



CADEN DANTE ATTORNEYS

12th August, 2025

The Executive Director,
Tanzania Investment Centre,
Golden Jubilee Tower,
Ohio Street,
P.O. Box 938,
Dar es Salaam, Tanzania

RE: CONFIRMATION OF INVESTMENT STATUS AND REQUEST FOR CONSIDERATION – MS. LARISSA DUMA, KIKELA LIMITED

We are Advocates acting for and on behalf of Ms. Larissa Duma, a foreign investor and shareholder in Kikela Limited.

We wish to confirm the following;

- a) Ms. Larissa Duma is an investor in Tanzania, the owner, director and shareholder of Kikela Limited, which runs a joint venture investment with Aleka Holdings Company Limited, a Tanzanian-registered local company.
- b) Under the joint venture arrangement, Ms. Duma owns 50% of the total investment in three business lines of Aleka Medical Manufacturing. (We attached the Joint Venture Agreement).
- c) Ms. Duma is presently applying for renewal as a Class A Investor for purposes of visa/permit processing under the relevant investment and immigration laws.
- d) Kikela Limited with the investment of over US Dollar 200,000 is also registering its own line of business into TIC.

We understand that the Tanzania Investment Centre requires, among other things, an updated board resolution, an updated business plan, and evidence of a land rental contract for the factory- which is the subject of the partnership business.

Unfortunately, Ms. Duma is unable to access or provide these documents due to an ongoing dispute between herself and Aleka Holdings Company Limited, which was pending before the Dar es Salaam Resident Magistrate Court at Kisutu and, now pending before the Tanzania International Arbitration Centre (TIAC). The said documents are in the exclusive possession of the Director of Aleka Holdings Company Limited, who, due to the dispute, has declined to release or provide them to Ms. Duma.

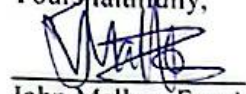
For ease of reference and verification, we are herewith attaching copies of the court pleadings and arbitration proceedings relating to the dispute.

In light of these exceptional circumstances, we respectfully request that TIC cordially acknowledge Ms. Duma's bona fide investor status in Tanzania; and Consider foregoing the

requirement for the above-listed documents for the purposes of her Class A Investor application, or in the alternative, permit her to provide alternative proof of investment as may be acceptable to TIC.

We remain available to provide any further clarification or documentation that TIC may require.

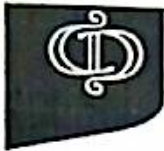
Yours faithfully,



John Mallya, *Esquire*

For Caden Dante Attorneys

CADEN DANTE ATTORNEYS
P. O. Box 62066
DAR ES SALAAM



CADEN DANTE ATTORNEYS

01st July 2025

Managing Director,
Aleka Holding Limited,
Peagus House, Corner of Nkuruma and Gerezani Bus Stand,
Dar es Salaam, Tanzania

 | 01/07/2025

Dear Director

REF: PROPOSAL TO REFER DISPUTE TO TANZANIA INSTITUTE ARBITRATORS.

Following our tele conversation in previous days and as you are well aware that there is an ongoing dispute between Aleka Holdings Limited and Kikela Limited (our client).

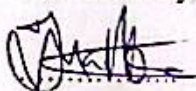
That dispute has to be resolved through Arbitration in accordance with the terms of the agreement. As stated in the agreement under Clause 44.4, (*any disputes arising shall be resolved through arbitration in Tanzania Arbitration Centre TAC*) since TAC is not functional yet, we are proposing that the matter be referred to the Tanzania Institute of Arbitrators (TIAC) for arbitration.

TIAC is a reputable arbitration institution within Tanzania, and I believe it is a suitable and appropriate forum for handling this dispute efficiently and fairly.

Please confirm your agreement to proceed with arbitration under TIAC or provide any comments within, so we can take the necessary steps to move forward.

We are thankful in advance in contemplation that we will receive a reply soon.

Your Sincerely,



John Mallya, Esq
For Caden Dante Attorneys

CADEN DANTE ATTORNEYS
P. O. Box 62066
DAR ES SALAAM



CADEN DANTE ATTORNEYS

16th May 2025

Adv, Claudio Msando
Msando Law Office,
Faykat Tower, 9th Floor, Plot No: 236-238,
Ali Hassan Mwinyi Road, Block 41,
P.O.BOX 24468
Dar es Salaam, Tanzania



Dear Counsel,

REF: PROPOSAL TO REFER DISPUTE TO TANZANIA INSTITUTE ARBITRATORS.

Following our teleconversation in previous days and as you are well aware that there is an ongoing dispute between Aleka Holdings Limited (the company you represent-your client) and Kikela Limited (our client).


That dispute has to be resolved through Arbitration in accordance with the terms of the agreement. As stated in the agreement under Clause 44.4, *(any disputes arising shall be resolved through arbitration in Tanzania Arbitration Centre TAC)* since TAC is not functional yet, we are proposing that the matter be referred to the Tanzania Institute of Arbitrators (TIAC) for arbitration.

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Yours sincerely,


CADEN DANTE ATTORNEYS
P.O. Box 62066
John Mallya Esq DAR ES SALAAM
For Caden Dante Attorneys



CLAIM STATEMENT for: Buyout Value, Reimbursement of Cash Injections, Compensation for Lost Revenue, and Legal Costs.

I. INTRODUCTION

The Claimant, Kikela Limited, and its Director Ms. Larissa Duma, has played an instrumental role in establishing and developing Aleka Medical Manufacturing; Specifically in setting up its high-quality manufacturing processes, securing funding, and ensuring ISO and EN compliance. The Claimant's contributions have resulted in the company's ability to attract financing and build a new business line, including the planned latex glove factory.

This claim arises due to a dispute regarding ownership, financial contributions, and the overall buyout value owed to the Claimant following the unjust displacement and replacement of a key managerial position within Aleka. The Claimant asserts the following financial and non-financial claims:

II. CLAIM BREAKDOWN

1. Total Buyout Claim: \$2,547,717.32
 - Excluding Brand Name: \$797,717.32
 - Half of Business Cash Injection Value: \$401,018.32
 - Valuation of Claimant's Time (Based on Prior GIZ Agreements): \$297,299.00
 - Legal Fees and Associated Costs: \$46,000.00
 - Legal Analysis for Breach of Contract: \$53,400.00
 - Half of Aleka Medical Manufacturing Brand Name Valuation: \$1,750,000.00

III. FINANCIAL CONTRIBUTIONS

Cash Injections (CAPEX & OPEX) with Exact Monthly Exchange Rates

Source	Total Injection Until Dispute	Grant 1 (Until Dec 30, 2022)	Grant 2 (From Dec 31, 2022 - Jan 1, 2025)	Total Injection Until Jan 1, 2025
Funds from GIZ	\$504,454.83	\$349,129.03	\$155,325.80	\$520,854.27
Missing GIZ Money	\$16,399.44	-	\$16,399.44	-
Funds from Aleka	\$147,334.61	\$129,582.42	\$42,968.31	\$172,550.73
Kikela Contributions	\$108,631.64	\$99,584.20	\$9,047.44	\$108,631.64
Total Contributions	\$776,820.53	\$578,295.65	\$223,741.00	\$802,036.65

The Claimant asserts that these contributions were instrumental in Aleka's growth and expansion, and a fair buyout must include reimbursement for these injections.

IV. DEMAND

- 1. Immediate negotiation of the buyout terms**
- 2. Payment of the Claimant's share of financial injections.**
- 3. Compensation for lost revenue and legal costs.**
- 4. Fair negotiation of the brand/trade name valuation.**

The Claimant reserves all legal rights to pursue further action should an amicable resolution not be reached. The Claimant remains open to discussing structured payments but maintains a firm stance on the non-negotiable elements, including the valuation of their time and financial contributions.



**THE JUDICIARY OF TANZANIA
IN THE COURT OF THE RESIDENT MAGISTRATE OF DAR ES
SALAAM AT KISUTU**

SMALL CLAIM NO. 000028527 OF 2024

CASE REFERENCE NO. 202411121000028527

**ALEKA HOLDINGS COMPANY LIMITED COMPLAINANT / APPELLANT /
APPLICANT / PLAINTIFF**

VERSUS

KIKELA LIMITED RESPONDENT / DEFENDANT

ORDER

4. Coram

- Coram Date: Thu Feb 6 2025

Case Stage : Mention

- Court Room: CHAMBER NO.12
- Case Status: Decided Coram:
- Hon. Y R RUBOROGA, PRM Claimant: repr by Hussein Haroun ADV Respondent:
Repr by Clinton Kipengere ADV CC: Nyangi

4 . 1 Proceeding

- Proceeding Date: Thu Feb 6 2025

PROCEEDING

counsel for the claimant: your honour we concede to the raised P. O but we pay for waiver on costs.

Counsel for respondent: No objection.

Court: concession noted and endorsed; the case is struck out without costs.

Y. R. RUBOROGA, PRM

