

THE COMPANIES ACT (ACT NO. 212 OF 2002)

A COMPANY LIMITED BY SHARES

Memorandum

And

Articles of Association

Of

FLYING ODYSSEY HOT AIR BALLOON SAFARIS LTD
Incorporated this 29th day of April 2024

Drawn by:

DARWIN ADVENTURES DMCC

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FLYING ODYSSEY HOT AIR BALLOON SAFARIS

Andrew's Road, House No 22

Corridor Area. Arusha City

P.O. BOX 14750, ARUSHA

THE COMPANIES ACT (ACT NO 212 OF 2002)

A COMPANY LIMITED BY SHARES
_____ **MEMORANDUM**
OF ASSOCIATION OF

FLYING ODYSSEY HOT AIR BALLOON SAFARIS LTD

1. The name of the Company is **FLYING ODYSSEY HOT AIR BALLOON SAFARIS LTD**
2. The registered office of the company will be situated in Andrew's Road, House No 22, Corridor Area. Arusha City, Tanzania
3. The objectives of the company are:
 - a. To carry on the business of a hot air balloon safari operator, including acting as travel agents, promoters of tourism, wildlife safari planners, organizers, and outfitters. This includes organizing all types of safaris, such as photography safaris, including birding safaris, safaris for filming expeditions, and luxury tented safaris, to various parts in the Serengeti National Park including other national parks and other places in Tanzania, in East Africa and elsewhere.
 - b. To provide consultancy and advisory services in the field of travel & tourism business, including but not limited to travel and tourism consultancy, creating content for travel and tourism sector, consulting in sustainability practices in travel and tourism, consulting on impact of climate change on wild places, national parks and lodges and conservation
 - c. To engage in the business of transportation, including but not limited to the carriage of goods, passengers, and parcels, both domestically and internationally associated with the business registered

- d. To operate and manage a fleet of vehicles, vessels, aircraft, or any other mode of transportation deemed necessary for the business
- e. To provide logistic services, including warehousing, distribution, and freight forwarding deemed necessary for the business
- f. To establish, maintain, and operate terminals, depots, and other facilities related to transportation services deemed necessary for the business
- g. To engage and promote in the research and development of new techniques and technologies with a focus on innovation and improving the efficiency of the hot air balloon operations in Tanzania whenever necessary
- h. To enter into partnerships, joint ventures, or collaborations with other entities in the travel, tourism, sustainability and the climate sector locally, in the region, and globally, to foster mutually beneficial relationships for the development and growth of the sector, the country, the region and importantly take care of and take part in the conservation of wild spaces, national parks, reserve forests, natural wonders, natural and cultural heritage in Tanzania, the region, the continent and around the globe
- i. To undertake any other activities related to travel and adventure tourism business as may be deemed incidental or conducive to the attainment of the above objects, including but not limited to content creation, marketing, advertising, public relations, events of travel and tourism products and services
- j. To engage in the business of transportation, including but not limited to the carriage of goods, passengers, and parcels, both domestically and internationally
- k. To operate and manage a fleet of vehicles, vessels, aircraft, or any other mode of transportation deemed necessary for the business
- l. To provide logistic services, including warehousing, distribution, and freight forwarding
- m. To establish, maintain, and operate terminals, depots, and other facilities related to transportation services
- n. To enter into agreements and contracts with individuals, businesses, and government entities for the provision of transportation services
- o. To undertake any other business related and ancillary to the main business of hot air balloon safaris
- p. To enter into agreements and contracts with individuals, businesses, and government entities for the provision of transportation services wherever deemed appropriate

- q. To invest in, acquire, or otherwise participate in ventures and enterprises related to the travel and tourism industry
- r. To undertake and execute contracts for the supply of hardware materials to individuals, businesses, and government entities in setting up the base for the Company Serengeti National Park
- s. To establish and operate warehouses, showrooms, distribution centers for the storage and display of the Company's products and services

4. The liability of the members of this Company is limited by share.

3. The share capital of the Company is One Hundred Million Tanzania Shillings (Tsh. 100,000,000/=) divided into One Hundred (100) shares of One Million Tanzania Shillings (Tsh. 1,000,000/=) each, with power for the Company to increase or reduce the said capital and to issue any part of its capital, original or increased, with or without any preference, priority or special privilege or subject to any postponement of rights or to any conditions or restrictions, and so that unless the condition of issue shall otherwise expressly declared, every issue of shares, whether declared to be preference or otherwise, shall be subject to the powers hereinbefore contained.

We, the several persons, whose names, addresses and descriptions are subscribed below, are desirous of being formed into a company in pursuance of this Memorandum of Association.

NAME, POSTAL ADDRESS AND OCCUPATION OF SUBSCRIBERS	NUMBER OF SHARES (%)	SIGNATURE OF SUBSCRIBERS
PERCY FERNANDEZ 104, AL ARTA 3 STREET 6, THE GREENS 34050, UAE	33	<i>Percy Fernandez</i>
ASHA GOPALKRISHNAN 5 OXFORDSHIRE PLACE, WARFIELD BRACKNELL RG42 3QA UNITED KINGDOM	33	<i>Asha G</i>
JONES MATHIAS TEMBA P.O Box 14750 ARUSHA	1	<i>J</i>
ARIVINDAN NARAYANAN TAMIL NADU, 600031 INDIA	33	<i>N. Arivindan</i>

Dated at Dar Es Salaam this 29th day of APRIL, 2024

WITNESS TO THE ABOVE SIGNATURES:

Name: SUSAN OGADA

Address: P.O BOX 1824 ARUSHA

Qualification/Occupation:

NOTARY & COMMISSIONER OF OATHS

Signature: *[Handwritten Signature]*



THE COMPANIES ACT (ACT NO 212 OF 2002)

**A COMPANY LIMITED BY SHARES
ARTICLES OF ASSOCIATION**

of

FLYING ODYSSEY HOT AIR BALLOON SAFARIS LTD

1. APPLICATION OF TABLE "A"

Subject as hereinafter provided, the regulations contained in Part 1 of Table "A" in the Companies Act, Act No. 212 of 2002 which shall be referred hereinafter as the (Act) shall apply to the company same for regulation 22.

2. INTERPRETATION

In these Articles unless the context otherwise requires:

- (a) "Articles" Means these Articles of Association of is
FLYING ODYSSEY HOT AIR BALLOON SAFARIS LTD
- (b) "Board" Means the Board of Directors of the Company or the Directors present at a duly convened meeting of Directors at which a quorum has been attained
- (c) "Company" Shall mean is **FLYING ODYSSEY HOT AIR BALLOON SAFARIS LTD**

- (d) "Clear days" In relation to the period of a notice means that a period excluding the day when the notice is given or deemed to be and the day for which is given or which it is to take effect.
- (e) "Directors" Shall mean the Directors for the time being of the Company or if there only be one Director then such one Director.
- (f) "Member" Shall mean a registered shareholder in the Company.
- (g) "Month " Shall mean a calendar month.
- (h) "Office" Shall mean the registered office of the Company.
- (i) "The Act" shall mean the COMPANIES ACT (ACT NO. 212 OF 2002) or any statutory enactment or modification thereof for the time being in force, and reference to any section or provisions of the Act shall include reference to any statutory re-enactment or modification of such section or provision for the time being in force;
- (j) "The Seal" shall mean the Common Seal of the Company;
- (k) "The Board" shall mean the Board of Directors of the Company
- (l) "Secretary" Shall mean any person appointed to perform the duties of Secretary of the Company.
- (m) "In writing" or "written" Shall include printing and lithography and any other mode or modes of representing or producing words in a visible form.

- (n) Words importing any gender include other genders and words in the singular include the plural, and vice versa, and words importing a person shall include a body corporate.

3. PRIVATE COMPANY

The Company has been formed as a private company, and accordingly: -

(3a) The number of members of the company (not including persons who are in the employment of the Company, and persons, who having been formerly in the employment of the Company were while in such employment and have continued after the determination of such employment to be members of the Company) is limited to fifty; provided that where two or more persons hold one or more shares in the Company jointly, they shall for the purpose of this Article be treated as a single member;

(3b) Any invitation to the public to subscribe for any shares or debentures of the company is prohibited;

The right to transfer shares is restricted in the manner hereinafter provided in these articles.

4. SHARES

(4a) The share capital of the Company is One Hundred Million Tanzania Shillings (Tsh. 100,000,000/=) divided into One Hundred (100) shares of One Million Tanzania Shillings (Tsh. 1,000,000/=) each, with such rights, privileges or conditions as may be determined by or in accordance with the regulations of the Company, and to vary, modify or abrogate any such rights, privileges or conditions in such manner as may for the time being provided by the regulations of the Company.

(4b) Subject to the provisions, if any, in that behalf of the Memorandum of Association, and without prejudice to any special rights previously conferred on the holders of existing shares, any share may be issued with such preferred, deferred or other special rights or such restriction, whether in regard to dividend, voting, return of share capital or otherwise, as the Company may from time to time by special resolution determine, and any preference share may, with the sanction of a special

resolution, be issued on the terms that it is, or at the option of the Company is liable to be redeemed.

(4c) The instrument of transfer of any share shall be executed by or on behalf of the transferor and transferee and, the transferor shall be deemed to remain a holder of the share until the name of the transferee is entered in the register of members in respect thereof.

(4d) Subject to such restriction in these regulations as may be applicable, any member may transfer all or any of his shares by instrument in writing in any usual or common or any other form which the Directors may approve, provided that the members of the company then present shall have the right of pre-emption in transfer by purchase.

(5e) The Directors may decline to register the transfer of a share to a person of whom they shall not approve, and they may also decline to register the transfer of a share on which the company has a lien. If the Directors refuse to register a transfer, they shall within two months after the date of which the transfer was lodged with the Company send to the transferee notice of the refusal.

5. TRANSMISSION OF SHARES

(5a) In the case of death of a member the survivor or survivors where the deceased was a joint holder, and the legal personal representatives of the deceased where he was a sole holder, shall be the only persons recognized by the Company as having title to his interest in the shares but nothing herein contained shall release the estate of a deceased joint holder from any liability in respect of any share which he has been jointly held by him with other persons.

(5b) Any persons becoming entitled to a share in the consequence of death or bankruptcy of a member may upon such evidence being produced as may from time to time properly be required by the Directors and subject as hereinafter provided, elect either to be registered himself as holder of the share or to have some person nominated by him registered as a transferee thereof, but the Directors will, in either case, have the same right to decline or suspend

registration as they would have in the case of a transfer of the share by that member before his death or bankruptcy.

6. ALTERATION OF CAPITAL

(6a) The Company may from time to time by ordinary resolution increase the share capital by such sum to be divided into shares of such amount, as the resolution shall prescribe but such increase in value of the shares shall not affect the number of shares initially taken up by the subscribers to the Memorandum of the Company.

(6b) The Company may by ordinary resolution:

Consolidate and divide all or any of its share capital into shares of larger amount than its existing shares;

Sub-divide existing shares, or any of them into shares of smaller amount than is fixed by the Memorandum of Association.

7. GENERAL MEETINGS

(7a) The Company shall in each year hold a general meeting as its annual general meeting in addition to any other meeting in that year and shall specify the meeting as such in the notice calling it and not more than fifteen months shall elapse between the date of one annual general meeting and that of the next. Provided that so long as the company hold its first annual general meeting within eighteen months of its incorporation, it need not hold it in the year of incorporation or in the following year. The annual general meeting shall be held at such time and place, as the Directors shall appoint.

(7b) All general meetings other than annual general meetings shall be called extraordinary general meetings.

(7c) The Directors may, whenever they think fit, convene an extraordinary general meeting, and extraordinary general meetings shall be convened on such requisition, as provided for in the Act.

(7d) An annual general meeting and a meeting called for the passing of a special resolution shall be called by twenty-one days' notice in writing at the least, and a meeting or a meeting for the passing of an ordinary resolution shall be called by fourteen days' notice in writing at the least. The notice shall be exclusive of the day for which it is given, and shall be given, in a manner hereinafter mentioned or in such other manner, if any, as may be prescribed by the Company in a general meeting, to such other persons as are, under the regulations of the company, entitled to receive such notices from the company.

8. PROCEEDINGS AT GENERAL MEETINGS

(8a) All business shall be deemed special that is transacted at an annual general meeting and that is transacted at any general meeting, with the exception of declaring a dividend, the consideration of accounts, balance sheets and the reports of the Directors and auditors, the election of Directors in the place of those retiring and the appointment of, and fixing, the remuneration of the auditors.

(8b) Two members, either present in person or by proxy shall constitute a quorum.

(8c) If within half an hour from the time appointed for the meeting a quorum is not present, the meeting, if convened upon requisition of members shall be dissolved, in any case it shall stand adjourned to the same day in the next week, at the same time and place or to such other day and at such other time and place as the Directors may determine.

(8d) The Chairman, if any, of the board of Directors shall preside as chairman of every general meeting of the company, or if there is no such chairman or if he shall not be present within fifteen minutes after the time appointed for the holding of the general meeting or is unwilling to act the Directors present shall elect one of their members to be chairman of the meeting.

9. DIRECTORS

(9a) Unless determined by the Company in general meeting the Directors shall not be less than three and not more than ten in number.

(9b) The shareholding qualifications for Directors may be fixed by the Company in general meeting and unless and until so fixed no qualification shall be required.

(9c) The quorum of Directors, for transacting business shall unless otherwise fixed, by Directors, be three.

(9d) A resolution in writing signed by all Directors then in Tanzania shall be valid and effectual as if it had been passed at a meeting of Directors duly called and constituted.

(9e) The Directors may from time to time borrow money, raise moneys for the purpose of the Company which may exceed the issued share capital of the Company

(9f) The terms of the board structure and directors will be updated in accordance with the growth and functioning of the company

10. BORROWING POWERS

(10a) The Directors may exercise all powers of the Company to borrow money, and to mortgage or charge its undertaking, property and uncalled capital or part thereof, and to issue debentures, debenture stock and other securities whether outright or as security for any debt, liability or obligation of the Company or of any third party.

11. POWER AND DUTIES OF DIRECTORS

(11a) The business of the Company shall be managed by the Directors, who may pay all expenses incurred in promoting and registering the Company, and may exercise all such powers of the Company as are not by the Act, or by these regulations, required to be exercised by the Company in general meeting; subject nevertheless, to any of these regulations, to the provisions of the Act and to such regulations being not inconsistent with the aforesaid regulations or provisions, as may be prescribed by the Company in general meeting, but no regulation made by the Company in general meeting shall invalidate any prior act of the Directors which would have been valid if that regulation had not been made.

(11b) The Directors may from time to time and at any time by power of attorney appoint any company, firm or person or body of persons, whether nominated directly or indirectly by the Directors, to be the attorney or attorneys of the Company for such

purpose and with such powers, authorities and discretion (not exceeding, those vested in or exercisable by the Directors under these regulations) and for such period and subject to such conditions as they may think fit.

11. DISQUALIFICATION OF DIRECTORS

The office of director shall be vacated if the director:

- Resigns
- Becomes of unsound mind
- Becomes prohibited from being a director by reason of any Court order
- Dies

In case of a life director, ceases to be a member of the Company;

Is voted out of office by an ordinary resolution in General Meeting; Is prohibited from acting as a director by the provisions of the Act

12. MANAGING DIRECTOR

The Directors may from time to time appoint a Managing Director who may not necessarily be out of their body for such a period and on such

terms as they think fit, and subject to the terms of agreement entered any such particular case, may revoke such an appointment.

A Managing Director shall receive such remuneration as the Directors may determine.

13. SECRETARY

The Directors shall appoint a Secretary of the Company on such terms, at such remuneration and upon such conditions, as they may think fit; and the Secretary appointed may be removed by them.

14. THE SEAL

The Directors shall provide for the safe custody of the seal, which shall only be used by the authority of the Directors or of a committee of the Directors authorized by the Directors in that behalf, and every instrument shall be countersigned by the Secretary or by a second director or by some other person appointed by the Directors for the purpose.

15. ACCOUNTS

(16a) The Directors shall cause true accounts to be kept: - Of the assets

and liabilities of the Company,

Of all sums of money received and expended by the Company and the manner in respect of which receipts and expenditures take place. The books of accounts shall be always open for the inspection of the Directors and shall be kept at a place decided by the Directors.

(16b) The Directors shall from time to time determine whether in any particular case or cases or generally and to what extent and at what time and place and under what conditions or regulations the accounts and books of the Company or any of them shall be open to the inspection of the members and no member (not being a director) shall have any right of inspecting any book or documents of the Company except as conferred by statute or authorized by the Directors.

16. AUDIT

Once at least in every year the accounts of the Company shall be examined and the correctness of the balance sheet ascertained by an auditor.

The Directors shall appoint the first auditor who will hold office until the first annual general meeting.

The Directors may fill up any casual vacancy in the office of auditor. The remuneration of the auditor shall be fixed by the Company in general meeting; except that the remuneration of any auditor appointed by the Directors may be fixed by the Directors.

17. CAPITALIZATION OF PROFITS

The Company in general meeting may upon the recommendation of the Directors resolve that it is desirable to capitalize any part of the amount for the time being standing to the credit of any of the Company's reserve accounts or to the credit of the profit and loss account or otherwise available for distribution, and accordingly that such sum be set free for distribution amongst the members who would have been entitled thereto, if distributed by way of dividend and in the same proportions on condition that the same shall not be paid in cash but be applied either in or toward paying up any amounts for the time being unpaid or any shares held by such members respectively.

18. NOTICES

(19a) A notice may be given by the Company to any member either personally or by sending it by post to him at his registered address, and/or if he has no registered address, to his last known address, if any, supplied by him or her to the Company for the giving of notice to him. Where a notice is sent by post, service of the notice shall be deemed to have been effective if the notice was posted.

(19b) Notice of every general meeting shall be given in any manner herein before authorized to every member at his or her registered address or last known address.

(19c) Every person upon whom the ownership of a share devolves by reason of his being a legal personal representative of a trustee or a trustee in bankruptcy of a member where the member but for his death

or bankruptcy would be entitled to receive notice of the meeting; and the auditor for the time being of the Company.

19. WINDING UP

If the Company shall be winding up the liquidator may, with the sanction of an extraordinary resolution of the Company and any other sanction required by the Act, divide amongst the members in specie or kind the whole or any part of the assets of the Company (whether they shall consist of property of the same kind or not) and may for such purposes set such value as he may determine how such division shall be carried out as between the members or different classes of members. The liquidator may, with the like sanction, vest the whole or any part of such assets in trustees upon such trusts for the benefits of the contributors as the liquidator, with the like sanction, shall think fit, but so that no member shall be compelled to accept any shares or other securities where there is any liability.

20. INDEMNITY

Every Director, Managing Director, Agent, Auditor, Secretary, and other officer for the time being of the Company shall be indemnified out of the assets of the Company against any liability incurred by him in defending any proceedings, whether civil or criminal, in which judgment is given in his favor or in which he is acquitted or in connection with any application under the COMPANIES ACT in which relief is granted to him by the Court.

21. ALTERATIONS OR ADDITIONS

Subject to the provisions of the Act and to those contained in the Memorandum of Association, the Company may by special resolution make alterations or additions to the Articles of Association and any such alterations or addition as made shall be as valid and effectual as if originally contained in these Articles and be subject in like manner to alteration by Special Resolution.

22. ARBITRATION

If and whenever any dispute or difference shall arise between the Company and any of the members of their respective representative

touching upon the construction or meaning of any of the Articles herein contained or any act, matter or thing made or done or omitted to be done or with regard to the rights or liabilities arising there under or arising out of the relation existing between the parties by reason of these Articles or the Act such differences shall (unless a sole arbitrator be agreed upon) forthwith be referred to the arbitration of three (3) arbitrators, one to be appointed by each party and the third to be appointed by the first two or, in the event of failure to agree within thirty

(30) days the procedure laid down in the Arbitration Act Cap 15 or any enactment replacing the Arbitration Act.

We, the several persons, whose names, addresses and descriptions are subscribed below, are desirous of being formed into a company in pursuance of this Memorandum of Association.

NAME, POSTAL ADDRESS AND OCCUPATION OF SUBSCRIBERS	NUMBER OF SHARES (%)	SIGNATURE OF SUBSCRIBERS
PERCY FERNANDEZ 104, AL ARTA 3 STREET 6, THE GREENS 34050, UAE	33	<i>Percy Fernandez</i>
ASHA GOPALKRISHNAN 5 OXFORDSHIRE PLACE, WARFIELD BRACKNELL RG42 3QA UNITED KINGDOM	33	<i>Asha G</i>
JONES MATHIAS TEMBA P.O Box 14750 ARUSHA	1	<i>J</i>
ARIVINDAN NARAYANAN TAMIL NADU, 600031 INDIA	33	<i>N. Arivindan</i>

Dated at Dar Es Salaam this 29th day of APRIL, 2024

WITNESS TO THE ABOVE SIGNATURES:

Name: SUSAN OGADA

Address: P.O BOX 1824 ARUSHA

Qualification/Occupation:

NOTARY & COMMISSIONER OF OATHS

Signature: *[Handwritten Signature]*

