




BRITISH VIRGIN ISLANDS

THE INTERNATIONAL BUSINESS COMPANIES ORDINANCE
(NO. 8 OF 1984)

MEMORANDUM OF ASSOCIATION
AND
ARTICLES OF ASSOCIATION
OF

MOUNT KILIMANJARO SAFARI CLUB, INC.

IBC NO: 68443

Certified True Copy of the Original
Sign:  Date: 30/10/2003
BERTHA SELEMAN NANYARO
Advocate, Notary
Public & Commissioner for Oaths

Incorporated the 25th day of August, 1992

MOSSACK FONSECA & CO. (B.V.I.) LTD
Tortola, British Virgin Islands



BRITISH VIRGIN ISLANDS
THE INTERNATIONAL BUSINESS COMPANIES ORDINANCE
(N° 8 of 1984)

MEMORANDUM OF ASSOCIATION

Of

MOUNT KILIMANJARO SAFARI CLUB, INC.

("the Company")

1. The Name of the Company is Mount Kilimanjaro Safari Club, Inc.
2. The Registered Office of the Company will be: Skelton Bldg., Main Street, P. O. Box 3136, Road Town, Tortola, British Virgin Islands or such other place within the British Virgin Islands as the directors may from time to time determine.
3. The Registered Agent of the Company will be Mossack Fonseca & Co. (B.V.I.) Ltd., Skelton Bldg., Main Street, P. O. Box 3136, Road Town, Tortola, British Virgin Islands or such other person or company being a person or company entitled to act as a Registered Agent as the directors may from time to time determine.
4. The objects for which the Company is established are:
 - (a) To carry on the business of an investment company and for that purpose to acquire and hold either in the name of the Company or in that of any nominee share stocks, debentures, debenture stocks, bonds, notes, obligations or securities.
 - (b) To acquire any such share stocks, debentures, debenture stocks, bonds, notes, obligations or securities by original subscription, contract, tender, purchase, exchange underwriting or otherwise and to subscribe for the same subject to such terms and conditions (if any) as may be thought fit.
 - (c) To exercise and enforce all rights and powers conferred by or incident to the ownership of any such share stock obligations or other securities including without prejudice to the generality of the foregoing all such powers of veto or control as may be conferred by virtue of the holding by the Company of some special proportion of the issued or nominal amount thereof and to provide managerial and other executive supervisory and consultancy services for or in relation to any company in which the Company is interested upon such terms as may be thought fit.
 - (d) To buy, own, hold, subdivide, lease, sell, rent, prepare building sites, construct, reconstruct, alter, improve, decorate, furnish, operate, maintain, reclaim or otherwise deal with and/or develop land and buildings and otherwise deal in real estate in all its branches, to make advances upon the security of land or houses or other property or any interest therein, and whether erected or in course of erection and whether on first mortgage or charge or subject to a prior mortgage or mortgages or charge or charges, and to develop land and buildings as may seem expedient but without prejudice to the generality of the foregoing.
 - (e) To carry on the business of traders and merchants of any kind, nature or description, and the sale or rendering of related products and services, and the employment of the necessary personnel therefor.
 - (f) Without prejudice to the generality of the foregoing paragraphs to purchase, sell, exchange, lease, manage, hold, trade, invest in, or otherwise deal with any movable property, merchandise, commodities, effects, or immovable property or any kind, nature or description, to carry out any type of commercial or financial operation, to receive

Certified true copy of the original
Date: 30/01/2006
MOUNT KILIMANJARO SAFARI CLUB, INC.
SIGNED BY: [Signature]
PUBLIC NOTARY

BRITISH VIRGIN ISLANDS
REGISTRY OF COMPANIES
30/01/2006

- 10. Shares issued as registered shares may be exchanged for shares issued to bearer, and shares issued to bearer may be exchanged for registered shares.
- 11. Where shares are issued to bearer, the bearer, identified for this purpose by the number of the share certificate, shall be requested to give to the Company the name and address of an agent or attorney for service of any notice, information or written statement required to be given to members, and service upon such agent or attorney shall constitute service upon the bearer of such shares. In the absence of such name and address being given, it shall be sufficient for the purpose of service for the Company to publish the notice, information or written statement in a newspaper circulated in the British Virgin Islands and in a newspaper in the place where the Company has its principal office
- 12. The Company shall by resolution of the directors have the power to amend or modify any of the conditions contained in this Memorandum of Association and to increase or reduce the authorised capital of the Company in any way which may be permitted by law.

WE, the undersigned Subscriber, are desirous of being formed into a Company in pursuance of this Memorandum of Association.

NAME, ADDRESS AND DESCRIPTION OF SUBSCRIBER

MOSSACK FONSECA & CO. (B.V.I.) LTD.
 Skelton Bldg., Main Street
 P. O. Box 3136
 Road Town, Tortola
 British Virgin Islands


Trust Company



 Assistant Secretary

DATED this 25th day of August, 19 92

WITNESS to the above signature:

Certified True Copy of the Original
 Signed by  Date: 30/08/2020
 BERTINA SELEMAN NANYARO
 Advocate, Notary
 Public & Commissioner for Oaths


 Petra M. Harrigan
 Road Town
 Tortola
 British Virgin Islands
 Secretary



BRITISH VIRGIN ISLANDS
THE INTERNATIONAL BUSINESS COMPANIES ORDINANCE
(Nº 8 of 1984)

ARTICLES OF ASSOCIATION
OF

MOUNT KILIMANJARO SAFARI CLUB, INC.

("the Company")

1. References in these Regulations to the Ordinance shall mean The International Business Companies Ordinance, 1984. The following Regulations shall constitute the Regulations of the Company. In these Articles, words and expressions defined in the Ordinance shall have the same meaning and, unless otherwise required by the context, the singular shall include the plural and vice versa, the masculine shall include the feminine and neuter, and references to persons shall include corporations and all legal entities capable of having a legal existence.

SHARES

2. The authorised capital of the Company is US\$50,000.00 divided into 50,000 shares with a par value of US\$1.00 each. The directors are duly empowered to issue shares as registered shares or to the bearer as they may at their discretion determine by resolution.
3. Every person whose name is entered as a member in the share register being the holder of registered shares, and every person who subscribes for shares issued to bearer, shall be entitled to a certificate signed by the director(s) or officer(s) so authorised and under the common seal of the Company, specifying the share or shares held and the par value thereof, provided that in respect of a registered share, or shares, held jointly by several persons, the Company shall not be bound to issue more than one certificate, and delivery of a certificate for a share to one of several joint holders shall be sufficient delivery to all.
4. In the case of bearer shares, each certificate for shares issued to bearer shall carry an identifying number, and the Company shall maintain a register of the name and address of an agent or attorney which may be given to the Company by the bearer, identified for this purpose by such identifying number, for service of any notice, information or written statement required to be given to members.
5. If a certificate is worn out or lost, it may be renewed on production of the worn-out certificate, or on satisfactory proof of its loss together with such indemnity as the directors may reasonably require. Any member receiving a share certificate shall indemnify and hold the Company and its officers harmless from any loss or liability which it or they may incur by reason of wrongful or fraudulent use or representation made by any person by virtue of the possession of such certificate.

SHARE CAPITAL AND VARIATION OF RIGHTS

6. Subject to the provisions of these Articles, the unissued shares of the Company (whether forming part of the original or any increased capital) shall be at the disposal of the directors who may offer, allot, grant options over or otherwise dispose of them to such persons at such times and for such consideration, being not less than the par value of the shares being disposed of, and upon such terms and conditions as the directors may determine.

Certified True Copy of the original
Sign: *[Signature]* Date: 20/01/2000
BERTHA SELEMAN NANYARO
Advocate, Notary
Public & Commissioner for Oaths

NAME, ADDRESS AND DESCRIPTION OF SUBSCRIBER

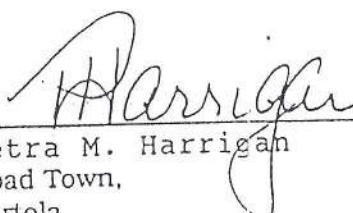
MOSSACK FONSECA & CO. (B.V.I.) LTD.
Skelton Bldg., Main Street
P. O. Box 3136
Road Town, Tortola
British Virgin Islands

Trust Company


Assistant Secretary

DATED this 25th day of August, 19 92

WITNESS to the above signature:


Petra M. Harrigan
Road Town,
Tortola
British Virgin Islands

Secretary

Certified True Copy of the Original
Sign:  Date: 3/10/2000
BERTHA SELEMAN NANYARO
Advocate, Notary
Public & Commissioner for Oaths

