

23rd March 2026

Tanzania Investment and Special Economic Zones Authority (TISEZA),
Head Office, Golden Jubilee Tower, 1st Floor, Ohio Street,
P.O. Box 938, Dar es Salaam.

Our Ref: SAS/TISEZA/PE/O1/26/se

Dear Sir/Madam,

RE: REQUEST FOR EXTENSION OF PROJECT IMPLEMENTATION PERIOD - SAS LOGISTICS LIMITED

We, SAS Logistics Limited, a limited liability company incorporated under the laws of the United Republic of Tanzania and a registered investor under Tanzania Investment and Special Economic Zones Authority (TISEZA), holding Certificate of Incentives No. 202321062 for the Cargo Transportation by Road and Logistics Project (issued on 23rd February 2023), respectfully submit this request for an extension of the project implementation period.

Since the commencement of the Project, SAS Logistics has fully complied with all conditions of the Certificate of Incentives and adhered to the laws and regulations of Tanzania. The Company has successfully executed Phase I of its strategic expansion programme, as reflected in the attached Progress Report, investing USD 3,145,706.1 to establish core operational capacity, including initial fleet acquisition, infrastructure development, workforce recruitment, and digital logistics system implementation.

The requested extension is critical to enable the Company to continue with the phased investment programme and complete the remaining project activities, which include:

- i. Progressive fleet expansion through acquisition of an additional 250 - 300 trucks, moving toward the originally projected total fleet of approximately 500 units.
- ii. Development of maintenance and service infrastructure, including new workshops, spare parts storage, and mobile service units to ensure operational reliability and efficiency.
- iii. Workforce scaling, including recruitment of drivers, logistics coordinators, safety officers, and administrative personnel to meet growing operational demands.
- iv. Deepening local content participation through partnerships with local suppliers, training institutions, and community-based service providers.
- v. Full deployment of digital logistics systems, integrating real-time tracking, predictive maintenance, and automated reporting to enhance operational control.
- vi. Strengthening regional operational hubs to support cross-border and multi-corridor logistics operations.

- vii. Enhancement of ESG initiatives, including fuel efficiency programs, driver welfare initiatives, and community engagement activities.
- viii. Expansion of cargo consolidation operations from foreign ports to Tanzania to improve supply chain efficiency and optimize transit times for import/export clients.
- ix. Establishment of regional offices across Africa to support business growth and operational oversight in neighboring markets.
- x. Extension of operations across the logistics value chain, including warehousing, freight forwarding, supply chain solutions, and other complementary services.
- xi. Operational stabilization and performance optimization to ensure the expanded fleet operates at maximum efficiency and meets client expectations.

We have attached the Progress Report, including recent photographs, and a copy of the Certificate of Incentives for your reference. These documents provide detailed evidence of the achievements to date and the phased programme's alignment with the original investment objectives.

In view of the above, we kindly request your favorable consideration of this application for an extension, which will allow SAS Logistics to fully implement the planned expansion programme, continue contributing to Tanzania's industrial growth, and enhance national logistics capacity in line with Vision 2050 priorities.

Should you require any additional information or supporting documentation, we remain available to provide the same promptly.

Yours faithfully,



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Salim Seif El-Busaidy,
Chief Executive Officer,
For and on behalf of SAS Logistics Limited.

SAS LOGISTICS LTD.

P. O. Box 31531

DAR-ES-SALAAM

"Serving Through Safety"

