

TANZANIA

C.1



Certificate of Incorporation of a Company

Section 15

No: 159184994

I HEREBY CERTIFY THAT

SSA LOGISTICS LIMITED

is this day incorporated under the Companies Act, 2002
and that the Company is Limited.

GIVEN under my hand at Dar es Salaam this 6th day of
DECEMBER TWO THOUSAND AND TWENTY TWO.

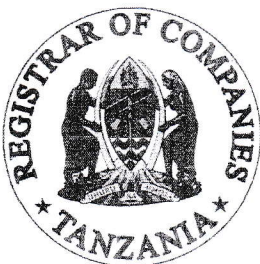
Certified as True Copy of the Original
Abrahams Ted Mwakifuna
Advocate, Notary Public & Commissioner



for Oaths

Sign: _____

Date: _____



[Handwritten signature]

PRINC ASST. REGISTRAR OF COMPANIES

5-1-22