

# TANZANIA INVESTMENT CENTRE DAR ES SALAAM

## PROGRESS REPORT as of 18 July 2024

**Certificate of Incentive No.:** 026516  
**Company Name:** Kijaka Company Ltd (KCL)  
**Project Title:** Kijaka Meat Processing Factory

### 1. Planned Activities and Achievements:

- 1.1. Planned: Jun-2020 – Dec-2020 Construction of the factory building
- 1.2. Actual: Jun-2020 – Dec-2020 Failed to commence the construction of the factory building because of the COVID-19 pandemic.
- 1.3. Achieved: Construction of the factory building commenced in Jun-2021 and the building structure was completed in Dec-2022.
- 1.4. Achieved: Construction of finishes and landscaping has continued until Dec-2023.
- 1.5. Achieved: Factory visits and study tours before procurement of the factory conducted Jan-2024 – May-2024.
- 1.6. Achieved: Procurement of factory equipment and vehicles Jul-2024.
- 1.7. Planned: Recruitment of personnel Dec-2024.
- 1.8. Planned: Commencement of operations and production Jan-2025.
- 1.9. Planned: Expansion of production capacity Jul-2025

### 2. Project Financial Expenditure to date:

	Description of Expenditure	TZS	Equivalent to USD
1	Startup Documentation	10,677,000	4,271
2	Building and Land	480,280,000	192,112
3	Equipment and Vehicles	250,000,000	100,000
4	Production Launching	0	0
5	Office Equipment and Furniture	0	0
6	Insurance Cover	0	0
7	Pre-operational Expenses	0	0
8	Working Capital	0	0
9	<b>GRAND TOTAL</b>	<b>740,957,000</b>	<b>296,383</b>

### 3. Project Financing

The project is wholly financed by shareholders (equity).

### 4. Problems and Solutions

- 4.1. Problem: Ineffective contractor.  
Solution: KCL decided to terminate the contract and stepped in to complete the construction scope.
- 4.2. Problem: The actual cost of construction has exceeded the original budget by over 100% due to the increased cost of building materials and fuel at the time after the COVID-19 pandemic.  
Solution: Break down the construction into phases and intervals.

**Prepared by Kijaka Company Ltd:**

Signed by: Otty Msuku, Chief Executive Officer \_\_\_\_\_

Date: 18 July 2024