

**NATIONAL CEMENT TZ LIMITED  
BOARD RESOLUTION**

At a meeting of the Board of Directors of NATIONAL CEMENT TZ LIMITED, duly called and held on February 19<sup>th</sup>, 2025, the following resolution was unanimously adopted:

WHEREAS, the management has proposed the registration Manufacturing of Cement project with the Tanzania Investment Center (TIC) in accordance with the laws and regulations governing investment in Tanzania; and

WHEREAS, the Board of Directors has reviewed the details of the proposed project and finds it aligned with the strategic objectives and goals of the company;

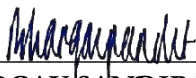
NOW, THEREFORE, BE IT RESOLVED, that the Board of Directors hereby approves the registration of the **Manufacturing of Cement** project with the Tanzania Investment Center (TIC), and authorizes the management to take all necessary steps and actions to complete the registration process, including the submission of required documents and payments of applicable fees;

FURTHER RESOLVED, that the Board of Directors expresses its full support for the successful implementation of the registered project and commits to providing the necessary resources and support as may be required for its execution;

FURTHER RESOLVED, that any actions taken by the authorized officer/officers pursuant to this resolution shall be deemed valid and binding on the company;

FURTHER RESOLVED, that this resolution shall be effective immediately upon adoption and shall remain in full force and effect until amended or revoked by subsequent resolution of the Board of Directors.

This resolution is hereby adopted and approved at Dar es Salaam this 19<sup>th</sup> February 2025.

  
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BHARGAV SANDIP PANDIT  
CHAIRMAN

  
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KAUSHIK KUMUDCHANDRA PANDIT  
SECRETARY