

VCUBE LIMITED

Dar es Salaam, Tanzania

20th November 2025

The Executive Director,
Tanzania Investment & Special
Economic Zones Authority,
No. 9a&b Shaaban Robert Street,
P. O. Box 938,
DAR ES SALAAM.

RE: APPLICATION FOR TIC CERTIFICATE OF INCENTIVES

Please refer to the above heading, we as local investors;

We are planning to establish a modern concrete blocks and hollow blocks production facility in Mbezi, Dar es Salaam.

Attached herewith please find a revised:

1. Business plan;
2. Duly filled Application form;
3. Certificate of Incorporation;
4. Memorandum and Articles of Association for your necessary consideration;
5. Bank reference; and
6. Lease agreement.

Yours faithfully,



GANESH RAMDAS GAJARE

MANAGING DIRECTOR | VCUBE LIMITED