

## PROGRESS REPORT

**Keda (Tanzania) Ceramics Co. Ltd**

**Float Glass Manufacturing Project.**

**Company Name:** Keda (Tanzania) Ceramics Co. Ltd

**TIN:** 129099453

**Certificate of Incorporation No.:** 122987

**Date of Incorporation:** January 15, 2016

### 1. Shareholding Structure

The company's shareholding is as follows:

- Brightstar Investment Limited – **1%**
- Tilemaster Investment Limited – **99%**

### 2. Project Overview

Keda (Tanzania) Ceramics Co. Ltd is currently operating a **float glass manufacturing project** located at:

- Plot No. 1, 2, 3, 5, 6, and 7
- Block D, Msufini–Kidete Area
- Mkuranga District, Tanzania

The project is part of the company's industrial investment aimed at strengthening local manufacturing capacity and supporting the construction and industrial sectors.

### 3. Investment Breakdown

The total investment for the project is estimated at **USD 309,000,000**, allocated as follows:

- **Land Acquisition and Site Development:** USD 20,000,000
- **Construction of Buildings and Civil Works:** USD 85,000,000
- **Plant and Machinery (including new installation):** USD 150,000,000
- **Utilities and Infrastructure (power, water, roads):** USD 25,000,000
- **Environmental and Safety Systems:** USD 5,000,000
- **Pre-operational Expenses and Consultancy:** USD 10,000,000
- **Working Capital and Contingencies:** USD 14,000,000

**Total Investment: USD 309,000,000**

### 4. Current Status

- The float glass manufacturing project is **operational** and progressing in line with the company's production objectives.

- Core infrastructure and production systems are already established on the existing plots.
- The company continues to improve efficiency and output to meet growing market demand.

## 5. Land Expansion

To support future growth, the company has:

- **Successfully acquired additional plots:**
  - Plot No. 8 and 9
  - Block D, Msufini–Kidete Area

This expansion provides additional space for:

- Installation of new production facilities
- Storage and logistics improvements
- Future industrial developments

## 6. Proposed Project Expansion

The company is planning to **expand the existing float glass manufacturing facility** through:

- Installation of **new machinery and equipment**
- Enhancement of production capacity
- Adoption of improved technology for efficiency and quality

## 7. Objectives of the Expansion

- Increase production output of float glass
- Meet rising domestic and regional demand
- Improve product quality and operational efficiency
- Strengthen the company's competitive position in the market
- Contribute to industrial growth and employment in Tanzania

## 8. Current Progress on Expansion

- Land acquisition for expansion has been **completed**
- Planning and preparation for installation of new machinery is **ongoing**
- Technical assessments and layout adjustments are being considered to accommodate the new equipment

## 9. Challenges of the Project

Despite the progress achieved, the project faces several challenges:

- **High Energy Requirements:** Float glass manufacturing is energy-intensive, and reliable, cost-effective power supply remains a key concern.
- **Infrastructure Constraints:** Ongoing need for improvements in roads, water supply, and logistics systems to support expanded operations.
- **Importation Delays:** Delays in importing specialized machinery and spare parts may affect project timelines.
- **Skilled Labor Availability:** Limited availability of highly specialized technical personnel in float glass production.
- **Environmental Compliance Requirements:** Meeting evolving environmental standards and regulatory approvals requires continuous investment and monitoring.
- **Capital Intensive Nature:** The project requires substantial financial resources, especially during expansion phases.

## 10. Contact Personnel

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## 11. Next Steps

- Procurement and delivery of new machinery
- Site preparation and infrastructure development on plots 8 and 9
- Installation and commissioning of equipment
- Integration with existing production systems

## 12. Conclusion

Keda (Tanzania) Ceramics Co. Ltd continues to make steady progress in expanding its float glass manufacturing operations. The acquisition of additional land and the planned installation of new machinery demonstrate the company's commitment to scaling up production and contributing to Tanzania's industrial development.