

THE COMPANIES ACT 2002

COMPANY LIMITED BY SHARES

MEMORANDUM

AND

ARTICLES OF ASSOCIATION

OF

BALAQI GROUP (T) LIMITED

Drawn by:

LI, ZUBIAO (Subscriber)

China, People's Republic of, Fuzhou, No 8, ShuangHusan Road, , Cangshan Hi-tech Industrial Park ,
Fujian Province

THE COMPANIES ACT 2002
COMPANY LIMITED BY SHARES
MEMORANDUM OF ASSOCIATION OF
BALAQI GROUP (T) LIMITED

1. The name of the Company is **BALAQI GROUP (T) LIMITED**.
2. The registered office of the company will be situated in the United Republic of Tanzania.
3. The objects for which the company is established are:
 - a) To carry on the business as food processors, packaging, storage and distribution to the consumers.
 - b) To carry on the business as designers, molders and manufacturers of food processing materials and allied products.
 - c) To carry on the business as importers and sellers of food packages, preservatives, etc.
 - d) To carry on the business as wholesalers, retailers, exporters and/or importers, commission agents, manufacturers' representatives, universal providers of food products
 - e) To carry on the business as importers, commission agents, manufacturers' representatives, of packaging machines, equipment's, allied technologies, skills and expertise.
 - f) To carry on the business as wholesalers, retailers, distributors of packaging machines, equipment's, accessories, spares, etc.
 - g) To carry on the business of transporters of goods and passengers, clearing and forwarding agents, insurance agents, customs agents, tourist agents, managers or proprietors of game lodges, hotels, restaurants to engage to all any of the trade and the renewable energy industry.
 - h) To carry on the business of profession builders, contractors, machinists, ventilating and sanitary engineers, technical consultancy services in the field of building, constructional, architectural, civil, structural, quantify surveying and other engineering works of any nature whatsoever and to buy, sell and deal in all kinds of building materials, hardware, concrete articles, bricks, tiles, machinery, tools, timber, iron bars, corrugated iron sheets, cement, tiles, hinges, padlocks, screws, paints and generally to deal with all types of building materials.
 - i) To purchase, lease, or otherwise acquire, and to hold, sell, improve, develop, exchange, mortgage or otherwise dispose of any lands, building, machinery or plants, mills, factories, warehouses or any here determents.
 - j) To acquire and undertake the whole or any part of the business, property and liabilities of any person, firm or company carrying on any business which the company is authorized to carry on, or possess property suitable for the purpose of this company.
 - k) To carry on the business as Civil, mechanical, electrical, building and general engineers, consulting engineers, designers, metal and alloy makers and workers, stone masons, pavers,

tar spraying and asphalt contractors, cement and concrete contractors, brick-layers, plies-drivers, tree fellers, land cleaners, painters, plasterers dredging contractors, plumbers, repairers, maintainers, decorators, builders, metal founders, job masters, licensed victualles, house agents and contractors.

- l) To construct, maintain, improve, develop, work, control and manage any houses, warehouses, bridges, roads, schools water works, water drainage, sewerage, reservoirs, electrical power, telephone works, hotels, clubs, restaurants, water courses, aqueducts, wharves, furnaces, sawmills, hotels, clubs restaurants. Water courses, aqueducts, wharves, furnaces, sawmills, crushing warehouses, shops, dwelling houses, aerodromes and other works and conveniences and enter into any contracts or agreements with any government, authority body or individual in order to carry on any such operations.
- m) To invest and deal with moneys of the company not immediately required upon each securities and in such manner as may from time to time be determined.
- n) To adopt such means of making known the products of the company as may seem expedient and in particular buy advertising, in the press, by circular by purchases and exhibition of work or interest, by publication of books periodicals and by granting prizes, reward and donations.
- o) To enter into arrangements with any government or authorities [supreme, municipal, local or otherwise] or any corporations, companies or persons having objects that may seem conducive to the company's objects or any of them and to obtain from any such government authority, corporation, company or person, any charters, contracts, decrees, rights, privileges and concessions which the company may think desirable and to carry out, exercise and comply with any such charters, contracts, decrees, rights and privileges.
- p) To enter into [partnership or into] any arrangements for sharing profits, union or interests, co-operation, joint venture, reciprocal, concession, or otherwise with any persons, firm or company carrying on or engaged in or about to carry on or engage in any business or transaction capable of being conducted so as directly or indirectly to benefit this company and to lend money to, guarantee the contracts of, or otherwise assist, any such person, firm or company, and to take or otherwise acquire shares and securities of any such company, and to sell, hold, reissue with or without guarantee, or otherwise deal with the same.
- q) To promote any other company for the purpose of acquiring all or any of the property, and undertaking, or any of the liabilities of this company, or of undertaking any business or operation which may appear likely to assist or benefit this company, or to enhance the value of the property or business of this company, and to place or guarantee the placing of, underwrite, subscribe for or otherwise acquire all or any part of the shares or securities of each company as aforesaid.
- r) To lend and advance money or give credit to such persons, firm or companies and on such terms as may seem expedient, and in particular to customers and others having dealings with the company, and to give guarantee to become surety for any persons, firms or companies for the due payment of money for the performance of any obligations or liabilities.
- s) To receive money or deposit or loan and borrow or raise money in such manner as the company shall think fit, and in particular by the issue of debentures, or debenture stock [perpetual or otherwise] and to secure the repayment of money borrowed, raised or owing by

mortgage charge or lien to secure and guarantee the performance by the company or any other person or company for any obligation and undertaken by the company or any other person or company as the case may be.

- t) To draw, make, accept, endorse, discount, execute and issue promissory note, bills of exchange, bills of lading, warrants, debentures and other negotiable or transferable instruments.
- u) To establish and support or aid in the establishment and support of association, institutions, funds, trusts, and clubs calculated to benefit the employees or ex-employees of the company, or any of its predecessors in business, or of any company which is a subsidiary company of the company or is allied thereto herewith, or dependants or connection of such persons and to grant or provide pensions and allowances, to make or enter into arrangements for the provisions of policies of life assurance, pensions or other benefits to or for any directors or employees of the Company, or any such predecessor or such company as aforesaid, or the relations, connections or dependants of any such persons, to pay or contribute towards the payment of premiums in respect of any such policies, pensions or benefits, to establish or support funds, trusts and scheme [including funds, trusts, and scheme providing for payment towards insurance] which may be considered calculated to promote such persons or benefit.
- v) To sell or otherwise dispose of the whole or any part of the business or property of the Company, either together or in portions, for such consideration as the company thinks fit and in particular for shares, debentures, or securities of any company purchasing the same.
- w) To purchase or otherwise acquire letters, patents, brevets d'invention, concessions, licenses, rights and privileges subject to royalty or otherwise and whether exclusive or non-exclusive or limited, or any part interest in such letters, patents, brevet d'invention, concessions, licenses, rights and privileges, whether in East Africa or in any other part of the world.
- x) To take all necessary and proper steps with the authorities, national, local, municipal, or otherwise, of any place in which the company may have interests and to carry on any negotiations or operations for the purpose of directly or indirectly carrying out the objects of the company or effecting any modification in to on constitution of the company or furthering the interest of its members and to oppose any steps taken by any other company or persons which may be considered likely, directly or indirectly, to prejudice the interest of the company or its members.
- y) To take part in formation, management, supervision or control of the business of operations of any company, and for the purpose to act as directors, administrators, managers, secretaries or any other capacity and to appoint and remunerate any directors, administrators, managers, accountants or other experts or agents.
- z) To procure the registration of the company in or under the laws of any place outside Tanzania.
- aa) To purchase, sell, subscribe for, underwrite, or otherwise acquire and hold shares, stocks, or other interest in, or obligations of any other company or corporation.
- bb) To distribute among the members of the company in kind any property of the company, and in particular any shares or securities of other companies belonging to this company.
- cc) To act as agents, or brokers and as trustees for any person or company and to undertake and perform subcontracts and to do all or any or any of the above business in any part of the

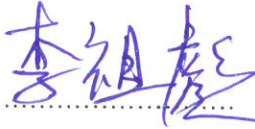



world, and either as principals, agents, trustees, contractors or otherwise and either alone or jointly with other and either by or through agents, sub-contractors, trustees or otherwise.

dd) To do all such other things as are incidental or conclusive to the attainment of the above objects or any of them. And it is hereby declared that the word "company" in this clause, except where used in reference to this company, shall be deemed to include any partnership or other body or persons, whether incorporated or not incorporated, and whether domicile in the United Republic of Tanzania or elsewhere, and that the intention is that each of the objects set forth in any sub-clause of this clause shall not, except when the context expressly so requires, be in any wise limited or restricted by reference to or inference from the terms of any other sub-clause or by the name of the company. None of such sub-clauses, or the objects therein specified or the powers thereby conferred shall be deemed subsidiary or auxiliary merely to the objects mentioned in the first sub-clause, but the company shall have full powers to excise all or any of the powers conferred by any part of this clause and notwithstanding that the acquired, dealt with are performed do not fall within the objects of the first sub-clauses of this clause.

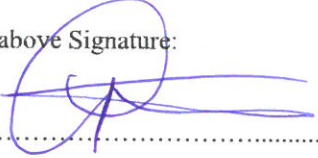
4. The liability of the members is limited.

5. The authorized share capital of the company is **TShs.1,000,000,000/=** (one billion) divided into one hundred thousand [**100000**] shares of Tshs **10,000/=** (ten thousands) each with power for the company to increase or reduce the said capital and to issuance part of its capital, original or increased, with or without any preference priority or special privilege of subject to any postponement or rights or to any conditions or restrictions and so that unless the condition of issue shall otherwise expressing declare, every or otherwise, shall be subject to the owners herein before contained.

We, the several persons whose names and addresses are subscribed, are desirous of being formed into a company, in pursuance of the Memorandum of Association, and we respectively agree to take the number of shares in the capital of the company set opposite our respective names.

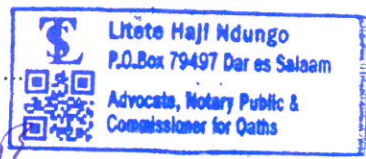
NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS	NUMBER OF SHARES TAKEN	SIGNATURE
LI, ZUBIAO China, People's Republic of, Fuzhou, No 8, ShuangHusan Road, , Cangshan Hi-tech Industrial Park , Fujian Province	35700	
LI, XIANXIONG China, People's Republic of, Fuzhou , No.14, Shang Li Nan, Li Cun, , Heshang Town, Changle District, , Fujian Province	16100	
CHEN, GUOTAO China, People's Republic of, Fuzhou, No. 26 Shima, Lianhua village, , Heshang Town, Changle district, Fujian Province ,	16100	
GUO, LINGYU China, People's Republic of, Fuzhou, A801, Dade Plaza, Baozhen Road, Mawei, Fujian Province ,	2100	
UNSUBSCRIBED	30000	

Dated this 16th day of Nov 2024

WITNESS to the above Signature:

 SIGNATURE:

POSTAL ADDRESS: Box 79497
D SM

QUALIFICATION Advocate



THE COMPANIES ACT 2002
COMPANY LIMITED BY SHARES
ARTICLES OF ASSOCIATION OF
BALAQI GROUP (T) LIMITED

PRELIMINARY

1. In these regulations:
“The act” means the Companies Act of 2002.

When any provision of the Act is referred to the reference in that provision as modified by any law for the time being in force.

Unless the context otherwise requires, the expressions defined in the act or any statutory modification thereof in force at the date at which these regulations become binding on the company, shall have the meaning so defined.

Any words importing the singular shall include the plural and vice versa, and words importing the masculine gender shall include females, and the words importing persons shall include bodies, corporate, partnership, firms, cooperative societies, etc.

The regulations of Table ‘A’ in the first schedule to the Companies Act [hereinafter called Table ‘A’] shall apply to the company, save in so far as they are varied or excluded hereby, but in case of any conflict between the provisions herein, and the provisions under Table ‘A’ the former shall prevail, and in addition to substitution for or modification of the provisions of Table “A” the following shall be the regulations of the company.

PRIVATE COMPANY

2. The company is a private and accordingly:
- a) The right to transfer shares is restricted in manner hereinafter prescribed.
The number of members of the company [exclusive of persons who are in the employment of the company and of persons who having been formerly in the employment of the company were in such employment and have continued after the determination of such employment to be members of the company] is limited to fifty: provided that where two or more persons hold one or more shares in the company jointly they shall for the purpose of this regulation be treated as a single member.
 - b) Any invitation to the public to subscribe for any share or debentures of the company is prohibited.
 - c) The company shall not have power to issue shares, warrants to bearer.

TRANSFER OF SHARES

3. The Directors may in their discretion and without assigning any reasons thereof refuse to register the transfer of any share to any person whom it shall in their opinion be undesirable for any person whatsoever to admit to membership.
4. Subject to clauses 2 and 3 hereof the right to members to transfer their shares shall be restricted as follows:-
 - a) No share shall be transferred to a person who is not a member so long as there is a member or any person selected by the Directors as one who it is desirable in buying the shares. All share transfers shall be confirmed by the Board of Directors.
 - b) Every shareholder or trustee in bankruptcy, or any person who may desire to sell or transfer any such share and every personal representative of a deceased shareholder shall give notice in writing to the Directors that he desires to make such sale or transfer. Such any member or members of the company at a price to be agreed upon between the party giving such notice and the Board, or in case of difference to be determined by the Auditor of the company.
 - c) Upon price of such shares being agreed on or determined as per Clause (b) above shall forthwith give notice to such of the shareholders other than the shareholders desiring to sell or transfer the said shares stating the number and the price of such shares inviting the person to whom notice is sent to state within 21 days from the date of such notice whether he is willing to purchase any, if so, what maximum number of such shares. As such shares amongst the shareholders (if more than one)

who shall have expressed their desire to purchase the same and as far as may be pro-rata according to the number of shares already held by them respectively, or if there be only one such shareholder, the whole of such shares shall be obliged to take more than the maximum of such shares stated in his answer to the said notice.
 - d) Upon such apportionment being made or such one shareholder notifying his intention to purchase, as the case may be, the party desiring to sell or transfer such shares shall be bound upon payment of the said price to transfer the shares to the respective shareholders or to the single shareholder who shall have agreed to purchase the same.

GENERAL MEETING NOTICE OF GENERAL MEETING AND PROCEEDINGS AT GENERAL MEETING

5. Articles 47 to 61 of Table shall apply subject to the following variations:
 - a) A general meeting, ordinary or extraordinary may with the consent in writing of all members, be convened on a shorter notice than seven days or without notice.
 - b) Two members, present either personally or by proxy shall form a quorum.
 - c) Any ordinary resolution of the Company determined without any general meeting and evidenced by writing under the hands of majority of the Directors and of the members of the Company holding three-fourths of the issued Ordinary shares of the Company shall be valid and effectual as an ordinary resolution duly passed at a general meeting of the Company.

DIRECTORS

6. a) Until otherwise determine by the Company in general meeting the Directors shall not be less than two and not more than ten in number.
b) The following persons shall be the first Directors to the Company
 - (i) **LI, ZUBIAO**
 - (ii) **LI, XIANXIONG**
 - (iii) **CHEN, GUOTAO**
 - (iv) **GUO, LINGYU**
7. The shareholding qualifications for Directors may be fixed by the Company in general meeting, and unless and until so fixed no qualification shall be required.
8. The quorum of Directors for transacting business shall unless otherwise fixed, by the Directors, be two.
9. A resolution in writing signed by two the Directors shall be valid and effectual as if it had been passed at a meeting of Directors duly called and constituted.
10. The Directors may from time to time borrow or raise moneys for the purpose of the Company, which may exceed the issued share capital of the Company.

BORROWING POWERS

11. The Directors may raise or borrow for the purpose of the Company's business any sum or sums of moneys as they think fit and they may secure the repayment of or raise any such sum or sums as aforesaid by mortgage charge upon the whole or any part of the property and assets of the company, present and future, including its uncalled or unissued capital or by the issue, at such price as they may think fit, of bonds or debentures, either charged upon the whole or any part or debentures, either charged upon the whole or any part of the property and assets for the Company, or not charged, or such other way as the Directors may think expedient.

ALTERNATE DIRECTORS

12. Each Director may nominate a person, who shall be approved of in writing by the other Directors, to act as alternate in his place during his absence from Tanzania or inability to act as such Director. Such Alternate Director shall be subject in all other respects to the terms and conditions existing with reference to the Directors of the Company, and such alternate Directors when acting shall exercise and discharge all the duties and functions of the Directors whom he represents and in the case of an Alternate Director being unable to act during the absence or inability to act as the Director whom he represents he may subject to the like approval of the other Directors appoint a duly qualified person to act in his place.

SECRETARY

13. The secretary shall be appointed by the Board for such terms at such remuneration and upon such conditions as it may think fit, and any Secretary so appointed may be removed by the Board.

WINDING UP

14. With the sanction of the special resolution of the Shareholders, any part of the assets of the Company including any shares in other companies may be divided between the members of the Company in specie or may be vested in Trustee for the benefit of such members and liquidation of the Company may be closed and the Company dissolved but so that no member shall be compelled to accept any shares whereupon there is any liability.

INDEMNITY

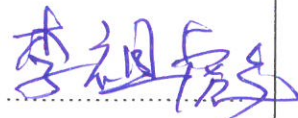
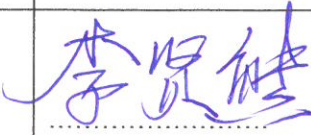
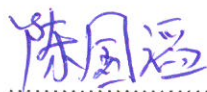
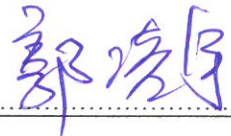
15. Every Director, Managing Director, Agent, Auditor, Secretary and other Office for the time being of the Company against any liability incurred by him in defending any proceedings, whether civil or criminal, in which judgment is given in his favor or in which he is acquitted or is in connection with any application (Article 136 of Table 'A' is accordingly extended) in which relief is granted to him by the court.

ALTERATIONS OR ADDITIONS

16. Subject to the provisions of the act and to those contained in the Memorandum of Association, the Company may by Special Resolution make alterations or additions to the Articles of Association and any such alteration or addition so made shall be as valid and effectual as if originally contained in these Articles and be subject in like manner to alteration by Special Resolution.

ARBITRATION

17. If and when any dispute or difference shall arise between the company and any of the members or their respective representatives touching upon the construction or meaning of any of the Articles herein contained or any act matter or thing made or done or omitted to be done or with regard to the rights or liabilities arising there under or arising out of the relations existing between the parties by reason of these Articles or the Act such differences shall (unless a sole arbitrator, one to be appointed by each party and the third to be appointed by the first two or in the event of failure to agree within thirty (30) days) the procedure laid down in the Companies Act 2002 or any other existing statutory modifications or re-enactment for there of shall apply.

NAMES, ADDRESSES AND DESCRIPTIONS OF SUBSCRIBERS	NUMBER OF SHARES TAKEN	SIGNATURE
LI, ZUBIAO China, People's Republic of, Fuzhou, No 8, ShuangHusan Road, , Cangshan Hi-tech Industrial Park , Fujian Province	35700	
LI, XIANXIONG China, People's Republic of, Fuzhou , No.14, Shang Li Nan, Li Cun, , Heshang Town, Changle District, , Fujian Province	16100	
CHEN, GUOTAO China, People's Republic of, Fuzhou, No. 26 Shima, Lianhua village, , Heshang Town, Changle district, Fujian Province ,	16100	
GUO, LINGYU China, People's Republic of, Fuzhou, A801, Dade Plaza, Baozhen Road, Mawei, Fujian Province ,	2100	
UNSUBSCRIBED	30000	

Dated this 16th day of Nov 2024

WITNESS to the above Signature:

SIGNATURE: 

POSTAL ADDRESS: Box 79487 Dares Salaam

QUALIFICATION: Notary Public

