



C.1

TANZANIA



## Certificate of Incorporation of a Company

Section 15

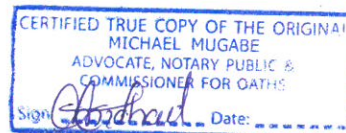
**No: 143720810**

I HEREBY CERTIFY THAT

**PHOENIX BUS SERVICES LIMITED**

is this day incorporated under the Companies Act, 2002  
and that the Company is Limited.

**GIVEN** under my hand at Dar es Salaam this **22<sup>nd</sup>** day of  
**SEPTEMBER TWO THOUSAND AND TWENTY.**



**PRINC ASST. REGISTRAR OF COMPANIES**