

THE COMPANIES ACT 2002

COMPANY LIMITED BY SHARES

MEMORANDUM
AND

ARTICLES OF ASSOCIATION

OF

H. H. MANSOOR TRANSPORTER
COMPANY LIMITED

Incorporated this 10th day of July 2013

DRAWN BY
HAMAD H. MANSOOR
(SUBSCRIBER)
P.O. BOX 69
KAHAMA

TANZANIA



Certificate of Incorporation

Section 15

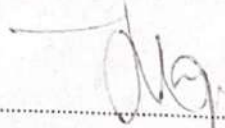
No 100695

I HEREBY CERTIFY THAT

H.H. MANSOOR TRANSPORTER COMPANY LIMITED

is this day incorporated under the Companies
Act, 2002 and that the Company is Limited.

Given under my hand at Dar es salaam

this **10TH** day of **JULY****TWO THOUSAND AND THIRTEEN**
.....
Asst. Registrar of Companies

THE COMPANIES ACT NO. 12 OF 2002
COMPANY LIMITED BY SHARES
MEMORANDUM OF ASSOCIATION
OF

H. H. MANSOOR TRANSPORTER COMPANY LIMITED

1. The name of the company "H. H. MANSOOR TRANSPORTER COMPANY LIMITED".
2. The Registered office of the Company will be situated in Tanzania.
3. The objects for which the Company is established are:-
 - (a) To carry on all or any of the business of Public transport, cargo handling, consultant, carriage and haulage contractors, stevedoring and lighterage, owners and charter of road vehicles, aircraft and ships and boats of every description and carriers of goods by road, rail, water or air and to establish, acquire, maintain and operate transport service of every description both public and private and all services ancillary thereto and for such purposes or as independent undertakings to purchase, take in exchange, charter, hire, build, contract or otherwise acquire and to own, operate, work, manage, maintain, repair, service and deal with and in road vehicles, aircraft and vessels of every supplies therefore and to conduct any such business within the country or any other state in Africa or Europe or Asia and or any other foreign country.
 - (b) To provide transport facilities for the carriage of passengers and goods of all kind and to organize, maintain and operate for hire transportation services in all parts of the world for transporting passengers, luggage, merchandise mails and freight of every descriptions and kinds of whatsoever by means of automobiles, motor buses, motor trucks, airplanes, trains, ships and other vehicles of all kinds and to run other transport of all kinds on such line as the company may think fit.
 - (c) To carry on and undertake international transport business of all sort and act as transporter and to act as general sales agent of airlines, shipping line and of transporter.
 - (d) To formulate and creation of employment opportunities to drivers, reduction trust from customers of Tanzania Port Authority by overcoming theft of the transported vehicles.

- (e) To carry on the business as importers, exporters, general suppliers, traders, merchants, commission agent, stockists, wholesalers, retailers and dealers in all types of building materials, household, hardware, office equipments, forest materials, electrical goods, petroleum products, coconut oils, spare parts and maintenance, tyres, tubes, tools and accessories for all types of automotive, motor vehicles, agricultural machinery, implements, equipment, all kinds of industrial projects machinery and equipment, timber, fishing gears, groceries, computers, office equipments, cooking oils, salts, foodstuffs, cosmetics, oil paints, spirits sheets, hinges, screws, iron mongery, new clothes, textiles piece goods, all types of leather goods, shoes, bags and other similar goods.
- (f) To engage in and or otherwise carry on the business of professional communication contractors, network services, telecommunications, network facilities and service providers, information communication technology facilities, importation, distribution and selling of electronic communication equipment, licenses, radio frequency and spectrum consultants, all business and trades, incidental analogous, similar thereto, required to be or capable of being carried on in conjunction therewith.
- (g) To carry on the business of geological survey, exploration in mining minerals, such as gemstones, gold, Diamond, Tanzanite and all minerals available in Tanzania. To engage and or otherwise carry on the business of mining activities, importers and or exporters of all kinds of mines, goldsmith, jewellery, to be buyers and sellers of gemstones, gold mineral products, both buying and selling, mines and precious stones all over the world, to lease, acquire any lands, mines, mining rights, to import cutting and digging equipment and to do any business that is related to mines.
- (h) Reduction of hijacks and theft of vehicles caused by drivers who are not honestly. As they will be working under a recognized company. Reduction and stoppage of theft of the particulars in the vehicles by the drivers, transporting them.
- (i) To carry on the business of clearing and forwarding agents, commission agents, logistic, transporters, aircraft services, freighters, hauliers, customs bonded warehouse and godown keepers, cargo and travel agents, insurance agents, tourist agents, manufacturers' representatives, road contractors, cargo superintendents, packers, machinery haulage specialists, warehousemen, engineers, electricians, motor cars, trucks, cabs, omnibus, oil tank and coach proprietors and transporters, civil transport contractors and transporters by any other means of conveyance of people and goods in Tanzania and the neighbouring countries and in such other place or places as may from time to time be determined by the company, engage in and or otherwise

carry on the business as transporters and transport agents, freight forwarders.

- (j) To carry on all business of graphic designers and signs, advertisers, advertising agents, digital, editing and printing, publishers, book sellers, book binders, supplying of magazines, lithographers, engravers, lie sinkers, card printing, sellers of magazines and newspapers, proprietors, stationers and dealers in all material and things whatsoever used or employed in connection.
- (k) To carry on all or any of the businesses of entertainment promoters, conference, media promotion, social net working, publication, advertisement, online, marketing, promotion, event management sports, sports equipments, promoters, artistes', artist agents, event equipment supply, personal representatives in all or an spheres of entertainment sport.
- (l) To assist passengers and to provide them with all sorts of facilities in obtaining passports and visas, completion of travel documents, issue ticket, grant of travel quotas, booking and amenities as are usually provided by travel agent.
- (m) To carry on the business of Insurance Agency, Accountants, Auditors, Tax consultants, Court brokers, commission agents, importers, exporters, manufacturers, land and estate agents, technical advisors, clearing and forwarding agents, managing agents, general business consultants, garage and lake vessels, boat builders, petrol and service stations owners, motels camps safari lodges, cafes snacks refreshments rooms, linseed victuallers, owners of recreation places and sports and amusements, all business and trades incidental similar thereto or required to be or capable of being carried on in conjunction therewith.
- (n) To build, construct, alter, improve, enlarge, repair, maintain, develop, demolish, remove or replace and to work, manage, carry out or control works of all descriptions, including but not limited to offices, water works, gasworks, reservoirs, electrical, power, factories, mills, warehouse, shops, playgrounds, stores, garages and other buildings, roads, machinery and plants, which may, in the opinion of the directors of the Company, be likely to advance directly or indirectly the Company's interests; to clear sites for the same, to contribute to, subsidies or otherwise assist in the building, construction, hiring of construction equipment and quarry, alternation, repair, improve, enlargement, maintenance, development, demolition, removal, replacement, working, management, carrying out or control. To be professional services contractors, fumigation agents, renovators.
- (o) To carry on otherwise engage in the business of professional consultant, manufacture, selling pharmaceuticals, medical equipments, laboratory equipments, organize market survey into the supply of medicines

equipments, drugs, surgical instruments and any type of equipment which may be used to enhance the foregoing objects. To carry the business of maintaining diagnostic laboratories, Diagnostic kits.

- (p) To engage in and carry on business of profession of farmers, planters, harvesters, sprayers, seed growers, glaziers breeders, sellers of and dealers of livestock, market gardeners, arboriculturists, horticulturalists, floriculturists, dairymen, vegetable oil extract, poultry and bee-keepers and any other businesses in connection with floriculture, arboriculture, agriculture and horticulture. To engage in mobilizing and advising poultry farm, livestock keepers and agricultural farmers for more production, ranching of cattle, sheep, goats, poultry and game.
- (q) To carry on the business of industries, plant machinery, consultants in matters pertaining to agricultural, engineering, machines hire, installation and operation, promotion of agricultural development and diary farming preparation of feasibility studies, project planning and carry on business of agricultural pesticides, chemical and packing materials for sea, road and air freight and labeling for export, distributors and services of heavy engineering and for machinery.
- (r) To carry on the business of dealing in importing, exporting, marketing, manufacturing, stocking, buying, selling whether by wholesale or retail of various categories of goods and merchandise, and to act as commission agents, brokers, insurance agents and manufactures, representatives in all fields. To be agent of foreign company and to establish business enterprises whether small scale, industries and general in all kinds of general merchants and to import, export and all either by merchandise and articles of all description.
- (s) To carry on all or any of the business of stationers, printers, lithographers, stereotypes, electrotypes, engraves, photo lithographers, typesetting, machine operators, die sinkers, envelope makers, book binders, account book manufacturers, machine, rulers, numerical printers, paper makers, paper baffles and account book makers, box makers, flat and box file makers, cardboard manufacturers, type foundry photographers, manufacturers of and dealers in playing visiting, railways, festival invitation, business complimentary and fancy cards and valentine, dealers in parchment stamp agents of payments of stamps and other duties, advertising agents, designers, draftsmen manufacturers, book sellers, publishers and dealers in materials used in the manufacturers of paper, cabinet makers, file rack maker and dealers in or manufacturers of any other articles of things of character similar of analogous to the foregoing or any of them or connected therewith and to deal in the manufacture of all sell by wholesale or retail of school chalks, and secretarial services.

- (t) To carry on any or all business of establishment of education development services to run, analysis and strategic advice in governance and international development, public sector management and private sector development advisory services, grant management services, tailored capacity development interventions, development sector job search and recruitment services. To establish, acquire, won and operate affordable schools and institutions of all levels including day care centers, nursery school, primary schools, secondary schools, colleges, universities, community-based vocational training, medical and school projects which are intended to fight ignorance, diseases, and to alleviate poverty in the society, and related educational establishments of all kinds and description.
- (u) To Carry on the business as training, consultants, management consultants, investment advisers, law business, business consultants, market research consultants, analysts, researchers, business transfer agents and valuers, and to act as intermediaries in the introduction of sellers purchasers, partners and employees and or otherwise for the company or its clients in but not limited to every aspect of business development. To engage and or otherwise carry on the business as general dealers of IT installations, Configuration service, and any other things which the company will deem fit to deal with.
- (v) To carry on the business of banking in all its branches, departments including borrowing, raising or taking up money, accepting drafts, granting and issuing letter of credit and circular, notes, bills of exchange and other debt instruments, by receiving deposits of money including deposits which are subject to withdrawal by cheque, and buying and selling foreign exchange and dealing in bullion and specie; by acquiring marketable instruments evidencing indebtedness of the government securities or stocks, bonds, notes of debentures and by investing in equities of other companies which are engaged primarily in activities allied of activities to related to banking.
- (w) To carry on all or any of the businesses of entertainment promoters, conference, shops, advertisement, promotion, event management sports promoters, artistes' personal representatives in all or an spheres of entertainment sport. To carry on the business of media and entertainment, advertising, Printing, media communication and consultancy advertising agents, public relations consultants and sale promotion consultant, in all their aspects and to advise on publicity, sales promotion, staff relations, industrial relation, press and community relations, music solution, promotion culture and traditional. To conduct and advise on market research, publicity projects, advertising campaigns, exhibitions, trade fairs, displays, film shows, radio and television programmes, corporate sponsorship, printing of marketing material, and also to carry on the business of investment advisers, market research and to act as intermediaries in the introduction of sellers, purchasers and partners.

- (x) To deal in all aspects of Real Estate, Estate development including buying, constructing, selling, mortgaging, renting, transferring and any other form of conveyance of real estate.
- (y) To do all kinds of business relating to information and communication technology and to act as consultants, carry on business as managers or advisors in information management, site survey network design, network planning, data processing, applications development, computerized systems development, data telecommunication and networks technology and those purposes to promote, arrange, organize, conduct and facilitate information and communication technology in Tanzania elsewhere; and to promote, arrange facilitate and operate information technology activities in all its diverse areas and all such facilities advantages and conveniences as may be considered necessary or incidental thereto. To do activities as development of customer-made and instructional software, educational, managerial and control software products for small, medium and large clients.
- (z) To carry on the business as general suppliers of food stuffs, processors, packers, and agricultural crops, grain millers, food mixers, general exporters of fresh fruits, vegetables and flowers, to act as agents of buying and selling all kinds of food stuffs, agricultural equipments of every description, and general to del in any other business connected therewith.
- (aa) To engage in and or otherwise carry on the business of professional health cares, super health practitioners and general consultants in health administration, promoters of safety measurers, importers, suppliers, distributors, wholesalers, retailers, and suppliers of bulky and/or specific human and animal medicines, to own and run pharmaceutical industries and act as representatives for manufacturers of all types of Medicare products, cosmetics, Hospital chemicals, equipment and utilities, own and run Hospitals. Medical colleges and Tropical disease research centers, develop and produce all types of human and animal medicines using naturally raw materials, chemicals.
- (bb) To manufacture and sell cosmetics, beauty and medicinal preparations and generally to carry on the business of manufacturers, designers, buyers, and sellers of dealers in all kinds of cosmetics toilet and beauty preparations, perfumes and drug whatsoever, to carry on all any of the business chemists, druggists, chemical manufacturers and dealers in importers and medical preparations, to buy and sell milk products, livestock, hides skin and skin products.
- (cc) To carry on the business of customers robe, dress and mantle makers, tailors, silk and supplies of clothing, lingerie, trimmings of every kind, corset makers, furriers, general drapers, haberdashers, millers, hosiery,

gloves, lace makers and dealers, feather dressers and merchants, hatters, boot and shoe makers, dealers in fabric, ribbons, perfume and flower (artificial and natural) and materials of all kinds..

- (dd) To carry on the business as agents of M-Pesa, Tigo Pesa, tax collection, revenue collection, customs collection house rent collection, entertainment tax collection, development tax collection, and other tax for any person, firm or company and to undertake and perform subcontractor and to act in any of the finance collection of a company through or by means of agents, brokers, auctioneers, sub-contactors or any other financed collection.
- (ee) To carry on the business of petroleum and petroleum products, storage, distributors, sale and use of petroleum products in the country and export outside the country, oil depots, coal, coke, patent, fuel, oil of all kinds, manufacture of goods, mining of all kinds of minerals, promote oil distributors and open small oils shops, general traders, merchants suppliers of general goods, commission agents, manufacturers representatives and to buy, sell, hire, manufacture, barter trade and deal in property, spare parts and machinery of every descriptions, goods and services of general merchandise of all kinds of transact any and every manufacturing of petroleum, oil, fuel oil depots, oil extraction oil purification and sale the same, mercantile, insurance and financial business, general services of all kinds of goods and general merchandise.
- (ff) To carry on the business of geological survey, prospecting, exploration in mining minerals, such as gemstones, gold, Diamond, Tanzanite and all minerals available in Tanzania. To engage and or otherwise carry on the business of mining activities, importers and or exporters of all kinds of mines, goldsmith, jewellery, to be buyers and sellers of gemstones, gold mineral products, both buying and selling, mines and precious stones all over the world, to lease, acquire any lands, mines, mining rights, to import cutting and digging equipment and to do any business that is related to mines all businesses and trades incidental analogous similar thereto, required to be or capable of being carried on in conjunction therewith.
- (gg) To carry on the business of miners and mining in all their branches and for the said purpose to peg, purchase, take on lease, or exchange or otherwise acquire concessions, grants, easements, options, claims, properties, cassettes- and effects supposed to contain minerals, diamonds, or other precious stones, and any interest therein, and to explore, mine, work, excise develop and turn to account mines and mining rights and any undertaking connected therewith.
- (hh) To deal in all aspects of Real Estate, Estate development including buying, constructing, selling, mortgaging, renting, transferring and any other form of conveyance of real estate.

- (ii) To carry the business of importer and exporters, wholesalers, retailers, general merchants, provision store, general store keepers, universal providers, to establish supermarkets, duty free shops, import and export, manufacture goods, textiles, home appliances, utensils, piece goods imitation jewellery, hosiery, shoes, sun-glasses, handbags household requirements generally in all manufactured goods of all type, to acquire, establish, dealers in selling ready made garments and knitwear's, shoes, toys, motor cycles, bicycles, bicycle chairs, computer and its parts, television, mobile phone, vcd, cookers, slippers jeans, and description for commercial and home use.
- (jj) To arrange before hand and organize for tourists, budget and luxury camping safaris, lodge safaris, Road safaris and excursions, ticketing, Airlines and charters, game hunting, fishing ornithological and other safaris and expeditions of all kinds, mountain climbing, walking safaris, photographic safaris, car hire and cultural tourism, to establish, maintain and operate aircraft services of all kinds to carry on the business of carriers by air or otherwise of passengers, mail goods merchandise and valuable of all kinds, to engage in aerial survey photography and mapping and aerial advertising and to enter into contracts with any person, corporation or government as to the interchange of traffic the carriage of goods and passengers or for any other purpose advantageous to the Company.
- (kk) To carry on the business as general merchants, traders, consumers, suppliers, importers, exporters, general merchandise, stockists, wholesalers, retailers and dealers in all types of hardware, electrical goods, building materials, spare parts and maintenance, tyres, tubes, tools and accessories for all types of automotive, motor vehicles, agricultural machinery, implements, equipment, all kinds of industrial projects machinery and equipment, timber, groceries, computers, office equipments, cooking oils, salts, foodstuffs, drinks, cosmetics, new, second hand clothes, household, oils, paints, spirits sheets, hinges, screws, iron mongery, textiles piece goods, all types of leather goods, shoes, bags, and other similar goods., luggage, garments, baby clothes, sugar, bulk drugs, pharma, chemicals and solvent industrial use chemicals.
- (ll) To carry on the business of computer networks, sales of computers, consultancy, computer training, graphic, design, internet café computer programming, networking, web sites, database, telecommunication equipment telephones, cellular phones, TV-transmission equipment etc maintenance, transport automobiles, marine vessels, aircraft, drilling and mining technologies and equipment, and agricultural and diary equipment and all types of computer networks and related networks activities.

- (mm) To be professional schools operators, runners, educational skills providers, pre-secondary school, secondary school, super curriculum designers and or creators, operators of secondary and high schools, international schools and exchange program centers, academy, technical schools, colleges and or Universities, supper consultants in school management and training college skills, all businesses and trades incidental, analogous similar thereto, required to be or capable of being carried on in conjunction therewith.
- (nn) To engage in and or otherwise carry on the business of professional and international traders, importers and exporters of general goods and merchandise, domestic appliances, commercial and industrial goods, electrical and electronic equipment, tools and apparatus, hardwares, building materials, construction goods, machinery and farm implements, general business consultants, all businesses and trades incidental, analogous similar thereto, required to be or otherwise capable of being carried on in conjunction therewith.
- (oo) To carry on business of travel agency; car hire and safaris tours operators, ticket bookings, garage, buying and selling motor vehicles, transport agents, transportation of goods, and passengers by air, sea, land, import and export, gift shops, boutiques, entertainment and all artist work, safari outfitters, safari contractors, and guides, for hunting trophy dealers, travel and tourist and other travelers by way of promoting and facilitating conveniences of all kinds such as reserved places, baggage deposit, courier services, sleeping card enquiry bureau, hotel and lodging accommodation, guides, motor vehicles hire, airplane and motor boats character and otherwise facilitating tourist movements and accommodation, photographic safaris lodges and hotel, tourism and all related business and to promote tourism in Tanzania and elsewhere all over the world.
- (pp) To engage in and carry out the business of proprietors and managers of lodges marquees, hotels, restaurants, cafes, road houses, motels, hotel management, safari and holiday camps, caravan sites, guest houses, apartment housekeepers, refreshment and tea rooms, milk and snacks bars, tavern, beer house and lodging housekeepers and to provide food and catering services to individuals, private and public institutions and to industrial and business concerns, also to provide variety of services and products to guest, tourist and hoteliers related to activities of marine parks and reserves along the cost and any other place.
- (qq) To carry on the business of manufacturing mineral water and aerated waters, bottled water and other non alcoholic drinks, fruit juices, and other consumable liquids of whatever description, to pack and sell the same by whole sale or retail locally and to export the same to different parts of the world.

- (rr) To engage and or carry on the business of Geotechnical and geo-environmental engineering services which includes; site planning, water and environmental engineering, Site Investigation, Drilling, laboratory Testing and geotechnical Engineering structures services including Foundations, Slopes, Landfill, Retaining Walls, Dams, Earthwork, Anchors, Bridges, Geotextile, Drainage and Pavements.
- (ss) To carry on business in all aspects on the retail and wholesale markets as purchaser and re-seller of all refined petroleum products including, without limitation, brakes fluids and adhesions, leaded and unleaded petrol, diesel, petrol and diesel oil or heating and otherwise) Bitumen and lubricants (for all sectors including , without limitation, agriculture, motor vehicle, marine and general industrial lubricants) and non-oil activities including (without limitation) ownership and operation of service station, shop and car washing facilities.
- (tt) To carry on the business of computer networks, sales of computers, consultancy, computer training, graphic, design, internet café computer programming, web sites, database, telecommunication equipment telephones, cellular phones, TV-transmission equipment etc transport automobiles, marine vessels, aircraft, drilling and mining technologies and equipment, and agricultural and diary equipment and all types of computer networks and related networks activities.
- (uu) To carry on the business of media and entertainment advertising, media communication and consultancy advertising agents, public relations consultants and sale promotion consultant, in all their aspects and to advise on publicity, sales promotion, staff relations, industrial relation, press and community relations, promotion culture and traditional. To conduct and advise on market research, publicity projects, advertising campaigns, exhibitions, trade fairs, displays, film shows, radio and television programmes, and also to carry on the business of investment advisers, market research and to act as intermediaries in the introduction of sellers, purchasers and partners.
- (vv) To carry on business of relating to information and communication technology and to as consultants, as managers or advisors in information management, data processing applications development, computerized system development, data telecommunication and networks technology and those purposes to promote, arrange, organize, conduct and facilitate information and communication technology in Tanzania elsewhere and to promote arrange facilitate and operate information technology activities in all its diverse areas and all such facilities advantages and conveniences as may be considered necessary or incidental thereto. To do activities as development customer-made and instructional software, educational, managerial and control software products for small, medium and large clients.

- (ww) To engage in and carry out the business of proprietors and managers of hotels, restaurants, cafes, road houses, motels, lodges, marquees, hotel management, safari and holiday camps, caravan sites, guest houses, apartment housekeepers, refreshment and tea rooms, milk and snacks bars, tavern, beer house and lodging housekeepers and to provide food and catering services to individuals, private and public institutions and to industrial and business concerns, also to provide variety of services and products to guest, tourist and hoteliers related to activities of marine parks and reserves along the coast and any other place.
- (xx) To carry on the business of electronic telecommunication engineering, mechanical engineering, electrical engineering, to design, manufacture, assemble, repair any electrical and electronic apparatus, component or system, to act as manufacturers' representatives, commission agents, merchants or brokers and to import, export, hire, sell, purchase or otherwise dealing in all kinds of mechanical, electrical and electronic systems.
- (yy) To carry on the business and act as managers of investments and investment company, business of property managers, developers, real estate agents, valuers, decorators, engineers and to generally be able to carry out activities of any description with regards to land, property and real estate, investment in any type of property, buildings, lands, securities, bonds, shares and any property act as a holding company with subsidiaries and invest in any projects as the company may think fit.
- (zz) To purchase, take on lease and otherwise acquire for investment or resale any estate, land, buildings, easements and other rights and interests in immovable property or any tenure in Tanzania and elsewhere and to sell let or lease exchange or otherwise dispose of or grant rights over any immovable property, belong to the company.
- (aaa) To purchase, take or lease or in exchange, hire or otherwise acquire and hold any state or interest in any lands, buildings, easements, rights, licenses, secret processes, machinery, plants, stock, in trade and real or personal property of any kind.
- (bbb) To accept payment for any property or rights sold or otherwise disposed or dealt with by the company either in cash, by installment or otherwise or in fully or partly paid up shares of the company or corporation, with or without deferred or preferred or guaranteed rights.
- (ccc) To carry any other trade or business whatever which can in the opinion of the Board of Directors be advantageously carried on by the Company in connection with the above business or the general business of the company.
- (ddd) To act as agents for the sale and purchase of any stocks, shares or securities or for any other monetary or mercantile transactions.

- (eee) To act as executors and trustees of wills and settlements made by customers and others and undertake and execute trusts of all kinds.
- (fff) To do all or any of the above things in any part of the world and either as principals, agents, trustees, contractors or otherwise, and either alone or in conjunction with others and either or through agents, sub-contractors, trustees and otherwise.
- (ggg) To remunerate any person, firm or company rendering services to this company, whether by cash payments or by allotment to him or them of shares or securities of the Company credited and paid in full or in part, otherwise.
- (hhh) To accept for safe custody and keep for customers of the company all kinds of securities valuables and things.
- (iii) To lend money on any terms that may thought fit, and particularly to customers or other person or corporations having dealing with societies and to give any guarantees that may be expedient..
- (jjj) To advance money to shareholders in the company, and other to the purpose of enabling the person borrowing the same erect or purchase, or enlarge or repair any house or building or to purchase the fee simple or any less estate or interest in, or to take a demise for any term or terms of years of any freehold or leasehold property upon such terms and conditions as the company may think fit.
- (kkk) To invest and deal with the moneys of the Company not immediately required, upon such securities and in such manner as may from time to time be determined.
- (lll) To distribute among the members in pieces any property of the company, or any proceeds of sale or disposal of any property of the company.
- (mmm) To draw, make, accept, endorse, discount execute and issue promissory notes, bills of lading, warrants, debentures and negotiable or transferable instruments.
- (nnn) To act as agents or brokers, and as trustees for any person firm or company, and to undertake and perform sub-contracts and also to act in any other business of the company through or by means of agents, brokers, sub-contractors or others.
- (ooo) To obtain any provisional order, or act of Parliament for enabling the Company to carry any of it is objects into effect, or for affecting any modification of the Company's constitution, or any other purpose which may seem expedient, and to oppose any proceedings or applications

which may seem calculated, directly or indirectly to prejudice the company's interest.

- (ppp) To take or otherwise and hold shares in any other company having objects altogether or in part similar to this company, or carrying on any business capable of being conducted so as directly or indirectly to benefit the company.
- (qqq) To transact or carry on all kinds of Agency business and in particular in relation to the investment of money, the sale of property, and the collection and receipt of money.
- (rrr) To do all other things as may be deemed incidental or conducive to the entertainment of the objects or any of them.

And it is hereby declared that:-


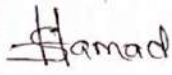

The word "company" in this clause, except where used in reference to this Company, shall be deemed to include any partnership or other body of persons, whether corporate or incorporate, and whether domiciled in the United Republic of Tanzania or elsewhere.

The object specified in each of the paragraphs of the paragraph of this clause shall be regarded as independent objects, and accordingly shall in no way be limited or restricted (except where otherwise expressed in such paragraphs) by reference to or inference from the terms of any other paragraph of the name of the Company but may be carried out in as full and ample a manner and construed in as wide a sense as if each of the said paragraph define the objects of the separate and distinct compound.

That the meaning of any general word or words in any paragraph of this clause shall not be restricted by being construed ejusdem generic with any particular word or words in the same paragraph.

4. The Liability of the Members is Limited.
5. The capital of the Company is Shillings 100,000,000/= divided into 1000 shares of Shillings 100,000/= each. The Company shall have powers to increase its capital and to divide the shares in its capital for the time being into several classes of stock or shares and to attach thereto respectively such preferential, deferred or special rights, privileges, or conditions as may be determined by or in accordance with the Articles of Association of the Company.

We, the several persons whose names and addresses are subscribed, are desirous of being formed into a company, in pursuance of this Memorandum of Association, and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

Names, Addresses and Description of subscribers	Number of Shares taken by each Subscriber	Signature
HAMAD HILAL MANSOOR P.O.BOX 69 KAHAMA	600	
SHARIF HAMAD HILAL P.O.BOX 69 KAHAMA	200	
AHMED HAMAD HILAL P.O.BOX 2 ISAKA	200	

Dated at Dom this 9 day of July 2013

Witness to the above signature:

Name :

Signature :

Postal Address :

Qualification :

P. G. Chuwa


THE COMPANIES ACT NO. 12 OF 2002
COMPANY LIMITED BY SHARES

ARTICLES OF ASSOCIATION

OF

H. H. MANSOOR TRANSPORTER COMPANY LIMITED

PRELIMINARY

1. In these regulations:-
"The Act means" the Companies Act 2002 of the Laws of Tanzania.

When any provision of the Act is referred to, the reference is that provision is as modified by any law for the time being in force.

Unless the context otherwise requires, the expressions defined in the Act or any statutory modification thereof in the force at the date at which these regulations become binding on the company, shall have the meaning so defined.

Any words importing the singular shall include the plural and vice versa, and words importing the masculine gender shall include females, and the words importing persons shall include bodies corporate, partnership, firms, cooperatives, societies, etc.

The regulations of Companies Act shall not apply to the company, save in so far as they are varied or excluded hereby, but in case of any conflict between the provisions herein, and the provisions under this regulation the former shall prevail, and addition in addition to substitution shall be the regulation of the Company.

PRIVATE COMPANY

2. The Company is a Private Company and accordingly:-
 - (a) The right to transfer shares is restricted in manner hereinafter prescribed.
 - (b) The number of members of the company (exclusive of persons who are in the employment of the Company and of persons who have been formerly in the employment of the company were while in such employment to be the member of the company) is limited fifty, provided that where to or more persons hold one or more shares in the company jointly they shall for the purpose of this regulation be tested as a single member.

- (c) Any invitation to the public to subscribe for any shares or debentures of the Company is prohibited.
- (d) The Company shall not have power to issue share warrants to bearer.

TRANSFER OF SHARES

- 3. The Directors may in their direction and without assigning any reason thereof refuse to register the transfer of any share to any person who it shall in their opinion be undesirable for any reason whatsoever to admit to membership.
- 4. Subject to clauses 2 and 3 hereof the right to members to transfer their shares shall be restricted as follows;
 - (a) No share shall be transferred to a person who is not a member so long as any member of any person selected by the Directors as one who it is desirable in the interest of the Company to admit to membership.
 - (b) Every shareholder or trustee in bankruptcy, or any person who may desire to sell or transfer any such shares and every personal representatives of a deceased shareholder shall give notice in writing to the Directors that he desires to make such sale or transfer. Such notice shall constitute the Board of Directors of the Company as his agent for the sale of the said shares to any member or members of the company at the price to be agreed upon between the party giving such notice the party and the board, or in case of difference to be determined by the Auditor of the Company.
 - (c) Upon price of such shares being agreed on a determined as per clause (b) above, the board shall forthwith give notice to such of the shareholders other than the shareholders desiring to sell or transfer the said shares, stating the number and price of such share inviting the person to whom notice is sent to state within 21 days from the date of such notice whether he is willing to purchase any, if so what maximum number of such shares. At the expiration of such days 21 notice the board shall apportion such shares amongst the shareholders (if more than one) who shall have expressed their desire to purchase number of shares already held by them respectively, or if there be only one such shareholder, that the whole of such shares shall be sold to him, provided no shareholder shall be obliged to take more than the maximum number of such shares stated in his answer to the said notice.

Upon such apportionment being made or such one shareholder notifying his intention to purchase, as the case may be, the party desiring to sell or transfer such shares shall be bound upon payment of the said price to

Transfer the shares to the respective shareholders or to single shareholder who shall have agreed to purchase the same.

GENERAL MEETINGS: NOTICE OF GENERAL MEETING AND PROCEEDINGS OF THE GENERAL MEETINGS.

The Regulation of Companies Act shall apply the following variations:

- (a) A general Meeting, Ordinary or extraordinary may with the consent in writing of all members, be convened on a shorter notice than seven days or without notice.
- (b) Two members, present either personally or by proxy shall form a quorum.
- (c) Any ordinary resolution of the company determined without any general meeting and evidence by writing under the hands of majority of the Directors and of the members of the Company holding three-fourths of the issued shares of the Company shall be valid and effectual as an ordinary resolution duly passed at a general meeting of the Company.

5. DIRECTORS

- (a) Until otherwise determined by the company in General Meeting the Directors shall not be less than two and not more than seven in number.
 - (b) The following persons shall be the first Directors of the company:-
 1. HAMAD HILAL MANSOOR
 2. SHARIF HAMAD HILAL
 3. AHMED HAMAD HILAL
6. The shareholding qualification for Directors may be fixed by the company in General Meeting, and unless and until so fixed no qualification shall be required.
 7. The quorum of Directors for transacting business shall, unless otherwise fixed by the Directors, be two.
 8. A resolution in writing signed by all the Directors then in Tanzania shall be as valid and effectual as if it had been passed at a meeting of Directors duly called and constituted.
 9. The Directors may from time to time borrow or raise any money for the purpose of the Company which may exceed the issued share capita of the company.

BORROWING POWERS

The Directors may from time to time in their discretion raise or borrow for the purpose of any Company's business such sum or sums of money as they think fit.

10. The Directors may secure the repayment of or raise any such sum or sums as aforesaid by mortgage or charge upon the whole or any part of the property and assets of the Company present or future including its uncalled capital for the time being, or by the issue at such price as they may think fit, of bonds or debentures either charged upon the whole or any part of the property and assets of the company or not so charged or in such other way as the Directors may think expedient.

VOTE OF MEMBERS

12. On a show of hands every member present in person shall have one vote. On a roll every member shall have one vote only for the shares of which he is holder.
13. No member shall be entitled to vote at any general meeting unless all calls or other sums presently by him in respect of shares in the Company have been paid.

DISQUALIFICATION OF DIRECTORS

14. The office of a Director shall be vacated if the Director;
 - (a) becomes bankrupt; or
 - (b) is found to be a lunatic or becomes of unsound mind; or
 - (c) resigns his office by notice in writing to the Company;
 - (d) abstains himself from meetings of the directors for a period of six months without special leave of absence from the other Directors.

S E A L

15. The Directors shall provide for the safe custody of the Seal. The Seal of the Company shall not be affixed to any instrument except by the authority of a resolution of the Board of Directors and in the presence of at least two Directors or a Director and Secretary or other person as aforesaid shall sign every instrument to which the seal of the Company is so affixed in their presence.

ALTERNATE DIRECTORS

16. Any director shall have power to nominate any person to act or attend as alternate Director during his absence or during his inability so to act. Such Director shall be subject in all respects to the terms and conditions existing with reference to the other Directors and such Alternate

Director shall exercise and discharge all the duties of Director whom he represents.

17. Unless otherwise decided by the Directors the quorum necessary to transact business of the Directors shall be two Directors personally present.

SECRETARY

18. The Secretary shall be appointed by the Board for such terms at such remuneration and upon such condition as it may think fit, and any Secretary so appointed may be removed by the Board.

WINDING UP

19. With the sanction of a special resolution of the shareholders any part of the assets of the Company including any shares in other Companies may be divided between the members of the Company in special or may be vested in Trustees for the benefit of such members and the liquidation of the company may be closed and the company dissolved but so that no member shall be compelled to accept any shares whereupon there is any liability.

ALTERNATION OR ADDITION


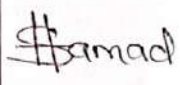

20. Subject to the provisions of the Act and to those contained in the Memorandum of Association the Company may by Special Resolution make alteration or addition so made shall be as valid and effectual as if originally contained in those articles and be subject in like manner to alteration by Special Resolution.

INDEMNITY

21. Every Director, Managing Director, Agent, Auditor, Secretary and other Officer for the time being of the Company shall be indemnified out of the Assets of the Company against any liability incurred by him in defending any proceedings, whether civil or criminal in which judgment is given in his favour or in which he is acquitted or is in connection with any application (under Section 481 of the Act) in which relief is granted to him by the Court.

ARBITRATION

22. If and whenever any dispute or difference shall arise between the Company and any of the members or their respective representatives touching upon the construction or meaning of any of the Act herein contained or any act matter or thing made or done omitted to be done or with regard to the rights or liabilities arising here under or arising out of the relation existing between the parties by reasons of these Act, such differences shall (unless a sole arbitrate or be agreed upon) forthwith be referred to the arbitration of three 3) arbitrators, one to be appointed by each party and the third to be appointed by the first two or, in the event of failure to agree within (Cap. 15) or any then existing statutory modifications or re-enactment thereof shall apply.

Names, Addresses and Description of subscribers	Number of Shares taken by each Subscriber	Signature
HAMAD HILAL MANSOOR P.O.BOX 69 KAHAMA	600	
SHARIF HAMAD HILAL P.O.BOX 69 KAHAMA	200	
AHMED HAMAD HILAL P.O.BOX 2 ISAKA	200	

Dated at Dsm this 9 day of July 2013

Witness to the above signature:

Name : _____

Signature : _____

Postal Address : _____

Qualification : _____



 P. H. Chuma
 ADVOCATE
 NOTARY PUBLIC
 &
 COMMISSIONER
 FOR OATHS
 Dar-es-Salaam