

TANZANIA INVESTMENT AND SPECIAL ECONOMIC ZONES AUTHORITY
DIRECTORATE OF INVESTMENT FACILITATION



A picture at the area of the project Plot No. 18,20,21,22,23 and 34 Misugusugu, Kibaha Municipal.

Report On:

Date: 16 February, 2026

PROJECT'S PROFILE				
S/N	ITEM	DESCRIPTION		
1.	Company Name	Backbone Tanzania Company Limited		
2.	Project Location	Kibaha Municipality		
3.	Project Core Activities	Poultry Farming and chick hatching		
4.	Address & Mobile Number	Plot No. 18,20,21,22,23,34 BLOCK "L" PLOT NO. 1 BLOCK "N" Misugusugu Ward, Kibaha, Tanzania. PO Box 38675 Dar es salaam Email; feeds@backbonetz.com Phone: +255 713 750426		
5.	Investor Contact Person	Ally Nassir Assistant General Manager ally@backbonetz.com		
6.	Shareholders	Name	Nationality	% Share
		Ming Zhuang	China	0.1
		Linyi Backbone feedMill Co. ltd	China	99.9
7	Business Plan details	Total investment planned	\$2,800,000	

		Jobs projected	100
		Unique value	The project deals with poultry farming and manufacturing of local animal feeds
		Investment duration	2023 – 2026
8	Validation period	2030	
9	Report author (s)	Dotto Nyirenda	

1.0.INTRODUCTION/BACKGROUND

Backbone Tanzania Company Limited is a project registered with TISEZA and being issued with a Certificate of Incentives No. 20229931 Its total projects are estimated to be valued at 2.8 million USD. However, this report focuses on a project with TISEZA Certificate of Incentives No. 20229931 located on plots No. 18,20,21,22,23,34 and 1 ,218,219 Mbwawa Kibaha Misugusugu.

2.0. PROJECT LOCATION

The Project office is located at Kibaha Misugusugu, near Carmel Oil shell along Morogoro road.

3.0 OBJECTIVE OF THE VISIT

The site visit was made in response to the application made by Backbone Tanzania Company Limited for the extension of the project. As a procedure for TISEZA it requires to conduct a Project Verification Visit to ascertain the status of implementation of the project in conformity with the Ministry of Lands regulations which requires a project to develop the land at least by 60% of the project value.

4.0 PVV METHODOLOGY/ MODUS OPERANDI

Both secondary and primary information were used to attain adequate, appropriate and reliable information in which interview, observation and documentary review methods were included both secondary and primary information were used to attain adequate, appropriate and reliable information in which interview, observation and documentary review methods were included in the project visit verification.

1 Documentary review

This method was used to gather secondary information from documents and records which supported significance and accuracy of the project visit verification. This includes reviewing of business plan and operational reports.

2 Observation method

The project visit was employed observations to collect some of the critical information on the project development such as buildings constructions and plant installation

3. Interview

Interview was employed to collect information of detailed project operational progress, challenges affecting the project, future project plan and opinions of the investor.

5.0 ON-FIELD OBSERVATIONS AND FINDINGS

During our visit we were able to see the actual development made on the plot which includes building of chicken coops equipped with poultry farming of breeds and chick hatchery. The building is enclosed within a electricity boundary wall fence built with reinforced concrete pillars and beams filled with sand cement bricks which are plastered and painted on both sides. We therefore conclude that the current land use conforms to the conditions regarding use of land as per issued Derivative Rights/Leasehold Titles.

In reviewing the documents and implementation information, we found that the amount that has already been used is estimated to be **1.9** US dollars, which is equal to **70** percent of the total cost of the project

6.0. LEVEL OF INVESTMENT

- **Analytical assessment against business plan** (*in this section it is important to assess what you are seeing on the ground and compare to the Business Plan*)

Item as per business plan projection	Investment amount indicated in business plan	Estimated actual investment (<i>based on your observation</i>)	Estimation justification	Percentage allocation

Equipment				
Land/ Buildings	\$ 450,000	\$500,000	Progress report, valuation report and physical building	20
Vehicles	600,000	700,000	Progress report & valuation report	90
Plants& Machinery	900,000	\$700,000	Parts of machine in the container	80
Others	-	10,000		
Start-up expenses	190,000	100,000		
Working capital	660,000	\$400,000	Progress report, valuation report	80
Total/Average	2,800,000	2,410,000	Valuation report	

7.0 CHALLENGES AND KEY RISKS

Challenges:

- The investor project is complete but wants to extend the project in the same location.

Key risks and rating:

Risk Category	Rating (examples)
Investor-related Risk	Substantial
Implementing environment Risk	Moderate

- Capacity	Substantial
- Governance/Policy	Moderate
Project Risk	Moderate
- Design	Moderate
- Social and Environmental	Moderate
- Financial	Moderate
- Delivery Monitoring and Sustainability	Moderate
Overall Implementation Risk	Moderate

Explain risk rating (*examples on how to fill*):

- The investor is struggling to complete the construction of new chicken coops for the extension of the project so as to increase productivity. If he couldn't be able to get extension permit form Tiseza of certificate of incentive it could slow down the process of construction. If he does not meet the criteria to get the newly certificate of incentive. *Based on the progress achieved so far, the risk rating in this investment is moderate.*

8.0 INVESTORS FUTURE PLAN & ASSUMPTIONS

Implementation Support Plan

Time	Focus	Needs
Year 1-2	<ul style="list-style-type: none"> ○ Import of equipment and machinery ○ Construction of factory 	<ul style="list-style-type: none"> ○ TISEZA's and TRAs approval of import list ○ Approval of expats work permits
Year 1-2	<ul style="list-style-type: none"> ○ Market testing 	<ul style="list-style-type: none"> ○ Ministry of Industries and Trade support ○ TBS permit

Years 2-3	<ul style="list-style-type: none"> ○ Implementing phase 2 	<ul style="list-style-type: none"> ○ Exemption on equipment ○ Utility supply & improvement
Year 1-3	<ul style="list-style-type: none"> ○ Focusing on opening up export market 	<ul style="list-style-type: none"> ○ Demand in local market still too high


Assumptions:

- Investor expected to continue sourcing finance using local banks
- Policies within the sector are expected to remain stable

9.0 RECOMMENDATIONS

Since the investor has succeeded in developing his project by 70 percent because the procedure requires him to develop the project more than 60 percent, I recommend that he be given a newly certificate of incentive for the extension of the project.

10.0 SIGNATURE

S/n	Name	Position	Date	Signature
1.	Dotto Nyirenda	Investment Officer	16 February, 2026	

11. ANNEXES

- *Field visit pictures*
- *Other documents*



Some of the buildings for breeder flock farming and chick hatchery

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