

AFFIDAVIT AND COMMITMENT ON LOCAL SHAREHOLDING STRUCTURE

C4 LOGISTICS (T) CO. LIMITED

I/We, the undersigned directors and shareholders of C4 Logistics (T) Co. Ltd, do hereby make oath and state as follows:

1. THAT C4 Logistics (T) Co. Ltd is a company duly incorporated in the United Republic of Tanzania and engaged in logistics and transport services.
2. THAT the current shareholding structure of the company includes a ten percent (10%) shareholding held by a Tanzanian citizen, namely Mr. Deogratius Johnbosco Mkude, with the remaining shares held by foreign shareholders.
3. THAT the shareholders of the company hereby make a formal and binding commitment that the shareholding of the Tanzanian partner shall progressively increase from ten percent (10%) to fifty-one percent (51%).
4. THAT the above increase in local shareholding shall be implemented within a period of five (5) years from the date of this affidavit.
5. THAT the increase shall be achieved through lawful mechanisms including but not limited to transfer of shares, issuance of additional shares, capital restructuring, or any other arrangement permitted under the laws governing companies in the United Republic of Tanzania.
6. THAT the shareholders undertake to implement the gradual transfer of ownership in good faith and ensure that the local partner attains a minimum of fifty-one percent (51%) ownership within the stated period.
7. THAT this affidavit and commitment is made voluntarily in support of local participation in investment and business operations in the United Republic of Tanzania.

AND THAT I/WE make this solemn declaration conscientiously believing the same to be true and in accordance with the laws of the United Republic of Tanzania.

DATED at Dar es Salaam this 09 day of March 2026.

SIGNED BY:

[Signature]

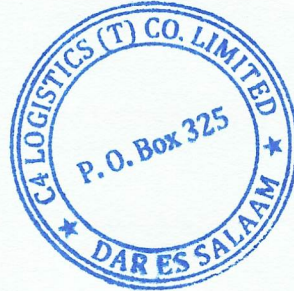
Lin Feizhe

Director / Shareholder

[Signature]

Zhou Zhu

Director / Shareholder



ACKNOWLEDGED BY:

[Signature]

Deogratus Johnbosco Mkude

Local Shareholder

SWORN at Dar Es Salaam

this 09 day of March 2026

BEFORE ME:

[Signature]



COMMISSIONER FOR OATHS / NOTARY PUBLIC

Official Stamp: _____