

THE COMPANIES ORDINANCE

COMPANY LIMITED BY SHARES

Memorandum

OF

NEW MOIMBAZI KEROSENE
LIMITED

Incorporated on _____ day of _____ 1980

Drawn by:
SALIL AHMED BAHASHWAN,
Director & Promoter,
P. O. Box 21531,
DAR ES SALAAM.

Tanzania.

Inc No: 9289

Stamp Duty Shs. 25/- Paid
 Receipt No. 788/14 of 5.3.83
 Asst. Registrar of Companies

TANZANIA
 Stamp Duty Shs. 50/-
 PAID ON ORIGINAL
 Receipt No. 723/00 of 14.2.83
 Stamp Duty Office

THE COMPANIES ORDINANCE (CAP. 212)

COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION

OF
 NEW MSIMBAZI KEROSENE LIMITED

TANZANIA
 Stamp Duty Shs: 200/-
 Receipt No: 11207767 of 7/8/2008
 Asst. Registrar of Companies

1. The name of the Company is "NEW MSIMBAZI KEROSENE LIMITED".
2. The registered office of the Company will be situated in the Republic of Tanzania.
3. (a) To purchase or otherwise and takeover as a going concern the business now carried on at Dar es-Salaam under the name and style of "MESSRS. NEW MSIMBAZI KEROSENE ~~XXXXXXXX~~" together with the goodwill thereof and other properties, stock in trade, book debts, benefits of all pending contracts, sub-agencies, patents and other rights, privileges and other assets including lease and sub-lease on the terms and conditions to be mutually agreed upon by and between the said "MESSRS. NEW MSIMBAZI KEROSENE ~~XXXXXXXX~~" of the one part and to pay for the same either in cash or shares or partly in cash and partly in shares and to carry on the business of the said vendors.
- (b) To buy, sell, or deal in petrol, lubricants, petroleum products, kerosene, motor vehicle spares and accessories, tyres and to offer facilities for servicing and repairing of motor vehicles.
- (c) To purchase, charter, hire or otherwise acquire and to operate and maintain motor vehicles of all kinds and to employ the same in the carriage of passengers, mail and merchandise of all kinds.
- (d) To carry on the business of tour operators, hoteliers, cab operators and transporters.
- (e) To carry on the business of stockist, distributor and retailer of any type of merchandise.
- (f) To undertake or direct the management of the property, buildings, lands and estates (of any tenure or kind) of any person whether members of the Company or not in the capacity of stewards, agents, managers, receivers, or otherwise either free of charge or for a fee.

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 Registrar
 7/8/2008

- (g) To buy, sell, manufacture, import, export, let on hire, repair, clear, store and otherwise deal in all kinds of merchandise, goods, material and produce. ✓
- (h) To carry on and transact any other businesses and operations, commercial, financial, agricultural or otherwise which the Company may think directly or indirectly conducive of any of its objects or capable of being conveniently carried on in connection therewith or calculated directly or indirectly to enhance the value of or render profitable any of the Company's property or rights.
- (i) To prospect, examine and explore territories and place in Africa or elsewhere and to equip exploration hunting, game or other expeditions, to act as agents for the supply of labour and necessaries for all undertakings and to employ commissions, experts and other agents.
- (j) To carry on business as tourists' agents and contractors and to facilitate travelling and to provide for tourists and travellers or promote the provision of conveniences of all kinds in the way of through tickets, circular tickets, sleeping cars or berths, reserved places, hotel and lodging accommodations, guides, safe deposits, inquiry bureaux, baggage transport and otherwise.
- (k) To carry on the business of imports, exporters, warehousemen, railway and shipping agents, forwarding agents, wharfingers and transporters of goods and persons, produce exporters and brokers, mercantile agents and generally all kinds of agency business.
- (l) To guarantee or become liable for the payment of money or for the performance of any obligations and generally to transact all kinds of guarantee business.
- (m) To purchase, take on lease, or by any other means acquire any movable or immovable property in Africa or elsewhere for any estate or interest whatsoever, and any rights, privileges or easements over or in respect of any property, and any buildings, factories, mills, machinery, engines, rolling stock, plant, live and dead stock or things whatsoever.

~~To develop the resources and turn to account the lands, buildings and rights for the time being of the Company and in particular by laying out and preparing land for building purposes, constructing, altering, pulling down, decorating, maintaining, furnishing, fitting up and improving buildings and~~

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Asst. Registrar of Companies
Date 21.11.2020

by letting on building lease or building agreement, and by advancing money to and entering into contracts and arrangements of all kinds builders, tenants and others.

- (o) To carry on any other business (whether manufacturing or otherwise) which may seem to the Company capable of being conveniently carried on in connection with the above, or calculated directly or indirectly to enhance the value of or render profitable any of the Company's property or rights. ✓
- To acquire and undertake the whole or any part of the business, property and liabilities of any person or Company carrying on any business which the Company is authorised to carry on, or possessed of property suitable for the purpose of the Company. ✓
- To enter into hire, hire purchase and other agreements in respect of goods or articles dealt with and services supplied by the Company and to negotiate, assign, mortgage or pledge for cash or otherwise any such agreements or any payments or rights accruing thereunder. ✓
- To apply for, purchase or otherwise acquire, any patents, brevets d' invention, licences, concessions and the like, conferring any exclusive or non-exclusive or limited right to use, or any secret or other information as to any invention which may seem capable of being used for any of the purposes of the Company, or the acquisition of which may seem calculated directly or indirectly to benefit the Company, and to use, exercise, develop, or grant licences in respect of, or otherwise turn to account the property, rights or information so acquired. ✓
- To enter into partnership or into any arrangement for sharing profits, union of interests, co-operation, joint adventure, reciprocal concession or otherwise, with any person or company carrying on or engaged in, or about to carry on or engage in, any business or transaction which this Company is authorised to carry on or engage in, or any business or transaction capable of being conducted so as directly or indirectly to benefit this Company. And to take or otherwise acquire shares and securities of any such Company, and to sell, hold, re-issue, with or without guarantee, or otherwise deal with the same. ✓
- To take, or otherwise acquire and hold shares in any other Company having objects altogether or in part similar to those of this Company, or carrying on any business capable of being conducted so as directly or indirectly to benefit this Company. ✓
- To enter into any arrangement with any government or authorities, supreme, municipal, local or otherwise, that may seem conducive to the Company's

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Any Register
Date 21/1/2020

objects or any of them and to obtain from any such government or authority, any rights, privileges and concessions which the Company may think it desirable to obtain and to carry out, exercise and comply with any such arrangements, rights privileges and concessions.

- (v) To establish and support or aid in the establishment and support of association, institutions, funds, trusts and conveniences, calculated to benefit employees or ex-employees of the Company or the dependants or connections of such persons and to grant pensions and allowances and to make payments towards insurance, and to subscribe or guarantee money for charitable or benevolent objects, or for any exhibition, or for any public, general, or useful objects.
- (w) To promote any company or companies for the purpose of acquiring all or any of the property, rights and liabilities of this Company or for any other purpose which may seem directly or indirectly calculated to benefit this Company.
- To invest and deal with the moneys of the Company not immediately required in such manner as may from time to time be determined.
- (y) To lend money to such persons or companies and on such terms as may seem expedient and in particular to customers and others having dealings with the Company and to guarantee the performance of contracts by any such persons or companies.
- (z) To pay all expenses incurred in the formation and incorporation of the Company either by payment in cash or by the allotment to such persons, firm or company of fully or partly paid shares of the Company.
- aa) To borrow or raise or secure the payment of money in such manner as the Company shall think fit and in particular by the issue of debentures, debenture stock, perpetual or otherwise, charged upon all or any of the Company's property (both present and future) including its uncalled capital and to purchase, redeem or pay any such securities.
- (tt) To act as agents, broker and trustees for any person or company and to undertake and perform contracts and sub-contracts and also to act in any of the businesses of the Company therewith or by means of agents, brokers, sub-contractors or others.
- ii) To adopt such means of making known the objects of the Company as may seem expedient and to particular by advertisement in the press, by circular, by publication of books, periodicals and otherwise.

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ANT. Registrar of Companies
Date 27/11/2020

conferred shall be deemed subsidiary or auxillary merely to the objects mentioned in the first sub-clause of this clause, but the Company shall have full power to exercise all or any of the powers conferred by any part of this clause in any part of the world and notwithstanding that the business, undertaking, property or act proposed to be transacted, acquired, dealt with or performed do not fall within the objects of the first sub-clause of this clause.

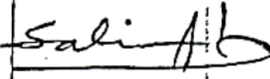
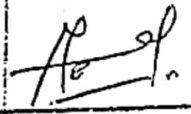
The liability of the members is limited.

That the Authorised Share Capital of the Company is ~~100~~ ¹⁰⁰ Shillings 100,000/- divided into 100 Shares of Shs. 1,000/- each. With power for the Company to increase or reduce such capital and to issue any part of its capital original or increased, with or without any preference, priority or special privilege or subject to any postponement of rights, or to any conditions or restrictions; and that, unless the conditions of issue shall otherwise expressly declare, every issue of shares, whether declared to be preference or otherwise, shall be subject to the power hereinbefore contained.


the several persons whose names, addresses and descriptions are subscribed are desirous of being formed into a company in presuance of this Memorandum of Association and respectively agree to take the number of shares in the capital of the Company set opposite to our respective names.

I HEREBY CERTIFY THAT THIS IS A TRUE COPY OF THE ORIGINAL
Asst. Registrar of Companies
Date 27/11/2022

by the directors of

NAMES, ADDRESSES AND DESCRIPTION OF SUBSCRIBER	NUMBER OF SHARES TAKEN BY EACH SUBSCRIBER	SIGNATURE
SAYYID AHMED BAHASHWAN, P. O. BOX 21531, DAR ES SALAAM. Director.	One	
M. AHMED M. BAHASHWAN, P. O. BOX 21531, DAR ES SALAAM. Director.	One	

DATED this 6th day of Dec 1989

WITNESS to the above Signatures:

KHATCO MANagements LTD.
MANAGEMENTS & TAXATION CONSULTANTS
P. O. Box 2291
DAR ES SALAAM

I HEREBY CERTIFY THAT THIS IS A
TRUE COPY OF THE ORIGINAL
Asst. Registrar of Companies
Date 11/12/89

TANZANIA
Stamp Duty Sh. 40/- Paid
Receipt No. 783/14 of 18.3.83
Asst. Registrar of Companies

TANZANIA
Stamp Duty Shs. 50/= PAID ON ORIGINAL
Receipt No. 4073188 of 14.2.83
Asst. Registrar of Companies
Stamp Duty Officer

COMPANIES ORDINANCE (CAP. 212)

COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

OF

NEW SIMBAZI KEROSENE LIMITED

TANZANIA
Stamp Duty Shs. 200/-
Receipt No. 11307767 of 7/1/83
Asst. Registrar of Companies

PRELIMINARY

1. The regulations contained in Table "A" in the first schedule to the Companies Ordinance 1931 (hereinafter referred to as Table "A") shall apply except in so far as they are excluded or varied hereby and in particular Articles 11, 19, 50, 58, 59, 54, 66, 69, 73 to 80, 82 and 101 shall not apply to this Company but in lieu thereof and in addition to the remaining articles of Table "A", the following shall be the regulations of the Company. If there is any inconsistency between the articles herein contained and those of Table "A", the articles herein shall prevail.
2. The Company is registered as a Private Company and accordingly:-
 - (a) The right to transfer the shares is restricted in the manner hereinafter provided.
 - (b) The number of Members of the Company (exclusive of persons who are in the employment of the Company and persons who having been formerly in the employment of the Company were while in such employment and have continued after the determination of such employment to be Members of the Company) shall not at any time exceed fifty. Provided that where two or more persons hold one or more shares jointly in the Company they shall for the purpose of this Article be treated as a single Member.
 - (c) Any invitation of the public to subscribe for any shares or debentures of the Company is prohibited.

SHARES

3. Subject to the provisions of these articles, the shares shall be under the control of the Directors who may allot or dispose of the same at such price either at par or at premium or (subject to the provisions of the Ordinance) at a discount and at such times and in such manner as they think fit, with full power to give any person the right to call for the allotment of any shares at par or at premium and for such time and for such consideration as the Directors think fit.

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Asst. Registrar of Companies
Date 7/1/83

- 4. No persons shall be recognised by the Company as holding any shares upon any trust, and the Company shall not be bound by, or recognise any equitable, contingent, future, further or partial interest in any share or fractional part of a share, or (except as by these presents expressly provided) any other right in respect of any share except an absolute right to the entirety thereof in the registered holder.

TRANSFER AND TRANSMISSION OF SHARES

- 5. Any share may be transferred at any time by a member to another member or to a wife, husband, son, daughter, brother or nephew of the transferor member and any share may also be transferred by his legal personal representative, executor, or administrator to any of the said relations of the deceased member (as hereinbefore specified) to whom the deceased member may have specifically bequeathed the same, provided that the Directors may decline to register any transfer of shares on which the Company has an absolute right to refuse to register the transfer of any share whether the proposed transferee be a member of the Company or one of the aforesaid relations of a member of the Company, or not without assigning any reason therefore. The Directors may also suspend the registration of transfers during the fourteen days immediately preceding the ordinary general meeting in each year. The Directors may decline to recognise any instrument of transfer unless (a) a fee not exceeding two shillings is paid to the Company in respect thereof and (b) the instrument of transfer is accompanied by the certificate of shares to which it relates and such other evidence as the Directors may reasonably require to show the right of the transferor to make the transfer.
- 6. Save as hereby otherwise provided, no share shall be transferred to any person who is not a member of the Company so long as any member of the Company is willing to purchase the same at the fair value which shall be determined by the Directors as and when occasion of such transfer arises and the determination of Directors shall be accepted by all parties as a "fair value".

BORROWING POWERS

- 7. The Directors may from time to time, raise or borrow or may themselves lend for the purpose of the Company's business such sum or sums of money as they think fit, and may secure the repayment of or raise any such sum or sums as aforesaid, by mortgage or charge upon the whole or part of the property and assets of the Company, present and future, including its uncalled capital, or by the issue at such price as they may think fit, of bonds or debentures, either charged upon the whole or any part of the property and assets of the Company or in such way as the Directors may think expedient.

TRUE COPY
 THIS IS A
 ORIGINAL
 Date 7/9/2022
 W. J. [Signature]
 Companies

- (dd) To amalgamate with any other Company having objects altogether or in part similar to those of the Company;
- (ee) To remunerate any person or Company for services rendered or to be rendered in placing or assisting to place or guaranteeing the placing of any of the shares in the Company's capital, or any debentures, debenture stock or other securities of the Company or in or about the formation or promotion of the Company or the conduct of its business.
- (ff) To draw, make, accept, endorse, discount, execute and issue promissory notes, bills of exchange, bills of lading warrants, debentures and other negotiable or transferable instruments.
- (gg) To sell or dispose of the undertaking of the Company or any part thereof for such consideration as the Company may think fit and in particular for shares, debentures or securities of any other Company having objects altogether or in part similar to those of this Company.
- (hh) To obtain any provisional Order or Act for enabling the Company to carry any of its objects into effect or for effecting any modification of the Company's constitution or for any other purpose which may seem expedient and to oppose any proceedings or applications which may seem calculated directly or indirectly to prejudice the Company's interests.
- (ii) To sell, improve, manage, develop, exchange, lease, mortgage, dispose of, turn to account or otherwise deal with all or any part of the property and rights of the Company.
- (jj) To procure the Company to be registered, incorporated or otherwise constituted if necessary or advisable according to the law of any foreign country.
- (kk) To distribute any of the property of the Company among the members in specie.
- (ll) To do all or any of the above things in any part of the world and as principals, trustees, agents, contractors, or otherwise and by or through trustees, agents, or otherwise and either alone or in conjunction with others.
- (mm) ~~To do all such other things as are incidental or conducive to the attainment of the objects.~~

The objects set forth in any sub-clause of this Clause shall not, except when the context expressly so requires, be in anywise limited or restricted by reference to inference from the terms of any other sub-clause or the name of the Company. None of such sub-clause or the objects therein specified of the powers thereby

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I HEREBY CERTIFY THAT THIS IS A
Asst. Registrar of Companies
Date 11/11/2020

FEE PAID SHS. 3600/=
RECEIPT NO. 17492746
DATE 31/12/02

THE COMPANIES ORDINANCE (CAP. 212)

NEW MSIMBAZI KEROSENE COMPANY LIMITED



8608
31/12

At an Extra-Ordinary meeting of the Board of Directors of New Msimbazi Kerosene Ltd held at the Company Head Office Dar es salaam on 26th November, 2002 it was resolved and agreed that.

1. The value of a share of the Company is hereby changed from shs. 1000/= to shs. 10,000/= each
2. The Authorized share capital of the company is hereby increased from shs. 50,000,000/= to shs. 75,000,000/= by creation of 2,500 new ordinary shares of shs 10,000/= each pari - passu with the existing shares.
3. Mohamed Salim Bahshwan has been appointed as a new Director of the company
4. Ahmed Salim Bahashwan allotted 6039 shares and Mohamed Salim Bahashwan allotted 1459 shares.

Certified true copy

CHAIRMAN

SECRETARY

PROCEEDINGS AT GENERAL MEETINGS

The quorum required by article 45 of Table "A" shall be two members present and the said Article 45 shall be modified accordingly.

Any ordinary resolution of the Company determined without any general meeting and evidence by writing under the hands of majority of the Directors and of the members of the Company holding three-fourths of the issued shares of the Company shall be valid and effectual as an ordinary resolution duly passed at a general meeting of the Company.

A general meeting, ordinary or extraordinary, may with the consent in writing of all members for the time being, be convened on a shorter notice than seven days or without notice.

DIRECTORS

Unless and until otherwise determined by the Company in general meeting the number of Directors shall not be less than two or more than seven.

The following persons shall be the first Directors of the Company.

SALIM AHMED BAHASHWAN

MOHAMED M. BAHASHWAN

A Director shall not be required to hold any shares of the Company.

It shall not be necessary to give notice of a meeting of the Directors to a Director who is not within the United Republic of Tanzania at the time the notice calling such meeting is issued.

A resolution in writing, signed or initialled by all the Directors in the United Republic of Tanzania being not less than two shall be as valid and effectual as if it has been passed at a meeting of the Directors duly called and constituted.

The quorum for transacting business shall unless otherwise determined by the Directors be two.

INDEMNITY

Director or other officer of the Company acting in good faith and within the scope of his duties, shall be liable for any loss, damage, or misfortune whatever which may occur, whether the same be occasioned by any mistake, error, oversight or omission on his part or not.

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Asst. Registrar of Companies
21/8/2012

Every Director and other officer of the Company shall be entitled to have reimbursed out of the fund of the Company all travelling and other expenses which he may from time to time incur in the discharge or attempted discharge of his duties and be indemnified by the Company against all liabilities whatsoever which he may from time to time take upon himself as agent of the Company or for its benefit or intended benefit.

WINDING UP

In a winding up, the liquidator may, with the sanction of an extraordinary resolution, distribute all or any of the assets in specie among the members in such proportion and manner as may be determined by resolution, provided always that if any such distribution is proposed to be made otherwise than in accordance with the existing rights of the members, every member shall have the same right of dissent and other ancillary rights as if such resolution were a special resolution passed pursuant to Section 230 of Companies Ordinance 1931.

Whenever there shall be any equality of votes amongst members of Directors or whenever any difference shall arise between the Company and the Directors on one hand, and any of the members or their representatives on the other hand, or between any members or class of members, with regard to the construction of these presents, or with regard to anything done, executed, omitted or suffered in pursuance of these presents or the Companies Ordinance or with regard to any breach or alleged breach of these presents, or any claim on account of any such breach or alleged breach, or otherwise relating to these present or to any of the affairs of the Company, every such difference of opinion shall be referred to the decision of two arbitrators one to be appointed by each of the parties in difference and any such reference shall be subject to all the provisions of the Arbitration Ordinance for the time being in force in Tanzania.

I HEREBY CERTIFY THAT THIS IS A
TRUE COPY OF THE ORIGINAL

Mr. J. S. [Signature]
Asst. Registrar of Companies

Date

9/8/1950

NAMES, ADDRESSES AND DESCRIPTION OF SUBSCRIBER	NUMBER OF SHARES TAKEN BY EACH SUBSCRIBER	SIGNATURE
SALIM AHMED BAHASHWAN P. O. BOX 21531, DAR ES SALAAM. Director.	One	<i>Salim A.</i>
MOHAMED N. BAHASHWAN P. O. BOX 21531, DAR ES SALAAM. Director.	One	<i>M. N.</i>

DATE this 6th day of Dec. 1988

WITNESS to the above Signatures:

A. K. Mwanambwa
KHATCO MANagements LTD.
MANAGEMENTS & TAXATION CONSULTANTS
P O. Box 2291
DAR ES SALAAM

I HEREBY CERTIFY THAT THIS IS A TRUE COPY OF THE ORIGINAL

 Asst. Registrar of Companies
 Date 7/8/1988

Company..... 9289 ^{2400/-}
 FEE PAID SHS. 2400/-
 RECEIPT NO. 17492 746
 DATE: 31/12/02

F/FE 2400/-
 Form No. 6
 Filing Fees Shs. 31/12/02

THE UNITED REPUBLIC OF TANZANIA
 The Companies Ordinance (Cap. 212)

RETURN OF ALLOTMENT FROM THE (a)
 29th NOVEMBER 2002 to the of 2002.....

Pursuant to Section 43 (1)

Name) NEW MSIMBAZI KEROSENE CO. LTD
 of)
 Company)

Presented by: AHMED SALIM BAHASHKANI
 P.O. BOX 21531
 DUSLAAM

(b) Number of the Shares allotted payable in cash 7498
 Number of the Shares allotted payable in cash.....
 Nominal amount of the Shares allotted..... 74,980,000/=
 Nominal amount of the shares allotted.....
 Amount paid or due and payable on each such share..... 10,000/=
 Amount paid or due and payable on each such share.....
 Number of shares allotted for a consideration other
 than each in on cash.....
 Nominal amount of the shares of each such share.....
 Amount to be treated as paid on each such share

The consideration for which such shares have been allotted is as follows:-
 CASH

- (a) 1. When a return includes allotment made on different dates, of only the first and the last of such allotment should be entered at the top of front page, and the registration of the return should be effected within sixty days of the first dated.
2. When a return related to one allotment only on one particular date that date only should be inserted, and the spaces for the second date struck out and the work "Made" substituted for the word "from" after the word "Allotments".

REPUBLIC OF TANZANIA EXCHEQUER RECEIPT

TFN. 614 (Rev. 8.94)

Warrant Holder		Originator's Reference					

Receipt No.

17492746

3

Vote	Sub-Vote	Item	Sub-Item

8 11 25

45 47 50 54

FROM NETA MSIMBAZI VERMOREL LTD

				9600	
--	--	--	--	------	--

NINE THOUSAND SIX HUNDRED ONLY

60 64

OF SHILLINGS (M)

AND CENTS

FIXING FEE FORM NO/ 16

OBJECT OF

CHEQUE

CASH

STATION

Dsm

OFFICER'S SIGNATURE

TITLE A/A

DATE 31/1/02

-Dsm

FEE PAID SHS. 3600/=
 RECEIPT NO. 17492746
 DATE 31/12/02

FEE 3600/=

NO. of Company ...9289...

Form No. 16
 Filing Fee 2400/= 31/12/02

THE COMPANIES ORDINANCE
NOTICE OF INCREASE IN NOMINAL CAPITAL
 Pursuant to Section 53

Name)...NEW MSIMBAZI KEROSENE LTD
 Of)
 Company)
 Presented by: ...AHMED SALIM BAHASHWAN
 ...P.O.BOX 21531
 ...DAR ES SALAAM

The Registrar of Companiers:

.....
 ...NEW MSIMBAZI KEROSENE COMPANY LIMITED

hereby given you notice pursuant to section 53 of the Companies Ordinance that by

(a) ...Special

Resolution of the Company dated the 26th ...
 Day of ...November, 2002 the nominal Capital of the Company has been
 Increased by the addition thereto of the sum of Shs ...25,000,000/=
 Beyond the registered Capital of shs ...50,00,000/=

The additional Capital is divided as follows:

Number of shares	Class of Share	Nominal Amount of each share
2,500	ORDINARY	Shs. 10,000

The condition (e.g. voting rights, dividends etc) subject to which the new share have been or are to be issued as follows:-

State whether director or Manager or Secretary ...Director

Dated the ...twenty sixth...day of ...November, 2002.

(a) "Ordinary" "Extraordinary" or "Special"

Signature: 