



**JULY 11<sup>th</sup>, 2023**

**Our Ref: NAH/TIC/II-2023**

**EXECUTIVE DIRECTOR  
TANZANIA INVESTMENT CENTRE.  
P.O.BOX 938  
DAR ES SALAAM**

**OBJECT: APPLICATION FOR PROJECT REGISTRATION AND CERTIFICATE OF INCENTIVES**

The subject above refers.

On behalf of North American Holdings a Limited liability company registered in Tanzania, United States and Nevis, *We, Robert Raymond Lewis and Kusanya Frederick Shindika*, hereby confirm our intent and full and full commitment to apply for project Registration and grant of investment incentives under the Tanzania Investment Act 1997, Section 17 and 18.

We further do confirm and acknowledge, with full responsibility our commitment to implement this project in Tanzania by following the required Government regulations.

We, Robert Lewis and Kusanya Frederick Shindika, jointly hereby commit our perjury, that the information provided herein are accurate and true as of this date: July 5<sup>th</sup>, 2023.

Yours Faithfully

A handwritten signature in black ink, appearing to read "Robert R. Lewis", is written over a light blue rectangular background.

**ROBERT R.LEWIS – CHAIRMAN**

A handwritten signature in black ink, appearing to read "Kusanya F. Shindika", is written over a light blue rectangular background.

**KUSANYA F. SHINDIKA-PRESIDENT**