

TC CEMENT COMPANY LIMITED

BOARD RESOLUTION

Date: 23/12/2025

Place: Dar es Salaam, Tanzania

RESOLUTION OF THE BOARD OF DIRECTORS

Subject: Approval to Change Factory Location to Morogoro in Line with Limestone Mining License (PL No. 13541/2025)

WHEREAS, the Company is a holder of a valid Prospecting/Mining License for limestone, **License No. PL 13541/2025**, located in Morogoro Region;

WHEREAS, the Board has assessed the technical, economic, and operational advantages of relocating the proposed factory closer to the limestone deposits covered under the said license, including reduced raw material transportation costs, improved production efficiency, and long-term operational sustainability;

WHEREAS, the Company previously submitted investment details to the Tanzania Investment and Special Economic Zones Authority (TISEZA), including a proposed factory location, and it is now necessary to formally notify and apply for an amendment to reflect the new factory location in Morogoro;

NOW THEREFORE, IT IS HEREBY RESOLVED THAT:

1. **Approval of Location Change**

The Board hereby approves the change of the Company's factory location to **Morogoro Region**, near the limestone deposits covered under **Mining License No. PL 13541/2025**, for purposes of cement manufacturing and related industrial activities.

2. **Application to TISEZA**

The Company is hereby authorized to formally apply to **Tanzania Investment and Special Economic Zones Authority (TISEZA)** for amendment/update of the approved project details to reflect the new factory location.

3. **Authorization of Representatives**

The following officers/directors are hereby authorized, individually or jointly, to:

- Sign and submit the application and all supporting documents;
- Liaise with TISEZA and other relevant government authorities;
- Provide clarifications or additional information as may be required.

Authorized Signatory(ies):



- ZHU JIN FENG – Director
- ZHENYU FENG – Director

4. **Ratification**

All actions taken or to be taken in connection with the implementation of this resolution are hereby approved and ratified.

CERTIFICATION

We, the undersigned Directors of **[Company Name] Limited**, hereby certify that the above resolution was duly passed at a properly convened meeting of the Board and remains in full force and effect.

Name	Title	Signature	Date
ZHU JIN FENG	Director		23/12/2025
ZHENYU FENG	Director		23/12/2025