

TANZANIA

C.1



Certificate of Incorporation of a Company

Section 15


No: 142316501

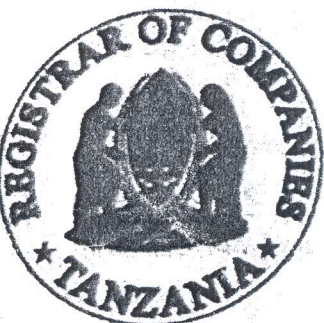
I HEREBY CERTIFY THAT

SPEARS INVESTMENT COMPANY LIMITED

is this day incorporated under the Companies Act, 2002
and that the Company is Limited.

GIVEN under my hand at Dar es Salaam this 6th day of
AUGUST TWO THOUSAND AND TWENTY.

Certified True Copy of the Original
Sign:  Date: 27/9/2020
GEISTIDA MAKOBA
Advocate, Notary
Public & Commissioner for Oaths



PRINC ASST. REGISTRAR OF COMPANIES