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TANZANIA



Certificate of Incorporation of a Company

Section 15

No: 192425867

I HEREBY CERTIFY THAT

VANGUARD FOOTWEAR MANUFACTURING LIMITED

is this day incorporated under the Companies Act, 2002
and that the Company is Limited.

GIVEN under my hand at Dar es Salaam this **5th** day of
JANUARY TWO THOUSAND AND TWENTY SIX.



PRINC ASST. REGISTRAR OF COMPANIES