

THE COMPANIES ORDINANCE
(CAP. 212)


COMPANY LIMITED BY SHARES

NO. OF COMPANY
1 2 2 7 3

Memorandum
and
Articles of Association
of

AFRICARRIERS LIMITED

Incorporated this 10 TH day of MAY 1986.


Certified as True Copy of the Original
Mboransia Benedicta John
Advocate, Notary Public & Commissioner



for Oath
Sign: _____

Date: 16/08/29

Drawn by:

Abbas Jafferli Kara
Subscriber
P. O. Box 9580
DAR ES SALAAM

TANZANIA
STAMP DUTY 25/-
REG. NO. 14/18938
2-5-91
[Signature]

THE COMPANIES ORDINANCE (CAP. 212)

COMPANY LIMITED BY SHARES
MEMORANDUM OF ASSOCIATION
OF
AFRICARRIERS LIMITED
(A PRIVATE COMPANY)

TANZANIA
STAMP DUTY 50/-
ON ORIGINAL RECEIPT NO. 0234
OF 10-5-86
[Signature]
STAMP DUTY RECEIVED

1. The name of the Company is "AFRICARRIERS LIMITED".
2. The Registered Office of the Company will be situated in the United Republic of Tanzania.
3. The objects for which the company is incorporated are:
 - (a) To carry on all or any of the businesses of carriers, proprietors of vehicles, owners of ships and vessels, tour operators, tourist agents and to carry on business as tour operators, tourist agents and organizers and for those purposes to promote, arrange, facilitate, and operate tours and a national and international travel by land, air and water and to provide all such facilities, advantages and conveniences as may be considered necessary or incidental thereto and to carry on business as safari contractors, tour guides and organizers of hunting, photographic, cinematic, game hunting, fishing, ornithological and other safaris and expeditions of all kinds.
 - (b) To carry on the business of transport and conveyance by sea, river, canal, road, railway, air and others of passengers, mails, goods, cattle and other livestock, parcels, wares and any other merchandise or produce of whatsoever nature or kind, and whether by hire, charter of any aircraft, ship, tug, barge, vessel, vehicle or conveyance of any description and also to carry on the business of clearing and forwarding agents, warehousemen, and stores of goods, wares and merchandise of every kind and description whatsoever.
 - (c) To carry on the business of garage proprietors, mechanical engineers, manufacturers and repairers of motor cars, motor bodies and equipment, agricultural and mining equipments and other machinery tool makers, brass founders, metal workers, boiler makers, mill wrights, machinists, iron and steel converters, smiths, wood workers, builders, painters, metallurgists, electrical engineers, carriers and merchants, and to buy, sell, manufacture, repair, convert, alter, let on hire and deal in motor cars and equipments, machinery and implements, spare parts and accessories.
 - (d) To carry on the business of traders, general merchants, whole salers and retailers, exporters and importers, commission agents and manufacturers' representatives and to buy, sell, hire, manufacture, barter, trade and deal in property, goods, produce, articles and merchandise of all kinds and to transact any and every description of agency, commission, distribution, marketing, commercial, industrial, manufacturing, mercantile, insurance and financial business.
 - (e) To carry on any other business which may seem to the Company capable of being conveniently carried on in connection with any of the business of the Company or calculated directly or indirectly to enhance the value of or render profitable any of the company's property or rights.



- (f) To acquire and undertake the whole or any part of the business property and liabilities of any person, firm or company carrying on any business which the Company is authorised to carry on, or possess of property suitable for the purpose of this Company.
- (g) To invest and deal with moneys of the Company not immediately required upon each securities and in such manner as may from time to time be determined.
- (h) To purchase, lease or otherwise acquire, and to hold, sell, improve, develop, exchange, mortgage or otherwise dispose of any lands, buildings, machinery or plants, mills, factories, warehouses or any hereditaments.
- (i) To adopt such means of making known the products of the Company as may seem expedient and in particular by advertising in the press, by circulars, by purchase and exhibition of works, art or interest, by publication of books and periodicals, and by granting prizes, rewards and donations.
- (j) To enter into any arrangements with any Government or authorities (supreme, municipal, local or otherwise) or any corporations, companies or person having objects that may seem conducive to the Company's objects or any of them, and to obtain from any such Government, Authority, Corporation, Company or person, any charters, contracts, decrees, rights, privileges and concessions which the Company may think desirable, and to carry out exercise and comply with any such charters, contracts, decrees, rights, privileges and concessions.
- (k) To enter into (partnership or into) any arrangements for sharing profits, union or interests, co-operation, joint adventure, reciprocal, concession, or otherwise with any persons, firm or company carrying on or engaged in or about to carry on or engage in any business or transaction which this Company is authorised to carry on, or engage in, or any business or transaction capable of being conducted so as directly or indirectly to benefit this Company. And to lend money to, guarantee the contracts of, or otherwise assist, any such person, firm or company, and to take or otherwise acquire shares and securities of any such Company, and to sell, hold, reissue with or without guarantee, or otherwise deal with the same.
- (l) To promote any other company for the purpose of acquiring all or any of the property, and undertaking, or any of the liabilities of this Company, or of undertaking any business or operation which may appear likely to assist or benefit this Company, or to enhance the value of the property or business of this Company, and to place or guarantee the placing of, underwrite, subscribe for or otherwise acquire all or any part of the shares or securities of each company as aforesaid.
- (m) To lend and advance money or give credit to such persons, firm or companies and on such terms as may seem expedient, and in particular to customers and others having dealings with the Company, and to give guarantee or surety for any persons, firms or companies to ensure the payment of money for the performance of any obligations or liabilities.

Certified true copy as presented
 Mboransi Benedicta John
 Advocate, Notary Public for Central
 Sign: _____
 Date: 6.08.24

- (n) To receive money or deposit or loan and borrow or raise money in such manner as the Company shall think fit, and in particular by the issue of debentures, or debenture stock (perpetual or otherwise) and to secure the repayment of any money borrowed, raised or owing by mortgage charge or lien upon all or any of the property or assets of the Company (both present and future) including its uncalled capital and also by a similar mortgage charge or lien to secure and guarantee the performance by the Company or any other person or company of any obligation undertaken by the Company or any other person or company as the case may be.
- (o) To draw, make, accept, endorse, discount, execute and issue promissory notes, bills of exchange, bills of lading, warrants, debentures and other negotiable or transferable instruments.
- (p) To establish and support or aid in the establishment and support of association, institutions, funds, trusts, and clubs calculated to benefit the employees or ex-employees of the Company, or any of its predecessors in business, or of any company which is a subsidiary company of the Company or is allied thereto or associated therewith, or dependents or connections of such persons, and to grant or provide pensions and allowances, to make or enter into arrangements for the provisions of policies of life assurance, pensions or other benefits to or for any Directors or employees of the Company, or any such predecessor or such company as aforesaid, or the relations, connections or dependents of any such persons, to pay or contribute towards the payment of premiums in respect of any such policies, pensions or benefits, to establish or support funds, trusts and scheme (including funds, trusts and scheme providing for payment towards insurance) which may be considered calculated to promote such persons or benefit.
- (q) To sell or otherwise dispose of the whole or any part of the business or property of the Company, either together or in portions, for such consideration as the Company thinks fit, and in particular for shares, debentures, or securities of any company purchasing the same.
- (r) To purchase or otherwise acquire letters, patent, brevets, d'invention concessions, licences, rights and privileges subjects to royalty or otherwise, and whether exclusive or non-exclusive or limited, or any part interest in such letters patent, brevet d'invention, concessions, licences, inventions, rights and privileges, whether in East Africa or in any other part of the world.
- (s) To take all necessary and proper steps with the authorities, national, local, municipal, or otherwise, of any place in which the Company may have interests, and to carry on any negotiations or operations for the purpose of directly or indirectly carrying out the objects of the Company or effecting any modification in to on constitution of the Company or furthering the interests of its members, and to oppose any steps taken by any other company or persons which may be considered likely, directly or indirectly, to prejudice the interest of the Company or its members.

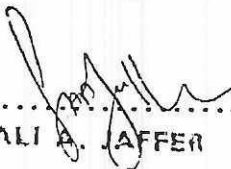
5. The authorised capital of the company is Shillings 100,000/= divided into 100 shares of Shs. 1,000/= each.

We the several persons whose names, addresses and descriptions are subscribed, are desirous of being formed into a company in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the company opposite our respective names.

Names, Addresses and Description of Subscribers	No. of Shares Taken	Signature
1. Abbas Jafferli Kara P. O. Box 9580 DAR ES SALAAM Company Director	1	
2. Mrs. Shyrose Abbas Jafferli Kara P. O. Box 9580 DAR ES SALAAM Company Director	1	

Dated at Dar es Salaam this 9th day of May 19 24

Signature


SAFDERALI A. JAFFER

Postal Address


P. O. Box 3503

DAR ES SALAAM

Qualification

TANZANIA

ACCOUNTANT & AUDITOR


 Certified as True Copy of the Original
 Mboransia Benedicta John
 Advocate, Notary Public, Commissioner
 for Oaths



Sign: 
 Date: 15.05.24