



KAGERA SUGAR LIMITED

P. O. Box 815
Bukoba
Tanzania

Tel.: +255-28-2222230
Fax: +255-28-2222231
E-mai: ksl@kagera-sugar.co.tz

HEAD OFFICE
P. O. Box 16541
Dar-es-Salaam

Tel.: +255-28-2862661
Fax: +255-28-2862667
E-mai: ksl@gmi-tz.com

REF: KSL/TIC/EXP/001/08/23

03RD AUGUST 2023

THE EXECUTIVE DIRECTOR
TANZANIA INVESTMENT CENTRE
P.O BOX 938
DAR ES SALAAM.

Dear Sir/Madam,

**RE: REQUEST TO ACTIVATE CERTIFICATE OF INCENTIVE NO. 010102
TO FACILITATE IMPLEMENTATION OF INVESTMENT ON EXPANSION
PROJECT**

Kindly refer to the above heading.

Foremost, we wish to take this opportunity to express our appreciation for the good cooperation and support that you have always been extending to us. Your cooperation in this regard is indeed very vital not only to our organization but in ensuring the achievement of the 6th Phase Government under the leadership of Her Excellence Dr. Samia Suluhu Hassan, President of the United Republic of Tanzania, for the dedication and determination to promote and facilitate investment in our country through Tanzania Investment Centre (TIC) with view to support the local industries development, creation of employments to Tanzanians as well as growth of our nation's economy.

Kagera Sugar Limited ("KSL" or "the Company") is one of the few successful stories coming from the privatization policy that was initiated back in 1990s. With the support from the Government of Tanzania ("Government") and under the supervision of a capable and patriotic KSL leadership, the company has transformed into a large, modern agricultural organization. The transformation is not only in the company but also in the surrounding communities, the Kagera region and the Tanzania business landscape. KSL has become the role model company that epitomizes the vision of the current President of the United Republic of Tanzania, Her Excellency Dr. Samia Suluhu Hassan, and her administration i.e. the vision for Supporting Local industries development, creation of employments to Tanzanians and growth of our nation economy.

In her recent visit to KSL's estates, the current President of the United Republic of Tanzania, Her Excellency Dr. Samia Suluhu Hassan challenged KSL and other sugar producers to increase their investments and enhance production to meet the current sugar demands of the local market. The president further challenged KSL and other sugar producers to not only have their eyes on the local market but to the wider EAC (East African Community) market. In response to His Excellency President Dr. Samia Suluhu Hassan call to address the sugar deficit in the country and to support the Government's industrialization drive, KSL is embarking on phase III of its expansion plan which will see the company investing a minimum of USD 220 million over the next ten (10) years. This investment will see the company produce 170,000 tonnes per annum by 2030.

The expansion aims to increase the factory capacity from 147 TCH to 300 TCH, which will lead to a sugar production capacity of 170,000 tonnes p.a. This also means sugarcane harvested annually from the KSL's estate will increase to 1,700,000 tonnes due to the additional irrigation infrastructure to be installed and a total of 150,000 tonnes of sugarcane will be expected from out growers. This intent is yet another tangible commitment by the shareholders and management of KSL to address the sugar deficit in the country, increase employment opportunities, boost foreign exchange earnings through sugar exports, boost savings on foreign currency through less payments on imports, contribute to the exchequer through various taxes and continue to be an industrialization role model for the country.

In view of the foregoing, we would like to kindly request for your support to reactivate the above-mentioned certificate of incentives to facilitate investment in our expansion project in accordance with the Performance Contract for a period of 10 years implementation. We are confident that the renewal of this certificate of incentive will foster further growth, create sustainable employment opportunities, and positively impact the overall economic landscape.

We will appreciate for your expedited facilitation of this request, and we thank you most sincerely for your continued support and cooperation.

Yours Truly
KAGERA SUGAR LIMITED.



S.A. SEIF
MANAGING DIRECTOR

Faint blue watermark: KAGERA SUGAR LIMITED, Box 815, BUKURRA