



TANZANIA



## Certificate of Incorporation of a Company

Section 15

**No: 172040284**

I HEREBY CERTIFY THAT

**BARIKANSON SWEDISH JV ALOTAIB AND BLAKBIB  
CEMENT LIMITED**

is this day incorporated under the Companies Act, 2002  
and that the Company is Limited.

**GIVEN** under my hand at Dar es Salaam this 8<sup>th</sup> day of  
**FEBRUARY TWO THOUSAND AND TWENTY FOUR.**



A handwritten signature in black ink, appearing to read 'Sase'.

*PRINC ASST. REGISTRAR OF COMPANIES*