

XIANGSHENG BUILDING MATERIALS LIMITED
(Limited Liability Company incorporated in Tanzania)
(TIN NUMBER 192-551-323)

BOARD RESOLUTION

EXTRACT RESOLUTIONS OF THE MEETING OF THE BOARD OF DIRECTORS OF THE COMPANY (MEETING NO. 1/2026), HELD ON THE 10TH DAY OF FEBRUARY 2026 AT HEKIMA GARDEN MIKOCHE NI

PRESENT

1. LIN HANGUANG
2. LIN JUN

WHEREAS:

- I. The Company is duly incorporated and registered under the laws of the United Republic of Tanzania.
- II. The Company intends to establish and operate a manufacturing industry for building materials within the United Republic of Tanzania.
- III. The said investment qualifies for incentives under the Tanzania Investment Act and relevant investment regulations.
- IV. The Tanzania Investment Centre (TIC) is mandated to receive applications and issue Certificates of Incentives to qualifying investors.

NOW THEREFORE IT IS HEREBY RESOLVED THAT:

- i. The Company do apply to the Tanzania Investment Centre (TIC) for the issuance of a Certificate of Incentives in respect of its investment project to construct and operate a manufacturing industry for building materials.
- ii. The Directors of the Company, or the Managing Director, be and is hereby authorized to sign, submit, and execute all applications, forms, declarations, and supporting documents required by TIC for the purpose of obtaining the Certificate of Incentives.
- iii. The authorized person be further empowered to represent the Company before TIC and other government authorities, provide additional information, and do all acts necessary or incidental to the successful processing of the application.
- iv. This resolution shall remain in full force and effect until revoked or amended by a subsequent resolution of the Board.

CERTIFIED TRUE COPY

It is hereby certified that the above resolution was duly passed by the board directors of the company in its meeting

SIGNED by


LIN HANGUANG
DIRECTOR



SIGNED by


LIN JUN
DIRECTOR