



TANZANIA



Certificate of Incorporation of a Company

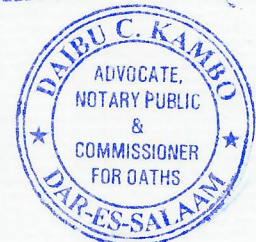
Section 15

No: 174668035

Certified True Copy of The Original

Signature

I HEREBY CERTIFY THAT

BATA FRAY CO. LIMITED

is this day incorporated under the Companies Act, 2002
and that the Company is Limited.

GIVEN under my hand at Dar es Salaam this 16th day of **MAY**
TWO THOUSAND AND TWENTY FOUR.



PRINC ASST. REGISTRAR OF COMPANIES