

TC CEMENT COMPANY LIMITED

PROJECT PROGRESS REPORT

Date: 28 December 2025

Prepared For: Tanzania Investment and Special Economic Zones Authority (TISEZA)

Project: Cement, Lime & Building Materials Manufacturing Project

Establishment: The Company was established in November 2025

1. Introduction

TC Cement Company Limited is a newly established industrial development initiative aimed at setting up a

large-scale cement, lime, and building materials manufacturing facility in Tanzania. The project is envisioned to contribute to national industrialization, infrastructure growth, and regional export competitiveness.

2. Current Project Status

As of the date of this report, the Company confirms that:

- The Company is newly formed, having been incorporated in November 2025.
- Project implementation has not yet commenced.
- No construction, procurement, installation, operational activities, or site development works have started.
- The project remains in its preparatory and planning phase pending completion of regulatory processes.

No deviation in project scope or investment plan has occurred.

3. Amendment Purpose

The only amendment currently being sought relates to the change of project/factory location. Following

strategic assessment, the Board resolved to relocate the proposed factory to Morogoro Region to align with

the Company's limestone Mining/Prospecting License and to ensure cost efficiency and operational stability.

This does not affect project size, investment value, objectives, or capacity. It is strictly a location alignment

request approved by the Board.

4. Conclusion

TC Cement Company Limited remains committed to implementing the project in full alignment with national industrialization goals, regulatory compliance, and sustainable development principles. We submit

this progress confirmation and amendment clarification for TISEZA's review and facilitation.