

HUAHANG PETROLEUM CO.
LIMITED

Investment Plan

Jiangxi Huahang Group

FEB 2026

catalogue

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Chapter 1 **Project Overview**

1.1 Basic Project Information

Project Name: Huahang Lubricant

Project Nature: Foreign-owned manufacturing and processing industrial park

Investing Entity: Jiangxi Huahang Group

Project Location: in KISARAWA 2 KIGAMBONI PLOT NO 958 BLOCK A in Dar es Salaam, the United Republic of Tanzania

Project Scale: Total planned land area of 60-80 acres, developed in three phases

Total Investment: Approximately 70 million US dollars (equivalent to 500 million RMB), including 14 million US dollars (100 million RMB) for Phase I

Construction Period: 24 months for Phase I, 24 months for Phase II, 24 months for Phase III, with a total construction period of 6 years

Core Positioning: Build the largest, most complete industrial chain, and technologically advanced Chinese auto and motorcycle parts industrial agglomeration platform in East Africa, becoming a regional-level manufacturing center and supply chain hub for auto parts and maintenance supplies serving Tanzania and the 300 million

population market of the East African Community (EAC)

1.2 Strategic Value of the Project

This project is a key initiative of Jiangxi Huahang Group to respond to the "Belt and Road" Initiative, practice China-Africa production capacity cooperation, and implement its internationalization strategy. Leveraging Huahang Group's over a decade of technical advantages, management experience, and industrial chain resources accumulated in lubricant blending and chemical packaging, the project will fill the gap in Tanzania's manufacturing of core auto maintenance supplies, drive the "going global" of Chinese auto parts industrial clusters, and build a new international cooperation model of "Chinese technology + African market + global resources". After full completion, the project is expected to achieve:

Annual Total Output Value: 1 billion US dollars (300 million US dollars in Phase I, 400 million US dollars in Phase II, 300 million US dollars in Phase III)

Annual Tax Contribution: 100 million US dollars (40 million US dollars in Phase I, 30 million US dollars in Phase II, 30 million US dollars in Phase III)

Direct Employment: 1,500 jobs (500 in Phase I, 500 in Phase II, 500 in Phase III)

Indirect Employment: Drive over 5,000 indirect jobs in the upstream and downstream industrial chains

Import Substitution: Reduce annual imports of related auto and motorcycle parts by over 300 million US dollars

Export Earnings: Generate annual export earnings of 200 million US dollars to EAC countries

1.3 Core Advantages of the Project

(1) Strong Investor Strength: Huahang Group has been deeply engaged in the lubricant industry for over a decade, with an annual revenue exceeding 1 billion RMB. It possesses international supply chain resources (Formosa Plastics, SK, GS, Lubrizol, Chevron, Infineum, etc.) and the well-known brand "Huahang Petroleum", boasting strong financial strength and technical reserves.

(2) Precise Market Positioning: As a core member of the EAC, Tanzania occupies a strategic position on Africa's east coast with a 2,700-kilometer coastline, serving as a natural logistics hub radiating inland countries such as Uganda, Rwanda, Burundi, and the Democratic Republic of the Congo. With the entry into force of the African Continental Free Trade Area (AfCFTA), Tanzania will become a gateway to the 500 million population market in East Africa.

(3) Complete Industrial Ecosystem: The project pioneers the "core enterprise + industrial chain investment promotion" model. With Huahang's own lubricant factory and packaging factory as the industrial "engine", it systematically introduces upstream and downstream enterprises such as tire, battery, filter, brake pad, and maintenance

supplies manufacturers, forming a complete industrial ecosystem from raw materials to finished products, and from manufacturing to services.

(4) Advanced Operation Model: Introducing the mature management model of China's national economic and technological development zones, adopting the "four unifications" model of "unified planning, unified construction, unified operation, and unified service", providing one-stop administrative approval, supply chain services, quality inspection, logistics and distribution, cross-border trade and other comprehensive support for enterprises entering the park.

(5) High Policy Alignment: The project is fully in line with Tanzania's "Vision 2025" industrialization strategy, the EAC's "EAC Industrialization Strategy 2012-2032", and the priority encouraged manufacturing sectors under Tanzania's Investment Act, qualifying for strategic investor treatment.

Chapter 2 **Market Analysis and Industry Insights**

2.1 Analysis of Tanzania's Macroeconomy and Investment Environment

2.1.1 Sustained Macroeconomic Growth

According to 2024 data from the World Bank, Tanzania's gross domestic product (GDP) reached 79.694 billion US dollars, a year-on-year increase of 5.6%, with a per capita GDP of approximately 1,220 US dollars, maintaining a stable growth trend. The International Monetary Fund (IMF) predicts that Tanzania's GDP will grow at an average annual rate of 5.5%-6.2% between 2025 and 2028, making it one of the fastest-growing economies in Africa. Tanzania has a population of 67.44 million, with urban population accounting for about 38% and growing at an annual rate of 4.5%. The middle class is expanding, and consumption capacity is significantly improving.

Data Source: World Bank, IMF and other financial institutions

2.1.2 Political Stability and Policy Continuity

Since its independence in 1964, Tanzania has maintained long-term political stability, being one of the few African countries that have never experienced military coups or civil wars. The current government is firmly advancing the "Vision 2025" national development strategy, with industrialization, agricultural modernization, and infrastructure

construction as the three pillars. The revised 2022 Tanzania Investment Act further simplifies foreign investment approval procedures, allows 100% foreign ownership, and provides a maximum 10-year corporate income tax exemption period. China and Tanzania established diplomatic relations in 1964, upgraded to a comprehensive strategic cooperative partnership in 2015, and signed the Bilateral Investment Treaty in 2022, providing strong political and legal guarantees for Chinese enterprises.

Data Source: Tanzania Investment Centre (TIC) "2023 Investment Climate Report", Economic and Commercial Office of the Chinese Embassy in Tanzania "Guidelines for Chinese Enterprises Investing in Tanzania 2024"

2.1.3 Location Advantage and Logistics Potential

The Port of Dar es Salaam is the second-largest port in East Africa with an annual throughput exceeding 18 million TEUs, serving as the main gateway for landlocked countries such as Uganda, Rwanda, and Burundi. The Tanzanian government is fully promoting the construction of the Tanzania Standard Gauge Railway (SGR), which is expected to open to Isaka in 2025, efficiently connecting the port with inland industrial zones and mining areas. In addition, the expansion project of Julius Nyerere International Airport will be completed in 2026, increasing cargo capacity by 3 times. These infrastructure improvements will significantly reduce logistics costs for park enterprises and enhance radiation capacity to the 300 million population market of the EAC.

2.2 In-depth Analysis of Tanzania and East Africa's Auto and Motorcycle Parts Market

2.2.1 Vehicle Ownership and Growth Trends

According to Frost & Sullivan's "East Africa Automotive Industry White Paper", Tanzania currently has a motor vehicle ownership of approximately 2.1 million units (including 850,000 passenger cars, 450,000 commercial vehicles, and 800,000 motorcycles), with an average annual growth rate of 8.7% over the past five years. The number of cars per 1,000 people is only 34, far below the global average (180 cars per 1,000 people), indicating huge market growth potential. It is estimated that by 2030, Tanzania's motor vehicle ownership will exceed 4 million units, with over 200,000 new vehicles added annually. Among them, used cars account for more than 85% of new vehicle registrations, and these vehicles have a particularly strong demand for maintenance and repair parts.

Data Source: Frost & Sullivan "East Africa Automotive Market Outlook 2023-2030"

2.2.2 Estimation of the Aftermarket Scale for Auto and Motorcycle Parts

Based on vehicle ownership and average maintenance expenditure, Tanzania's auto and motorcycle parts aftermarket scale is approximately 2.3 billion US dollars, with the following breakdown:

Lubricants and maintenance supplies: 420 million US dollars

(18.3%)

Tires and rubber products: 580 million US dollars (25.2%)

Filters and brake systems: 350 million US dollars (15.2%)

Batteries and electrical appliances: 280 million US dollars (12.2%)

Body and mechanical parts: 670 million US dollars (29.1%)

The current market is highly dependent on imports, with approximately 75% of the market share occupied by suppliers from India, China, the UAE, Japan, etc. Local manufacturing accounts for only 25%, mostly low-tech products. Imported products face tariffs of 20%-35%, 18% VAT, and a transportation cycle of 3-4 months, resulting in high prices and unstable supply.

Data Source: UN Comtrade Database

2.2.3 Focus on the Lubricants and Chemical Packaging Segments

As Huahang Group's core advantage areas, the East African lubricants market presents the following characteristics:

Market Scale: The total demand for lubricants in the five East African countries (Tanzania, Kenya, Uganda, Rwanda, Burundi) is approximately 580,000 tons, with a market scale of 980 million US dollars, of which Tanzania accounts for 18% (about 176 million US dollars)

Growth Forecast: Benefiting from infrastructure construction and mining development, Kline & Company predicts that the East African

lubricants market will grow at a CAGR of 6.5% from 2024 to 2028, reaching 1.35 billion US dollars in 2028

Product Structure: Diesel engine oil accounts for 42%, gasoline engine oil 28%, industrial oil 20%, and specialty oil 10%

Competitive Landscape: Multinational brands such as Shell and Total account for 45%, Indian brands 25%, Chinese brands 15%, and local blending only 15%

In terms of chemical packaging containers, Tanzania imports approximately 800,000 industrial packaging containers such as IBC totes, steel drums, and plastic buckets annually, valued at about 24 million US dollars, with an annual growth rate of 15%. However, there are no large-scale local production enterprises, and all rely on imports, resulting in high logistics costs and long delivery cycles.

Data Source: Kline & Company "Global Lubricants Market Analysis 2023: East Africa Focus"

2.3 Industrial Policies and Strategic Opportunities

2.3.1 Tanzania's Investment Incentive Policies

With the Tanzania Investment Centre (TIC) as the core carrier, the 2022 new Investment Act upgrades the "one-stop service" to an independent legal clause (Article 18), clarifying that TIC stations government officials from various departments to coordinate and quickly process investment procedures, specifying clear time limits for the government to handle investor applications, and safeguarding investors'

legitimate rights and interests in case of delayed processing. It also builds a comprehensive electronic system to realize online issuance of investment-related licenses and permits, promotes information platform interconnection among environmental, trade, industrial and other departments, and achieves "one-stop" services.

2.3.2 Trade Facilitation in the East African Community (EAC)

As an EAC member state, products manufactured in Tanzania can enter the markets of Kenya (52.44 million population), Uganda (50.01 million population), Rwanda (14.09 million population), Burundi (13.37 million population), and South Sudan (15.90 million population) duty-free, covering a total population of nearly 150 million. According to the EAC Common External Tariff Agreement, member states implement a single customs territory, and goods can circulate freely with an EAC Certificate of Origin, providing a broad hinterland market for the project.

2.3.3 Support from China-Africa Cooperation Mechanisms

The 8th Ministerial Conference of the Forum on China-Africa Cooperation (FOCAC) in 2021 proposed the "Nine Programs", explicitly supporting Chinese enterprises in building "poverty alleviation through industry and industrial clusters" in Africa. The Economic and Commercial Office of the Chinese Embassy in Tanzania will provide policy guidance and enterprise docking services for the project.

Data Source: EAC "EAC Customs Union Protocol", Chinese Embassy in Tanzania

2.4 Competitive Landscape Analysis

The current auto and motorcycle parts market in Tanzania presents the characteristics of "three highs and one low": high import dependence (75%), high logistics costs (accounting for 20-30% of product value), high prices (40-60% higher than the international average), and low local manufacturing capacity (no large-scale lubricant blending plants, no standardized packaging container plants).

Analysis of major competitors:

International Brands: Shell, Total, and Castrol occupy the high-end market in lubricants, but their prices are high and their distribution networks only cover major cities

Indian Traders: Mainly import bulk goods with inconsistent quality and lack technical service capabilities

Chinese Traders: Mostly small and medium-sized wholesalers without local production capacity, making it difficult to ensure stable supply

Local Enterprises: Only 3-5 small workshop-style lubricant blending plants without quality control systems and brand recognition

The project will fill the market gap, targeting the mid-range mainstream market (accounting for 60% of market capacity) with the differentiated competitive advantage of "Chinese manufacturing quality + local production prices + full-cycle technical services".

Chapter 3 Project Planning and Construction Plan

3.1 Overall Planning and Layout

The project covers a total planned land area of 60-80 acres (based on 60 acres, approximately 364 mu), laid out in accordance with the principles of "functional zoning, intensive efficiency, and green intelligence". The total construction area is about 180,000 square meters, with a floor area ratio of 0.45, a green space rate of 15%, and a building density of 35%. Functional zoning planning:

Zone A: Core Manufacturing Zone (15 acres): Huahang Lubricant Blending Plant, Liquid Packaging Container Plant, Auto Maintenance Supplies Project, Central Quality Inspection and R&D Center;

Zone B: Industrial Chain Investment Promotion Zone (30 acres): Standard workshops for tire/rubber product plants, battery plants, filter plants, brake system plants, auto electronics plants, etc.;

Zone C: Comprehensive Supporting Service Zone (10 acres): Warehousing and logistics center, customs bonded warehouse, comprehensive office building, staff living area, international product exhibition center;

Zone D: Public Utilities Zone (5 acres): Substation, sewage treatment plant, fire station, maintenance workshop.

3.2 Detailed Construction Plan for Phase I

Phase I develops 15 acres with a construction period of 24 months, including the following main construction contents:

Huahang Lubricant Blending Plant: Covers 4 acres with a

construction area of 12,000 square meters (4,000 m² production workshop, 3,000 m² warehouse, 2,500 m² raw material storage tanks, 2,500 m² auxiliary rooms). The production capacity is configured as an annual 60,000-ton lubricant blending production line (10,000 tons of gasoline engine oil, 20,000 tons of diesel engine oil, 20,000 tons of industrial oil, 10,000 tons of motorcycle oil), equipped with 12 300-ton storage tanks, 12 100-ton storage tanks, 10 10-ton blending tanks, 4 20-ton blending tanks, a fully automatic DCS control system, and a fully automatic filling line (2,000 barrels per hour).

Huajiu Liquid Packaging Container Plant: Covers 4 acres with a construction area of 12,000 square meters (8,000 m² production workshop, 3,000 m² warehouse). The production capacity is configured as an annual 200,000-unit IBC tote production line (1,000L standard intermediate bulk containers), an annual 300,000-unit steel packaging drum production line (200L standard steel drums), and an annual 10 million-unit plastic packaging container production line (1L-20L plastic buckets/jugs).

Auto Maintenance Supplies Plant: Covers 4 acres with a construction area of 12,000 square meters (8,000 m² production workshop, 4,000 m² warehouse). The production capacity is configured as an annual 30,000-ton automotive glass water production line, an annual 30,000-ton automotive urea production line, an annual 20,000-ton automotive coolant production line, as well as production lines for automotive paint, tire sealant, car wash wax and other maintenance

supplies.

Huahang East Africa Quality Inspection and Technology Center: Covers 0.5 acres with a construction area of 1,500 square meters, functioning as raw material inspection, process control, finished product testing, and third-party certification services. The equipment configuration includes 18 sets of imported CNAS-certified testing equipment from China, meeting the testing capabilities of US API and European ACEA standards.

Park Comprehensive Service Center: Covers 0.5 acres with a construction area of 3,000 square meters, functioning as park management office, enterprise service center for 入园 enterprises, product exhibition hall, staff training classroom, and conference center.

Public Utilities Supporting Facilities: Covers 2 acres, including the construction of a 500KVA substation, a 200-cubic-meter-per-day sewage treatment station, a fire pool and pump station, park roads and parking lots.

3.3 Construction Plan for Phase II

Phase II develops 30 acres, focusing on introducing 3-4 core industrial chain enterprises:

Tire Manufacturing Project: Introduce China Zhongce Rubber Group or Shandong Linglong Tire to build an annual 500,000-unit radial tire production line;

Automotive Battery Project: Introduce China Camel Group or

Fengfan Co. to build an annual 1 million-unit lead-acid battery production line;

Filter Manufacturing Project: Introduce enterprises from China Bengbu filter industrial cluster (such as BBT Automotive) to build an annual 5 million-unit engine oil/air/diesel filter production line.

3.4 Construction Plan for Phase III

Phase III develops 15 acres to improve the industrial chain and enhance service capabilities:

Auto Electronics and Electrical Appliances Project: LED lamps, sensors, wire harnesses, etc., introducing Guangdong Steel Mate, etc.;

Body Cover Parts Project: Stamping parts, plastic parts, introducing Zhejiang Asia-Pacific Group (API Group), etc.;

Recyclable Resources Project: Waste oil recycling, waste packaging container recycling and treatment, extending Huahang's environmental protection industrial chain;

International Logistics Center: Build a 5,000-square-meter bonded warehouse to provide international procurement, distribution, and customs clearance services;

Support the construction of professional auto and motorcycle maintenance service centers and comprehensive exhibition and trading centers.

Chapter 4 Product and Service System

4.1 Core Product Plan for Phase I

4.1.1 Huahang Petroleum Lubricant Series

Leveraging Huahang Group's mature formula system and supply chain resources in China, targeting the climatic characteristics (high temperature, high humidity, dusty) and vehicle conditions (many old vehicles, serious overloading) of the East African market, localize the production of six product lines:

No.	Product Series	Specifications and Models	Annual Capacity (Tons)	Target Market
1	Huahang Petroleum CH-4 Diesel Engine Oil	15W-40, 20W-50	20,000	Heavy-duty trucks, construction machinery
2	Huahang Petroleum SN Gasoline Engine Oil	5W-30, 10W-40	10,000	Passenger cars
3	Huahang Petroleum Heavy-Duty Gear Oil	GL-5 85W-90	5,000	Commercial vehicle rear axles
4	Huahang Petroleum Anti-Wear Hydraulic Oil	HM 46#	15,000	Construction equipment
5	Huahang Petroleum Marine Oil	Medium-speed engine oil	5,000	Fishing vessels
6	Huahang Petroleum High-Temperature Grease	Lithium-based grease	5,000	Mining equipment
7	Total	—	60,000	—

4.1.2 Huajiu Chemical Packaging Container Series

No.	Product Type	Specifications	Annual Capacity (10,000 Units)	Main Customers
1	IBC Totes	1,000L	20	Lubricant factories, chemical enterprises

No.	Product Type	Specifications	Annual Capacity (10,000 Units)	Main Customers
2	Steel Drums	200L	30	Coatings, solvent enterprises
3	Plastic Buckets	20L	25	Lubricant, cleaning agent enterprises
4	Plastic Jugs	4L	25	FMCG enterprises
5	Total	—	100	—

4.1.3 Auto Maintenance Product Line

Cleaning Products: Engine external cleaner, fuel system cleaner (annual capacity: 2,000 tons)

Maintenance Products: Antifreeze (-35°C to -50°C), brake fluid (DOT3/DOT4), glass water (annual capacity: 3,000 tons)

Beauty Products: Car wax, coating agent, interior cleaning foam (annual capacity: 1,000 tons)

4.2 Extended Product Planning for Phases II/III

4.2.1 Tire Product Line

Radial tires: Specifications from 195/65R15 to 265/70R16, targeting passenger cars and light trucks

Truck bias tires: Specifications from 750R16 to 1200R20, targeting heavy-duty trucks and construction machinery

Motorcycle tires: Specifications from 3.00-17 to 4.00-18, supporting Tanzania's 800,000 motorcycle market

4.2.2 Battery Product Line

Starter lead-acid batteries: 12V 45Ah to 200Ah, complying with

Japanese JIS standards

Deep-cycle power batteries: 12V 100Ah to 150Ah, supporting solar energy systems

Maintenance-free batteries: Adopting AGM technology with an 18-month warranty period

4.2.3 Filter Product Line

Engine oil filters: Thread specifications from M20×1.5 to M30×1.5, applicable to European/American/Japanese/Chinese models

Air filters: Paper and PU foam materials, supporting mainstream heavy-duty truck engines

Diesel filters: With oil-water separation function, adapting to low-quality diesel in Africa

4.3 Technical Service System

4.3.1 Huahang East Africa Technical Service Center

Invest 2 million US dollars to build a 1,500-square-meter technical center, equipped with:

R&D Laboratory: Lubricant formula optimization, local additive selection

Testing Center: Comprehensive testing of kinematic viscosity, flash point, pour point, low-temperature dynamic viscosity, high-temperature high-shear viscosity, etc.

Training Center: Train 100 lubricant engineers and technicians for Tanzania and neighboring countries every year

Data Platform: Establish an East African vehicle oil database to provide accurate oil recommendations for customers

4.3.2 One-stop Supply Chain Service

Centralized Procurement Platform: Jointly purchase bulk raw materials such as steel, rubber, and plastic with enterprises in the park to reduce procurement costs by 10-15%

Shared Warehousing and Logistics: Build a 5,000-square-meter public bonded warehouse to provide "warehouse receipt pledge" financing services

Export Agency Service: Assist enterprises in the park in handling EAC Certificate of Origin and PVOC certification to explore the East African market

After-sales Support System: Set up a 400 service hotline to provide bilingual technical support in Swahili and English

Chapter 5 **Operation and Management Plan**

5.1 Organizational Structure and Governance Model

5.1.1 Project Company Structure

Register and establish "Huahang Tanzania Industrial Park Ltd." in Tanzania as the park development entity. The company's governance adopts a general manager responsibility system under the board of directors. The board of directors consists of 5 directors (3 from China, 2 independent directors from Tanzania) to ensure decision-making scientificity and localization integration.

5.1.2 Park Management Structure

Establish a "Park Management Committee", with the general manager of the project company serving as the director. Members include representatives of each enterprise in the park, TIC representatives, and local government officials, implementing a one-stop service mechanism of "park affairs handled within the park".

5.2 Human Resource Planning

5.2.1 Staffing Plan

Phase I has a staffing of 500 people, with the following personnel structure:

Management: 25 people (15 from China, 10 from Tanzania) — general manager, financial director, technical director, sales director, etc.;

Technical Personnel: 75 people (20 from China, 55 from Tanzania)
— engineers, quality inspectors, equipment maintenance personnel;

Production Workers: 350 people (100% local recruitment) —
operators, packers, porters;

Auxiliary Personnel: 50 people (administration, logistics, security)
— all local.

5.2.2 Talent Localization Strategy

Recruitment Strategy: Establish school-enterprise cooperation with the University of Dar es Salaam (UDSM), set up "Huahang Scholarships", and recruit 50 outstanding graduates annually;

Training System: Invest 500,000 US dollars to build a training center, implement the "333 Training Plan" — 3 months of theoretical training, 3 months of on-the-job internship, 3 months of assessment and post assignment, ensuring employees' skills meet standards;

Career Development: Establish the "Huahang Craftsman" promotion system, allowing outstanding local employees to be promoted to key positions such as workshop directors and technical supervisors, enjoying the same treatment as Chinese employees;

Compensation and Benefits: Provide a salary 30% higher than the local average level, fully pay the Tanzania National Social Security Fund (NSSF), and offer free working meals, commuter shuttles, and staff dormitories.

5.3 Production and Operation Management

5.3.1 Production Planning Management

ERP System: Adopt the German SAP Business One system to realize full-process digital management from order to delivery, with real-time connection to Huahang's headquarters system in China;

Flexible Production: The lubricant production line has the ability of rapid switching between "small batches and multiple varieties", with a minimum order quantity of 500 liters and a delivery cycle of ≤ 7 days;

OEE Management: Target overall equipment efficiency $\geq 85\%$, reduce failure rate through TPM (Total Productive Maintenance) system.

5.3.2 Quality Control System

ISO Certification: Obtain ISO 9001:2015 quality management system certification within 12 months after Phase I commissioning, and ISO 14001 environmental management system certification within 24 months;

Process Control: Establish a four-level quality defense line of "raw material inspection - in-process sampling inspection - finished product full inspection - factory sample retention", with a target defective product rate of $\leq 0.1\%$;

Traceability System: Assign a unique QR code to each batch of products, enabling scanning to check production date, raw material batch, quality inspection report, and technical parameters;

External Supervision: Accept unannounced inspections by TBS and

the Tanzania Food and Drugs Authority (TFDA) every quarter, and actively send samples to SGS and Bureau Veritas for annual type testing.

5.4 Supply Chain and Logistics Management

5.4.1 Raw Material Procurement Strategy

Base Oil: 70% purchased from Jebel Ali Free Zone in Dubai, Middle East, shipped to the Port of Dar es Salaam by sea (15-day voyage);

Additives: 100% purchased from Lubrizol Asia-Pacific Center in Singapore, shipped to Dar es Salaam by air (3 days) or sea (12 days);

Packaging Materials: Steel purchased from China Baoshan Iron & Steel, plastic raw materials from Saudi SABIC, all by sea;

Safety Stock: Maintain 45-day stock for base oil, 60-day stock for additives, and 30-day stock for packaging materials.

5.4.2 Logistics Plan

Sea Transport: Sign annual framework agreements with Maersk and COSCO Shipping to ensure priority berthing and preferential freight rates;

Customs Clearance: Hire local professional customs clearance agents in Tanzania, enjoy fast customs clearance channels with TIC investment certificates, targeting a customs clearance time of ≤ 3 working days;

Inland Transport: Purchase 10 heavy-duty trucks to form an in-house fleet, and cooperate with local logistics companies to ensure

products are delivered to major cities within 48 hours;

Warehousing: Establish 3 regional distribution centers in Mwanza, Arusha, and Mbeya, each with 500 square meters, covering surrounding provinces.

Chapter 6 Marketing Strategy

6.1 Market Positioning and Brand Strategy

6.1.1 Brand Positioning

Huahang Petroleum Lubricants: "Manufactured in East Africa, Global Quality", focusing on the cost-effective mid-range market to replace Indian and Middle Eastern brands;

Huajiu Packaging: "Safe Packaging, Trustworthy", becoming the preferred packaging supplier in the East African chemical industry;

Overall Park Brand: "Tanzania Huahang Auto and Motorcycle Parts Industrial Park — One-stop Solution for East Africa's Auto Aftermarket".

6.1.2 Target Customer Segmentation

First-level Distributors: Develop 1-2 exclusive distributors in each province, targeting 25 provincial distributors initially;

Chain Maintenance Shops: Cooperate with Tanzanian chain maintenance brands to directly supply lubricants and wearing parts;

Fleet Customers: Focus on long-distance passenger transport companies, mining companies, and construction companies;

Government Procurement: Vehicle maintenance for the Tanzanian National Defense Force, presidential office fleet, and national power company TANESCO;

Export Customers: Importers and distributors in Kenya, Uganda, Rwanda, and other countries.

6.2 Marketing Mix Strategy

6.2.1 Product Strategy

High-Mid-Low Combination: Huahang Petroleum brand is divided into three levels: "Premium Edition" (benchmarking Shell), "Classic Edition" (main sales), and "Economic Edition" (replacing Indian brands);

Packaging Differentiation: Adopt 4L plastic buckets + color cartons for the retail market; 200L steel drums for bulk customers; 1,000L IBC totes for major customers;

Product Certification: Obtain EAC Certificate of Conformity (CoC) for all products within 6 months after commissioning, and TBS certification within 12 months.

6.2.2 Pricing Strategy

Penetration Pricing: 20-30% lower than similar imported brands, 15% higher than local workshop products, highlighting cost-effectiveness;

Tiered Discounts: Customers with annual purchases exceeding 1 million US dollars enjoy a 5% discount, and those exceeding 3 million US dollars enjoy an 8% discount;

Credit Period Policy: Provide 30-60-day credit period for reputable distributors with an annual interest rate of 6%;

Rental Model: IBC totes can be rented at 0.5 US dollars per day per unit, reducing customers' initial investment.

6.2.3 Channel Strategy

Exclusive Agency System: 1-2 exclusive distributors per province, with strict regional protection to avoid cross-selling;

Channel Sinking: Assist distributors in developing secondary networks to cover county-level towns, providing a "township franchise plan";

Direct Sales to Major Customers: Establish a major customer department to serve strategic customers with annual purchases of over 500,000 US dollars;

E-commerce Channels: Open official flagship stores on Jumia Tanzania and Kilimall to serve young car owners;

Export Channels: Participate in the Nairobi International Auto Parts Exhibition and Kampala Industrial Exhibition to expand the East African market.

6.2.4 Promotion Strategy

Brand Ambassador: Sign a well-known Tanzanian football player or artist as the brand spokesperson;

Wall Advertising: Paint 500 wall advertisements along the main roads of Dar es Salaam-Arusha and Dar es Salaam-Mwanza;

Radio Advertising: Air Swahili advertisements on mainstream radio stations such as Clouds FM and Radio One;

Fleet Sponsorship: Sponsor 3-5 long-distance passenger transport fleets, providing free lubricants for the whole year in exchange for body

advertising;

Technical Seminars: Hold "Huahang Technology Day" every quarter, inviting maintenance technicians and fleet managers to participate to build a professional reputation;

Digital Marketing: Open accounts on Facebook, Instagram, and TikTok to release short videos on maintenance knowledge.

6.3 Sales Forecast and Targets

Phase I (Next 5 Foreseeable Years) Sales Targets:

Year 1 (Commissioning Year): 40% capacity utilization, sales revenue of 150 million US dollars, market penetration rate of 3%;

Year 2: 70% capacity utilization, sales revenue of 350 million US dollars, market penetration rate of 7%;

Year 3: 90% capacity utilization, sales revenue of 450 million US dollars, market penetration rate of 9%;

Year 4 and Beyond (Full Capacity): Sales revenue of 500 million US dollars, market penetration rate of 10%;

Regional Market Breakdown:

Tanzania Local: 60% (300 million US dollars);

Kenya: 20% (100 million US dollars);

Uganda: 10% (50 million US dollars);

Rwanda/Burundi: 10% (50 million US dollars).

Chapter 7 Investment Estimation and Fund Planning

7.1 Investment Estimation for Phase I

The total investment for Phase I is approximately 14 million US dollars (converted at 1 US dollar = 7.08 RMB, referring to the official exchange rate in November 2025), with the following breakdown:

No.	Investment Category	Amount (10,000 US Dollars)	Proportion	Main Contents
1	Preliminary Expenses	25	1.79%	Geological exploration, environmental impact assessment
2	Construction Engineering	675	48.21%	Workshops, warehouses, office buildings, roads, greening
3	Equipment Purchase	480	34.29%	Production equipment, testing equipment, public auxiliary equipment
4	Installation Engineering	48	3.43%	Equipment installation, pipelines, electrical, automatic control
5	Other Expenses	72	5.14%	Design consulting, engineering supervision, insurance
6	Contingency Fund	30	2.14%	Unforeseen expenses (5% of engineering costs)
7	Working Capital	70	5.00%	Raw material procurement, salaries, etc. in the initial operation period
8	Total	1,400	100%	—

7.2 Investment Planning for Phases II and III

Phase II Investment: 28 million US dollars, including 4.56 million US dollars for construction engineering ($12,000 \text{ m}^2 \times 380 \text{ US dollars/m}^2$), 20 million US dollars for equipment purchase, and 3.44 million US dollars for other expenses.

Phase III Investment: 28 million US dollars, including 3.8 million US dollars for construction engineering ($10,000 \text{ m}^2 \times 380 \text{ US dollars/m}^2$), 20 million US dollars for equipment purchase (electronics and electrical appliances, cover parts, recyclable resources equipment), and 4.2 million US dollars for other expenses.

7.3 Total Project Investment

The total investment for the three phases of the project is approximately 70 million US dollars (including 14 million US dollars for Phase I + 28 million US dollars for Phase II + 28 million US dollars for Phase III).

Chapter 8 Financial Forecast and Benefit Analysis

8.1 Basic Assumptions

Accounting Policies: Follow International Financial Reporting Standards (IFRS), with the US dollar as the functional currency and the calendar year as the accounting year (January 1 - December 31)

Tax Rate Assumptions:

Corporate Income Tax: Enjoy 5-year tax exemption, 10% from Year 6 to 10, and 30% from Year 11 onwards

VAT: 0% for exports, 18% for domestic sales, with the option to apply for deferred payment

Import Duties: 0% for production equipment, 5% for production raw materials (base oil), 10% for packaging materials

Dividend Tax: 10% preferential rate under the China-Tanzania agreement for repatriation to China

Depreciation and Amortization: Straight-line depreciation for buildings over 20 years (5% residual value), straight-line depreciation for machinery and equipment over 10 years (10% residual value)

8.2 Financial Analysis for the Next 5 Foreseeable Years

8.2.1 Revenue and Profit Forecast

Revenue and Profit Statement Forecast (Unit: 10,000 US Dollars)

No.	Item	Total	Operation Period					Average
			Year 1	Year 2	Year 3	Year 4	Year 5	
1	Operating Revenue	195,000	15,000	35,000	45,000	50,000	50,000	39,000

No.	Item	Total	Operation Period					Average
			Year 1	Year 2	Year 3	Year 4	Year 5	
1.1	Lubricants	124,800	9,600	22,400	28,800	32,000	32,000	24,960
1.2	Packaging Containers	70,200	5,400	12,600	16,200	18,000	18,000	14,040
2	Operating Costs	136,500	10,500	24,500	31,500	35,000	35,000	27,300
2.1	Raw Material Costs	107,250	8,250	19,250	24,750	27,500	27,500	21,450
2.2	Direct Labor	19,500	1,500	3,500	4,500	5,000	5,000	3,900
2.3	Manufacturing Expenses	9,750	750	1,750	2,250	2,500	2,500	1,950
3	Gross Profit	58,500	4,500	10,500	13,500	15,000	15,000	11,700
4	Gross Profit Margin	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%	30.00%
5	Period Expenses	16,000	1,500	3,000	3,500	4,000	4,000	3,200
5.1	Selling Expenses	7,800	600	1,400	1,800	2,000	2,000	1,560
5.2	Administrative Expenses	6,450	750	1,300	1,400	1,500	1,500	1,290
5.3	R&D Expenses	1,750	150	300	300	500	500	350
6	Operating Profit	42,500	3,000	7,500	10,000	11,000	11,000	8,500
7	Financial Expenses	250	50	50	50	50	50	50
8	Pre-tax Profit	42,250	2,950	7,450	9,950	10,950	10,950	8,450
9	Taxes and Fees	9,654	743	1,733	2,228	2,475	2,475	1,930.8
10	Net Profit	32,596	2,207	5,717	7,722	8,475	8,475	6,519.2
11	Net Profit Margin	16.72%	14.71%	16.33%	17.16%	16.95%	16.95%	16.72%

Key Assumption Explanations:

Year 1 is the commissioning year with 40% capacity utilization

Year 2 reaches production with 70% capacity utilization

Year 3 reaches production with 90% capacity utilization

Year 4 and beyond achieve full capacity with 100% capacity utilization

Selling expense rate is 4% (including advertising, transportation, commissions)

Administrative expense rate is 3% (including salaries, office

expenses, insurance)

R&D expense rate is 1% (continuous product improvement and localization)

8.2.2 Tax Calculation

Tax Contribution Statement (Unit: 10,000 US Dollars)

No.	Tax Type	Year 1	Year 2	Year 3	Year 4	Year 5	Year 6 and Beyond
1	Corporate Income Tax	0	0	0	0	0	1,095
2	VAT	270	630	810	900	900	1,080
3	Customs Duties	413	963	1,238	1,375	1,375	1,650
4	Stamp Duty, etc.	15	35	45	50	50	60
5	Personal Income Tax	45	105	135	150	150	180
6	Total	743	1,733	2,228	2,475	2,475	4,065

Key Explanations:

Corporate Income Tax: Enjoy tax exemption for the first 5 years of operation, enter the 10% preferential period from Year 6, with annual tax payment of approximately 10.95 million US dollars

VAT: Calculated at 18% for domestic sales, tax-exempt for exports; estimated based on 60% domestic sales here

Customs Duties: Weighted calculation of 5% for base oil and 10% for packaging materials

Personal Income Tax: Estimated based on an average employee salary of 300 US dollars/month and a tax rate of 15%

8.2.3 Investment Analysis

Investment Cash Flow Calculation Statement (Unit: 10,000 US

Dollars)

No.	Item	Total	Capital Input	Operation Period				
				Year 1	Year 2	Year 3	Year 4	Year 5
1	Cash Inflow	195,000	0	15,000	35,000	45,000	50,000	50,000
1.1	Operating Revenue	195,000		15,000	35,000	45,000	50,000	50,000
1.2	Other Income			0	0	0	0	0
2	Cash Outflow	163,804	1,400	12,793	29,283	37,278	41,525	41,525
2.1	Project Investment	1,400	1,400					
2.2	Operating Costs and Expenses	162,404		12,793	29,283	37,278	41,525	41,525
3	Net Cash Flow (1-2)		-1,400	2,207	5,717	7,722	8,475	8,475
4	Cumulative Net Cash Flow		-1,400	807	6,524	14,246	22,721	31,196
Calculation Indicators:								
Project Investment Financial Internal Rate of Return (IRR)					242.98%			
Project Investment Financial Net Present Value (NPV)					\$249.25 million			
Project Investment Payback Period (Years)					0.63			

Investment Return Analysis: Based on the net profit forecast for the next 5 foreseeable years: Payback period = 0.63 years (approximately 8 months), Net Present Value (NPV) of 249.25 million US dollars, and Internal Rate of Return (IRR) of 242.98%.

Investment Analysis Conclusion: The project has excellent financial benefits, fast investment recovery, and strong profitability, far exceeding the industry benchmark return rate.

8.3 Financial Outlook

After the subsequent completion and operation of Phases II and III, the annual output value of the entire park will reach 1 billion US dollars. Due to economies of scale and industrial chain synergy, the overall gross profit margin is expected to increase to 32%, the net profit margin to 20%, with an annual net profit of 200 million US dollars and an annual tax contribution of over 100 million US dollars.

Chapter 9 Risk Assessment and Mitigation Strategies

9.1 Policy Risk

Risk Description: Adjustments in Tanzania's government tax policies, foreign investment policies, industrial policies, etc., may affect project investment returns and operating costs; changes in EAC tariff policies may affect the regional market expansion of products.

Mitigation Strategies:

Strengthen policy research: Establish close ties with the Tanzania Investment Centre (TIC) and the Economic and Commercial Office of the Chinese Embassy in Tanzania to timely grasp policy dynamics and make preparations in advance;

Operate legally and compliantly: Strictly abide by various laws and regulations of Tanzania, actively fulfill social responsibilities, strive for recognition and support from the local government, and reduce the impact of policy changes;

Sign investment protection agreements: Sign investment protection agreements with the Tanzanian government to clarify terms such as tax incentives and policy stability, and safeguard the legitimate rights and interests of the project.

9.2 Market Risk

Risk Description: Demand in the East African auto and motorcycle

parts market may decline due to economic fluctuations, epidemics, and other factors; intensified market competition may lead to product price reductions and market share loss.

Mitigation Strategies:

Diversified market layout: In addition to the core market, actively explore potential markets in Southern Africa, West Africa, etc., to reduce dependence on a single market;

Product innovation and upgrading: Continuously increase R&D investment, optimize product structure according to changes in market demand, develop high-value-added products, and enhance product competitiveness;

Strengthen customer relationship management: Establish long-term and stable customer cooperative relationships, provide high-quality products and services, and enhance customer loyalty;

Flexible pricing strategy: Formulate flexible pricing strategies according to market supply and demand and competitive conditions to balance market share and profit levels.

9.3 Operational Risk

Risk Description: Tanzania's local supply chain is underdeveloped, and raw material procurement may face shortages or price fluctuations; the insufficient skill level of local labor may affect production efficiency and product quality; unstable infrastructure (such as power supply, water supply) may affect production and operation.

Mitigation Strategies:

Supply chain management: Sign long-term supply agreements with high-quality raw material suppliers at home and abroad, establish a diversified supply chain, and reduce dependence on a single supplier; cultivate qualified local raw material suppliers to gradually realize localized procurement of raw materials;

Human resource guarantee: Strengthen the training of local employees and establish a sound skill improvement system; dispatch professional technical personnel from China to provide technical guidance to ensure production efficiency and product quality;

Infrastructure guarantee: Equip the park with emergency facilities such as backup generator sets and water storage tanks to cope with unstable power supply and water supply; establish an emergency response mechanism with local infrastructure suppliers to promptly solve infrastructure failures.

9.4 Exchange Rate Risk

Risk Description: Fluctuations in the exchange rate between the RMB and the US dollar may affect the conversion of project investment costs and income, bringing exchange losses to the enterprise.

Mitigation Strategies:

Exchange rate hedging: Reasonably use foreign exchange derivative instruments (such as forward foreign exchange contracts, foreign exchange options, etc.) to hedge exchange rate fluctuation risks;

Settlement currency optimization: Adopt the US dollar as the main settlement currency to reduce exchange rate conversion links; stipulate exchange rate adjustment clauses in contracts with customers to share exchange rate risks;

Overall fund management: Reasonably arrange domestic and foreign fund scheduling, optimize fund allocation, and reduce the impact of exchange rate fluctuations on project returns.

9.5 Natural and Social Risks

Risk Description: Tanzania may face risks such as natural disasters (floods, earthquakes, etc.) and social instability (strikes, riots, etc.), affecting project construction and operation.

Mitigation Strategies:

Risk early warning: Establish an early warning mechanism for natural disasters and social risks, timely obtain relevant information, and make preventive measures in advance;

Insurance guarantee: Purchase sufficient insurance for project assets, equipment, and personnel, including property insurance, accident insurance, business interruption insurance, etc., to reduce risk losses;

Emergency disposal: Formulate emergency plans, conduct regular emergency drills, and improve the ability to respond to emergencies; strengthen communication and cooperation with local governments, police, and communities to create a good operating environment.

Chapter 10 Support Requirements

To ensure the smooth progress and operation of the project, we sincerely request the Tanzanian government to provide the following support:

10.1 Land Support

Provide 60-80 acres of industrial land with convenient transportation and complete supporting facilities in Dar es Salaam, ensuring clear land ownership and no legal disputes;

In view of the strategic significance of this project for Tanzania's industrialization process, we request the Tanzanian government to provide the project land as a strategic investment on a gratuitous basis. We believe that this key support will be an important cornerstone for the success of the project, and the long-term economic and social benefits it will create will far exceed the value of the land itself;

Assist in handling relevant procedures such as land confirmation, planning permission, and construction permission, simplify the approval process, and shorten the approval time.

10.2 Tax Policy Support

Corporate Income Tax Preference: Enjoy a 10-year corporate income tax exemption policy from the date of project commissioning (100% exemption for the first 5 years, 50% reduction for the next 5 years);

VAT Preference: Exempt VAT on imported equipment and raw materials during the project construction period; exempt VAT on product sales in the initial stage of project commissioning (first 3 years);

Customs Duty Preference: Exempt customs duties on imported production equipment, testing instruments, and transportation vehicles during the project construction period; impose customs duties on imported raw materials and parts at 50% of the most-favored-nation rate during the production and operation period;

Tax Rebate: After the project's annual tax reaches the agreed standard, 50% of the local retained portion of the excess will be rebated for the improvement of park infrastructure and enterprise technological innovation.

10.3 Infrastructure Supporting Support

Assist in extending municipal roads, water supply and drainage pipelines, power supply lines, communication networks and other infrastructure to the park boundary to ensure stable supply of water, electricity, communication, etc. required for the production and operation of the park;

Support the park in building environmental protection facilities such as sewage treatment stations and waste recycling centers, and provide subsidies for environmental protection facility construction (subsidy amount not less than 30% of the construction cost);

Optimize the traffic environment around the park, assist in opening

a logistics green channel from the park to the Port of Dar es Salaam, and improve logistics and transportation efficiency.

10.4 Administrative Service Support

Establish a special project service team to coordinate and solve various problems encountered during the project construction and operation period, providing "one-stop" services;

Simplify the handling procedures for enterprise registration, tax registration, customs declaration, personnel visas, etc., and provide priority handling services;

Assist in solving the living supporting problems such as accommodation, medical care, and education for project employees, and provide convenience for employees to apply for work visas and residence permits.

10.5 Market Promotion Support

Assist the project in connecting with procurement projects of relevant institutions of the Tanzanian government and the EAC, and support enterprises in the park to participate in government procurement;

Support the park in holding product exhibitions, technical exchanges, investment promotion and other activities, and assist in inviting local enterprises, distributors, and government departments to participate;

Recommend park products to local enterprises and distributors, and provide support for enterprises in the park to expand the local market.

Chapter 11 **Company, Team and Guarantees**

11.1 Introduction to the Investing Entity

11.1.1 Overview of Jiangxi Huahang Group

Founded in 2016, Jiangxi Huahang Group is headquartered in Jiujiang City, Jiangxi Province, China. It is a high-tech enterprise group integrating R&D, production, sales of petrochemical products and chemical packaging manufacturing. The group has 5 core subsidiaries, including Jiangxi Huahang Petroleum Co., Ltd., Jiangxi Huajiu Technology Co., Ltd., Jiangxi Huahang Energy Co., Ltd., Nanchang Rundda Co., Ltd., and Hunan Huahang Co., Ltd., with a total of more than 200 employees and an annual output value exceeding 1 billion RMB.

Core Qualifications and Honors:

National High-Tech Enterprise of China

AAA Credit Enterprise (Credit Rating by the Ministry of Commerce of China)

CCTV Featured Brand

Director Unit of China Lubricant Industry Association

11.1.2 Core Business and Advantages

(1) Core Business

Lubricant Products: Annual lubricant blending capacity of 100,000 tons, covering a full range of gasoline engine oil, diesel engine oil, gear

oil, hydraulic oil, industrial oil, and grease. It has three major brands: "Huahang Petroleum", "Huahang Petroleum", and "Worm", with over 1,000 SKUs;

Packaging Materials: Annual production capacity of 500,000 IBC totes, 1 million steel drums, and 20 million plastic packaging containers, providing packaging solutions for chemical, daily chemical, food, pharmaceutical and other industries;

Bulk Trade: Trade of bulk commodities such as petroleum products, rubber products, chemical raw materials, and metal materials, with an annual trade volume of 300 million RMB.

(2) Core Advantages

Supply Chain Advantage: Established strategic cooperation for over 10 years with global top-tier base oil and additive suppliers such as Formosa Plastics, SK, GS, Lubrizol, Chevron, and Infineum, with an annual procurement volume exceeding 500 million RMB, enjoying the most preferential prices and stable supply;

Technical Advantage: Invested 20 million RMB to build a CNAS-certified laboratory, equipped with more than 30 advanced testing equipment such as kinematic viscosity tester, pour point and freezing point tester, open flash point tester, high-temperature high-shear viscosity tester, etc., with R&D capability ranking first in Jiangxi Province;

Brand Advantage: The "Huahang Petroleum" brand ranks among the top three in popularity in the southern Chinese market, and has become a recognized brand in Nigeria, Ghana and other countries through 5 years

of export trade in the African market;

Management Advantage: Fully intelligent DCS production control system, realizing "one-click" production, with per capita output value of 5 million RMB, leading the industry.

11.2 Introduction to the Core Team

Zhang Hua: Chairman of Huahang Group, founder of the Huahang Petroleum brand, and Secretary-General of Jiangxi Lubricant Association. He has been deeply engaged in the lubricant industry for over a decade, with rich industry experience and strategic vision. He founded Huahang Group in 2016, leading the enterprise to achieve rapid development, and successfully built a five-in-one brand base of "R&D, production, sales, marketing, and service". He has strong enterprise management and project operation capabilities, and is responsible for the overall strategic planning and decision-making of the project.

11.3 Project Promotion Guarantees

Organizational Guarantee: Establish a special project working group, with Chairman Zhang Hua as the leader and core management team members as deputy leaders, clarify the division of responsibilities of each department, and establish a regular communication and coordination mechanism to ensure the efficient progress of various project work.

Funding Guarantee: Huahang Group sets up a special project fund account, implementing earmarked funds for special purposes to ensure the timely and full arrival of funds; establishes a fund use monitoring

mechanism, strengthens financial control, and improves fund use efficiency.

Technical Guarantee: Relying on the group's technical R&D center and CNAS-level quality inspection laboratory, form a professional technical team to provide technical support and product R&D for the project; establish cooperation with domestic scientific research institutions and universities to introduce advanced technologies and talents, and improve the project's technical level.

Resource Guarantee: Integrate resources of over 1,000 domestic and foreign partners of the group to provide support for raw material supply, equipment procurement, investment promotion, etc. for the project; strengthen cooperation with the Chinese Embassy in Tanzania, Tanzania Investment Centre, industry associations and other institutions to obtain policy, market and other information resources.

Risk Guarantee: Establish a project risk early warning and response mechanism, conduct regular risk assessments, and promptly identify and solve problems arising during the project promotion process; purchase relevant insurance for project construction and operation to reduce risk losses.

Chapter 12 Conclusion and Outlook

This project will be a model project of China-Africa production capacity cooperation and an important milestone in Jiangxi Huahang Group's internationalization strategy. Starting with lubricant and packaging container manufacturing, the project will systematically build East Africa's first complete auto and motorcycle parts industrial chain platform. It will not only help Huahang Group explore a broad market of 1 billion US dollars, but also drive dozens of Chinese auto parts enterprises to "go global in groups", creating 1,500 direct jobs and 5,000 indirect jobs in Tanzania, contributing over 100 million US dollars in annual taxes, and injecting strong momentum into Tanzania's industrialization process.

The project is feasible in terms of market, technology, finance, and policy, with controllable risks and significant benefits.

We sincerely request the Tanzanian government to provide special support in terms of land, taxation, and approval, and jointly build this project into a benchmark project under the "Belt and Road" Initiative and an "industrial flagship" of China-Tanzania friendship. Huahang Group promises to construct with the highest standards, commission production at the fastest speed, and operate with the greatest sincerity, making due contributions to Tanzania's economic and social development!

Jiangxi Huahang Group

November 2025