

**THE COMPANIES ACT 2002**

**COMPANY LIMITED BY SHARES**

**MEMORANDUM AND ARTICLES OF ASSOCIATION  
OF  
IDP ENTERPRISES COMPANY LIMITED**

**Incorporated this \_\_\_\_\_ day of \_\_\_\_\_ 2026**

**DRAWN BY:**

ISAACK DAMIAN PILLA,

SUBSCRIBER / SHAREHOLDER.

# THE COMPANIES ACT 2002

## COMPANY LIMITED BY SHARES

### MEMORANDUM OF ASSOCIATION OF IDP ENTERPRISES COMPANY LIMITED

1. The name of the company is **IDP ENTERPRISES COMPANY LIMITED.**
2. The registered office of the Company shall be situated on the mainland part of the United Republic of Tanzania.
3. The objects for which the company is established are:
  - 3.1 The **objects** for which the Company is established are: - (and it is expressly declared that the several sub-clauses of this clause and all the powers thereof are to be cumulative and in no case is the generality of any one sub-clause nor is any general expression in any sub-clause narrowed or restricted by any particularity of expression in the same sub-clause or by the application of any rule of construction ejusdem generis or otherwise).
  - 3.2 To carry on the business of general transporters and or haulage of various goods, passengers within and outside the country and operate the business of car hire.
  - 3.3 To carry on the business of selling and buying Hardware wholesale and retail.
  - 3.4 To carry on the business of establishing, operating and managing a hospitality enterprise, including a restaurant and hotel providing accommodation, meals, beverages and related

services to travelers, guests and the general public, together with all ancillary and supportive services incidental thereto.

- 3.5 To carry on the business of establishing, operating and managing a fuel service and filling station for the sale and distribution of petroleum products including petrol, diesel, kerosene and other related products such as engine oils, lubricants and automotive accessories, together with all ancillary and incidental activities connected thereto.
- 3.6 To carry on the business of manufacturing, producing and supplying building materials including blocks, culverts, aggregates, concrete poles, paving blocks, louvers, beacons and other related construction materials, together with all ancillary, supportive and incidental activities connected therewith
- 3.7 To carry on the business of logistics and supply chain management solutions.
- 3.8 To carry on the business of participation in government and private sector supply contracts.
- 3.9 To carry on the business of consultancy and project management in trade and investment.
- 3.10 To carry on the business of real estate development, lease and property management.
- 3.11 To carry on the business of wholesale and retail trading of general goods and commodities.
- 3.12 To supply, purchase and import raw materials, machinery, equipment and allied items required in connection thereto in any manner the company may think fit.
- 3.13 To export, store, process, purchase and sell raw materials i.e. timber, aluminium, glass, equipment, machineries, other equipment such as steels, spare part or other articles of use required for or incidental to the manufacture, preparation,

adaptation, treatment, use or working of the foregoing or the packing, storing or otherwise for the purpose of caring on the business of the Company.

- 3.14 To purchase, take on lease or in exchange, or acquire any mining rights or license, concession, grant, or otherwise, any lands, mines, mineral, buildings, easements, rights, and privileges, machinery, plant, and other effects whatsoever, which the company may from time to time think proper to be acquired for any of its purposes.
- 3.15 To carry on business as proprietors, hirers, operators and charters of land, water and air; vehicles and crafts of all kinds and howsoever propelled, and to manufacture, import, export, buy, sell take or let on hire, repair, modify, store and deal in such vehicles and crafts, and other things used for or in connection therewith , as well as fuel, spare parts, and accessories of all sorts for the same, and to carry on business as carriers of passengers, freight and mail by land, sea and air.
- 3.16 To carry on the business of mechanical installations, support, maintenance and mechanical engineering in general.
- 3.17 To carry on the business of building services installations, support and maintenance.
- 3.18 To carry on the business of supply of all types of construction materials and hardware goods to various Organizations, Companies, Parastatals, Private business, Individuals and Government agencies through tenders and various contracts of supply.
- 3.19 To own, establish or have and maintain shops, branches and agencies all over Tanzania or elsewhere of the products of the company.
- 3.20 To pay all costs, charges and expenses, if any, incidental to the promotion, formation, registration and establishment of the company.

- 3.21 To transact such other business as may be proper, necessary and desirable for or in connection with the objects of any of them.
- 3.22 To acquire and undertake the whole or any part of the business, property and liabilities of any person or company carrying on any business which the Company is authorized to carry on, or possessed of property suitable for the purposes of the Company.
- 3.23 To apply for, purchase or otherwise acquire any patents, brevets invention, licences, concessions, and the like, conferring any exclusive or the non-exclusive or limited right to use, or any secret or other information as to any invention which may seem capable of being used for any of the purpose of the acquisition of which may seem calculated directly or indirectly to benefit the Company, and to use, exercise, develop, or grant license in respect of, or otherwise turn to account the property, right or information so acquired.
- 3.24 To enter into partnership or into any arrangement for sharing profits, union of interest, co-operation, joint venture or reciprocal concession, with any person or company, local or international company which is authorized to carry on or be engage in, or otherwise acquire share and securities of any such company, and to sell, hold, re-issue with or without guarantee, or otherwise deal with the same.
- 3.25 To take, or otherwise acquire, and hold shares in any other company, having objects altogether or in part similar to those of this Company, or carrying on any business capable of being conducted so as directly or indirectly to benefit this Company.
- 3.26 To enter into arrangement with any Government or government authorities/departments/bodies/agencies, supreme, national, municipal, local, or otherwise, public or quasi-public bodies, or with any other persons, in any place

where the company may have interest that may seem conducive to the objects of the Company or any of them and to obtain from any such Government, authorities or persons any right, privileges and concessions which the Company may think fit to obtain, and to carry out, exercise and comply with any such arrangement, rights, privileges and concessions.

- 3.27 To amalgamate with any other company whose objects are similar to those of this Company, whether by sale or purchase (for fully or partly paid up share or otherwise) of the undertaking, subject to the liabilities of this or any such other company as aforesaid, with or without winding up or by sale or purchase (for fully or party paid-up share or otherwise) of all or a controlling interest in the share or stock of this or any such other company as aforesaid, or by partnership, or any arrangement of the nature of partnership, or in any other manner.
- 3.28 To sell or dispose-of the undertaking of the Company or any thereof for such consideration as the Company may think fit and, in particular, for shares, debentures or securities of any other company having objects altogether or in parts similar to those of this Company.
- 3.29 To purchase, take on lease or in exchange, hire or otherwise acquire, any movable or immovable property, and any right or privileges which the company may think necessary or convenient for the purpose of its business and, in particular, any land, buildings, easement, machinery, plant and stock-intrade.
- 3.30 To construct, maintain and alter any buildings, structures or works, necessary or convenient for the purposes of the Company.
- 3.31 To sell, improve, manage, develop, exchange, lease, mortgage, enfranchise, dispose of, turn to account, or

otherwise deal with all, or any parts of the property and rights of the Company.

- 3.32 To invest and deal with the money of the Company not immediately required, in such manner as may from time to time be determined.
- 3.33 To advance money to such persons or companies and on such terms as may seem expedient and, in particular, to customers and others having dealings with the Company.
- 3.34 To borrow or raise funds by means of loans or secure the payment of money from shareholders, directors, commercial banks and government approved agencies in such manner as the Company shall think fit for its manufacturing, trading and allied business and, in particular, by the issue of debentures or debenture-stock, perpetual or otherwise, charged upon all or any of the Company's property and other assets, both present and future, including its uncalled capital, and to purchase, redeem, or pay any such securities, but not to act as an investment, finance or banking company.
- 3.35 To open, close and operate banking accounts of the Company with any bank.
- 3.36 To draw, make, accept, endorse, discount, execute and issue promissory notes, bill of exchange, bills of lading, warrants, debentures and other negotiable or transferable instruments, but not to act as an investment or banking company.
- 3.37 To adopt such means of making known the products of the Company as may seem expedient, including in particular, by advertisement in the press, circulars, purchase and exhibition of works of art or interests, publication of books and periodicals, and grant of prizes, rewards and donations.
- 3.38 To subscribe or contribute or otherwise to assist or to guarantee money to charitable benevolent, religious, scientific,

technical, national, public, or any other institutions, for its objects or purposes or for any exhibition.

- 3.39 To apply for and obtain any provisional order or Act of legislature or any consents, permission and licenses from the Government, central or provincial, and any agencies of the Government for enabling the Company to carry on any of its objects into effect, or for effecting any modification of the Company's constitution, or for any other purpose which may seem expedient, and to oppose any proceeding or application which may seem calculated, directly or indirectly, to prejudice the Company's interests.
- 3.40 To sell any patent rights or privileges belonging to the Company or which may be acquired by it, or any interest in the same, and to grant licenses for the use and practice of the same or any of them and to let or allow to be used otherwise deal with any inventions, patents or privileges in which the Company may be interested, and to do all such acts and things as may be deemed expedient for turning to account any inventions, patents and privileges in which the Company may be interested.
- 3.41 To extend money on experimenting upon and testing and improving or securing any process or processes' patent, or protecting any invention or inventions which the Company may acquire or propose to acquire or deal with.
- 3.42 To distribute among the members of the Company, in kind or otherwise, any property of the Company and, in particular, any shares, debentures or securities of other companies belonging to this Company, or of which this Company may have the power of disposing.
- 3.43 To create any reserve fund, sinking fund, insurance fund or any other special fund, whether for depreciation or for repairing, insuring, improving, extending or maintaining any of

the property of the Company or for any other purpose conducive to the interests of the Company.

- 3.44 To do all or any of the above things either as principals, agents, trustees, contractors or otherwise, and either alone or in conjunction with others, and either by or through agents, subcontractors, trustees, or by means of any subsidiary or auxiliary company or otherwise.
- 3.45 To do all such other things as are incidental or conducive to the attainment of the above objects.
- 3.46 To adopt innovative information and communication technology.
- 3.47 To carry the business of general supplies.
- 3.48 To carry on the business of wholesale and retail trade and shops for household items, cleaning items, building materials, stationeries, clothes and promotional materials.
- 3.49 To lend and advance money and assets of all kinds or give credit on any terms or mode and with or without security to any individual, firm, body corporate or any other entity ( including without prejudice to the generality of the foregoing any holding company, subsidiary or fellow subsidiary of , or any other company whether or not associated in any way with the company, to enter into guarantees, contracts of indemnity and surety ship of all kinds, to receive money on deposits or loan upon any terms, and to secure or guarantee in any manner and upon any terms the payment of any sum of money or the performance of any obligation by any person, firm or company (including without prejudice to the generality of the foregoing any holding company, subsidiary or fellow subsidiary of , or any other company associated in any way with, the company ).
- 3.50 To do all such other things as are incidental or conducive to the above objects or any of them.

Notwithstanding anything stated in any object clause the company shall obtain such other approval or license from competent authority as may be required under any law for the time being in force to undertake a particular business.

It is hereby declared that the word "Company" save when used in reference to this Company, in this clause shall be deemed to include any partnership or other body of persons, whether domiciled in East Africa or elsewhere.




#### 4. **LIABILITY**

The liability of the members is **Limited**.

#### 5. **CAPITAL**

The share of the Company is Tanzania Shillings (**TZS 200,000,000/=**), divided into **100 (One Hundred)** shares of Tanzania Shillings (**TZS 2,000,000/=**) each, with power for the Company to increase or reduce the said capital and to issue any part of its capital, original or increase, with or without any preference, priority or special or subject to any postponement of rights or to any conditions or restrictions, and so that unless the condition of issue shall otherwise expressly declared, every issue of shares, whether declared to be preference or otherwise, shall be subject to the powers herein before contained.

We the several persons whose names addresses are subscribed below, are desirous of being formed into a company in pursuance of this Memorandum of Association and we respectively agree to take the number of shares in the capital of the Company set opposite our respective names:

<b>S/N</b>	<b>Names and Addresses of Subscribers</b>	<b>Number of Shares taken by the Subscribers</b>	<b>Signatures of Subscribers</b>
1.	ISAACK DAMIAN PILLA, P.O. BOX 124, TUNDUMA- SONGWE, TANZANIA.	<b>65</b>	
2.	LEAH PAULO KADUMA, P.O. BOX 128, TUNDUMA- SONGWE, TANZANIA.	<b>20</b>	
3.	VASCO DAMIAN PILLA, P.O.BOX 124, TUNDUMA- SONGWE, TANZANIA.	<b>15</b>	

Dated this ..... day of ..... 2026

WITNESS to the above Signatures: -

Name .....

Signature.....

Postal Address.....

Qualification.....

# **THE COMPANIES ACT 2002**

## **COMPANY LIMITED BY SHARES**

### **ARTICLES OF ASSOCIATION OF IDP ENTERPRISES COMPANY LIMITED**

#### **PRELIMINARY**

1. In these regulations:-

“The Act” means the Companies Act 2002 of the Laws of Tanzania.

When the provision of the Act is referred to, the reference in that provision is as modified by any law of the time being in force.

Unless the context otherwise requires, the expressions defined in the Act or any statutory modification thereof in force at the date at which these regulations become binding on the company, shall have the meaning so defined.

#### **PRIVATE COMPANY**

2. The Company is registered as a private company and accordingly:-
  - (a) The right to transfer shares is restricted in the manner hereinafter provided.
  - (b) The number of members of the Company (exclusive of persons who are in the employment of the Company and of persons who having been formerly in the employment and have continued after determination of such employment to be members of the Company) is limited to fifty, provided that where two or more persons hold one or more shares in the Company jointly they shall for the purpose of this article be treated as a single member.

- (c) Any invitation to the public to subscribe for any shares or debenture for the company is prohibited.
  - (d) The company shall not have power to issue share warrants to bearer.
- 3. In these Articles, unless the context otherwise requires, expressions defined in the Companies Act or any statutory modification thereof in force at the date of which these articles become binding on the Company, shall have the meaning so defined; and words importing the singular shall include the plural, and vice versa, and words importing the masculine gender shall include females, and words importing persons shall include bodies corporate.
- 4. Any branch or kind of business which the Company is either expressly or by implication authorized to undertake may be undertaken by the directors at such time or times as they shall think fit, and further may be suffered by them to be in abeyance whether such branch or kind of business may have been actually commenced or not so long as the directors may deem it expedient not to commence or proceed with such branch or kind of business.
- 5. The registered office of the Company shall be at such place as the directors shall from time to time appoint.

### **CAPITAL**

- 6. The capital of the Company is **TZS 200,000,000/=** (Two hundred Million Tanzanian Shillings) divided into **100 (One Hundred)** shares of **TZS 2,000,000/=** (Two million Tanzanian Shillings) each.

### **SHARES**

- 7. Without prejudice to any special rights previously conferred on the holders of any existing shares or class shares, any share in the capital

of the Company may be issued with such preferred, deferred or other special rights or such restrictions, whether in regard to dividend, voting, return of capital or otherwise as the Company may from time to time by ordinary resolution determine.

8. Subject to the provisions of the Companies Act, any preference shares may, with the sanction of an ordinary resolution, be issued on the terms that they are, or at the option of the Company are liable to be redeemed on such terms and in such manner as the Company before the issue of the shares may be determined by Special Resolution.
9. The rights conferred upon the holders of the shares of any class issued with preferred or other rights shall unless otherwise expressly provided by the terms of issue of the shares of that class, be deemed not to be varied by the creation or issued for further shares ranking *pari passu* therewith.
10. If at any time the share capital is divided into different classes of shares, the rights attached to any class (unless otherwise provided by the terms of issue of the shares of that class) may be varied with the consent in writing of the holders of the three fourths of the issued shares of that class, or with the sanction of an extraordinary resolution passed at a separate general meeting of the holders of the shares of that class. To every such separate meeting the provisions of this articles relating to general meetings shall mutatis mutandis apply, but so that the necessary quorum shall be two persons at least holding or representing by proxy one-third of the issue shares of the class and that any holder of shares of the class present in person or by proxy may demand a poll.
11. Every person whose name is entered as member in the register of members shall, without payment, be entitled to one certificate under

the common seal of the Company specifying the share or shares held by him and the amount paid up thereon, provided that in respect of a share or shares held jointly by several persons the Company shall be bound to issue more than one certificate, and delivery of certificate of a share to one of several jointly holders shall be sufficient delivery to all.

12. If a share certificate is defaced, lost, or destroyed, it may be renewed on payment of such fee, if any, not exceeding one hundred thousand shillings, and on such terms, if any, as to evidence and indemnity as the directors think fit.

### **LIEN**

13. The Company shall have a lien on every share for all moneys (whether present payable or not) called or payable at a fixed time in respect of that share, and the Company shall also have a lien on all shares standing registered in the name of a single person for all moneys presently payable by him or his estate to the Company; but the directors may at any time declare any share to be wholly or in part exempted from the provisions of this article. The Company's lien, if any on a share shall extend to all dividends payable thereon.
14. The Company may sell, in such manner as the directors think fit any shares on which the Company has a lien, but no sale shall be made unless some sum in respect of which the lien exists is presently payable, nor until the expiration of fourteen days after a notice in writing, stating and demanding payment of such part of the amount in respect of which the lien exists as is presently payable, has been given to the registered holder for the time being of the share, or the person entitled by reason of his death or bankruptcy to the share.

15. For giving effect to any such sale the directors may authorize some person to transfer the share sold to the purchaser thereof. The purchaser shall be registered as the holder of the shares comprised in any transfer and he shall not be found to see the application of the purchaser money, nor shall his title to the shares be affected by any irregularity or invalidity in the proceedings in reference to the sale.
16. The proceeds of sale shall be applied in payment of such part of the amount in respect of which the lien exists as is presently payable, and the residue shall be held (subject to a like lien for sums not presently payable as existed upon the shares prior to the sale) by the Company on behalf of the person entitled to the shares at the date of the sale.

### **CALLS ON SHARES**

17. The directors may from time to time make calls upon the members in respect of any moneys unpaid on their shares, and each member shall (subject to receiving at least fourteen days' notice specifying the time or times of payment) pay to the Company at the time or times of specified the amount called in his shares. A call shall be deemed to have been made at the time when the resolution of the directors authorizing the call was passed.
18. The joint holders of share shall be jointly and severally liable to pay all calls in respect hereof.
19. If sum called in respect of share is not paid before or on the date appointed for payment thereof, the person from whom the sum is due shall pay interest upon the sum at bank rate prevailing from time to time from the day appointed for payment thereof to the time of actual

payment, but the directors shall be at liberty waive payment of the interest wholly or in part.

20. The provisions of these articles as to the liability of joint holders and as to payment of interest shall apply in the case of non-payment of any sum which, by the terms of issue of share, becomes payable at a fixed time, whether on account of the amount of the share, or by way of premium, as if the same has become payable by virtue of a call duly made and notified.
21. The directors may take arrangements on the issue of shares for a difference between the holders in the amount of calls to be paid in the times of payment.
22. The directors may, if they think fit, receive from any member willing to advance the same all or part of the moneys uncalled and unpaid upon any shares held by him; and upon all or any of the moneys so advanced may (until the same would, but for such advance, become presently payable) pay interest at such rate (not exceeding, without the sanction of any Company in general meeting, the bank rate existing from time as may be agreed upon between the member paying the sum in advance and the directors).

### **TRANSFER AND TRANSMISSION**

23. Subject to the provisions hereinafter continued shares in the Company shall be transferable by written instrument in the common form signed by both the transfer and transferee, and the transferor shall be deemed to remain the holder of the share until the name of transferee is entered in the register of members in respect thereof.
24. The directors may in their absolute discretion and without assigning any reason therefore decline to register transfer of shares to any

person whom they do not approve not being already a member of the Company and may also decline to register any transfer of shares on which the Company has alien. The directors may also suspend the registration of transfers during the fourteen days immediately preceding the ordinary general meeting in each year. The directors may decline to recognize any instrument of transfer unless;-

- (a) A fee not exceeding shillings two hundred and fifty thousand shillings is paid to the Company in respect thereof; and
- (b) The instrument of transfer is accompanied by the certificate of the shares to which it relates, and such other evidence as the directors may reasonable require showing the right of the transferor to make the transfer.

If the directors refuse to register a transfer of any shares, they shall within two months after the date on which the transfer was lodged with the Company send the transferee notice of the refusal.

- 25. The personal representatives of deceased sole holder of share shall be the only person recognized by the Company as having any title to the share. In the case of share registers in the names of two or more holders, the survivors or survivor, or the personal representatives of the deceased survivor, shall be the only persons recognized by the Company as having any title to the share.
- 26. Any person becoming entitled to a share in consequence of the death or bankruptcy of a member shall, upon such evidence being produced as may from time to time be required by the directors, have the right, either to be registered as a member in respect of the share or, instead of being registered himself, to make such transfer of share as the deceased or bankrupt person could have made; but the directors shall,

in either case, have the same right to decline or suspend registration as they would have had in the case of transfer of the share by the deceased or bankrupt person before the death or bankruptcy.

27. Except as hereinafter provided no share in the Company shall be transferred unless and until the rights of pre-emption hereinafter conferred shall have been exhausted.
28. Every member or other person referred to in article 26 hereof who intends to transfer shares (hereinafter called the vendor) shall give notice in writing to the board of his intention. The notice shall constitute the board his agent for the sale of the said shares in one or more lots at the discretion of the board to members of the Company at a price to be agreed upon by the vendor and the board, and in default of agreement, at a price which the auditor of the Company for the time being shall certify, by writing under his hand, to in his opinion, the fair selling value thereof as between a willing vendor and a willing purchaser.
29. Upon the price being fixed as aforesaid the board shall forthwith give notice to all the members of the Company other than holders of employees' shares of the number and price of the shares to be sold and invite each of them to state in writing within twenty-one days from the date of the said notice whether he is willing to purchase any, and if so, what maximum number, of the said shares.
30. At the expiration of the said twenty-one days the board shall allocate the said shares to or among the member or members who shall have expressed his or their willingness to purchase as aforesaid, and (if more than one) so far as may be pro rata according to the number of shares already held by them respectively, provided that no member shall be obliged to take more than the said maximum number of

shares so notified by him as aforesaid. Upon such allocation being made the vendor shall bound on payment of the said price to transfer the shares to the purchaser or purchasers. If he make default in so doing the chairman for the time being of the directors of the Company or failing him one of the directors duly nominated by resolution of the board for that purpose shall forthwith be deemed to duly appointed attorney of the vendor with full power to execute complete and deliver in the name and on behalf of the vendor a transfer of the shares to the purchasing member and the board may receive and give a good discharge for the purchase-money on behalf of the vendor and enter the name of the purchaser in the register of members as holder by transfer of the shares purchased by him.

31. In the event of the whole of the said shares not being purchased under article 28 the vendor may, at any time within six months after the expiration of the said twenty-one days, transfer the shares not sold to any person (subject to article 17) and at any price.

#### **FORFEITURE OF SHARES AND EXPROPRIATION OF SMALL HOLDINGS**

33. If a member fails to pay any call or installment of a call, on the day appointed for payment thereof, the directors may at any time thereafter during such time as any part of such call or installment remains unpaid, serve a notice on him requiring payment of so much of the call or installment as is unpaid, together with any interest which may have accrued.
34. The notice shall name a further day (not earlier than the expiration of fourteen days from the date of the notice) on or before which payment required by the notice is to be made, and shall state that in the event of non-payment at or before the time appointed the shares in respect of which the call was made will be liable to be forfeited.

35. If the requirements of any such notice as aforesaid are not complied with, any share in respect of which the notice has been given may at any time thereafter, resolution of the directors to that effect and such forfeiture shall extend to any dividends in respect of any share so forfeited not actually paid at the date of the said notice.
36. A forfeited share may be sold or otherwise disposed of on such terms and in such manner as the directors think fit, and at any time before a sale or disposition the forfeiture may be cancelled on such terms as the directors think fit.
37. A person whose shares have been forfeited shall cease to be a member in respect of the forfeited shares, but shall notwithstanding, remain liable to pay to the Company all moneys which, at the date of the forfeiture, were presently payable by him to the Company in respect of the shares, but his liability shall cease if and when the Company receives payment in full of the nominal amount of the shares.
- 38 The holders for the time being of four-fifths of the issued shares in the Company shall be entitled at any time to purchase ex dividend all or any of the shares held by any member of the Company at a price equal to the sum paid up thereon and upon the tender of that price by the holders of four-fifths of the issued shares to any other member for the shares held by him that member shall execute transfer of the shares to the members by whom the tender is made or their nominees in such shares and proportions as they shall direct. If the member to whom the tender is made neglects or refusal to accept and give a good discharge for the moneys tendered on behalf of the member to whom the same shall have transfer of the shares and the registration

of the members by whom the tender was made or their nominees as owners of the said shares.

39. A statutory declaration in writing that declarant is a director of the Company, and that a share in the Company has been wholly forfeited or expropriated on a date stated in the declaration, shall be conclusive evidence of the facts therein stated as against all persons claiming to be entitled to the share. The Company may receive the consideration, if any, given for the share in favor of the person to whom the share is sold or disposed of and he shall thereupon be registered as the holder of the share, and shall not be bound to see to the application of the purchase-money, if any, nor shall his title to the share be affected by any irregularity or invalidity or invalidity in the proceedings in reference to the forfeiture or expropriation, sale or disposal of the share.
40. The provisions of these articles as to forfeiture shall apply in the case of non-payment of any sum which, by terms of issue of share, becomes payable at a fixed time, whether on account of the amount of the share, or by way of premium, as if the same had been payable by virtue of a call duly made and notified.

### **ALTERATION OF CAPITAL**

41. The Company may, from time to time by ordinary resolution increase the share capital by such sum, to be divided into shares of such amount, as the resolution shall prescribe.
42. Subject to any direction to the contrary that may be given by the resolution sanctioning the increase of share capital, all new shares shall, before issue, be offered to such persons as at the date of the offer are entitled to receive notices from the Company of general meetings in proportion, as nearly as the circumstances admit, to the

amount of the existing shares to which they are entitled. The offer shall be made by notice specifying the number of shares offered, and limiting a time within which the offer, if not accepted, will be deemed to be declined, and after the expiration to that time, or on receipt of an intimation from the person to whom the offer is made that he declines to accept the shares offered, the directors may dispose of the same in such manner as they think most beneficial to the Company. The directors may likewise so dispose of any new shares which (by reason of the ration which the new shares bear to shares held by persons entitled to an offer of new shares cannot, in the opinion of the director, be conveniently offered under this article.

43. The new shares shall be subject to the same provisions with reference to payment of calls, lien, transfer, transmission, forfeiture, expropriation, and otherwise as the as the shares in the original share capital.
44. The Company may by ordinary resolution:-
  - (a) Consolidate and divide all or any of its share capital into shares of larger amount than its existing shares;
  - (b) Cancel any shares which, at the date of the passing of the resolution, have not been taken or agreed to be taken by any person; and may by special resolution:-

Reduce its share capital and any capital redemption reserve fund in any manner and with, and subject to, any incident authorized, and consent, required, by law.

### **GENERAL MEETINGS**

45. The Company shall in each year hold a general meeting as its annual general meeting in addition to any other meetings in that year, and shall specify the meeting as such in the notices calling it, and not more than fifteen months shall elapse between the date of one annual

general meeting and that of the next, provided that so long as the Company holds its first annual in the year of its incorporation or in the following year. The annual general meeting shall be held at such time and at such place as directors shall appoint.

46. All general meeting other than the annual general meeting shall be called extraordinary general meetings.
47. The directors may, whenever they think fit, convene an extraordinary general meeting and extraordinary general meetings shall also be convened on such requisition, or in default, may be convened by such requisition, as provided by the Companies Act. If at any item there are not within the United Republic of Tanzania sufficient directors capable of acting to form a quorum, any director or any one member of the Company may convene an extraordinary general meeting in the same manner as nearly as possible as that which meetings may be convened by the directors.

#### **PROCEEDING AT GENERAL MEETINGS**

48. An annual general meeting and a meeting called for the passing of special resolution shall be called by twenty-one days' notice in writing at least. Such notice shall be exclusive of the day on which it is served or deemed to be served and of the day for which it is given and shall specify the place, the day, and the hour of meeting and, in case of special business, the general nature of the business shall be given in the manner hereinafter mentioned, or in such other persons as are, under these articles, entitled to receive such notices from the Company; but with the consent of all the members entitled to receive notice of some particular meeting, that meeting may be convened by such shorter notice and in such manner as those members may think fit.

49. The accidental omission to give notice to or the non-receipt of notice of a meeting by any member shall not invalidate the proceedings at any meetings.
50. All business shall deemed special that is transacted at an extraordinary general meeting, and all that transacted at an annual general meeting, with the exception of sanctioning a dividend, the consideration of the accounts and balance sheet and the ordinary report of the directors and auditors, the election of directors in the place of those retiring by rotation, and appointment and fixing of the remuneration of the directors.
51. No business shall be transacted at any general meeting unless a quorum of members is present at the time when the meeting proceeds to business; same as herein otherwise provided two members personally present shall be a quorum.
52. If within half an hour from the time appointed for the meeting a quorum is not present, the meeting, if convened upon the requisition of members, shall be dissolved; at the same time and place, and if at the adjourned meeting a quorum is not present within half an hour from the time appointed for the meeting, the meeting shall be dissolved.
53. The Chairman, if any, of the board of directors shall preside as chairman at every general meeting of the company.
54. If there is no such chairman, or if at any meeting he is not present within fifteen minutes after the time appointed for holding the meeting or is unwilling to act as chairman, the members present shall choose someone amongst themselves to be chairman.

55. The chairman may, with the consent of any meeting at which a quorum is present (and shall if so directed by the meeting), adjourn the meeting from time to time and from place to place, but no business shall be transacted at any adjourned meeting other than the business left unfinished at the meeting from which the adjournment took place. When a meeting is adjourned for thirty days or more, notice of the adjourned meeting shall be given as in the case of an original meeting. Save as aforesaid, it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.
56. At any general meeting a resolution put to the vote of the meeting shall be decided on a show of hands, unless a poll is (before or on the declaration of the result of the show of hands) demanded by at least one member entitled to vote present in person or by proxy; and unless a poll is so demanded, a declaration by the chairman that the resolution has, on a show of hands, been carried, or carried unanimously, or by particular majority, or lost, and an entry to that effect in the minute book shall be conclusive evidence of the fact, without proof of the number or proportion of the votes recorded in favor of, or against the resolution.
57. If a poll duly is demanded it shall be taken in a sum manner as the chairman directs, and the result for the poll shall be deemed to be a resolution of the meeting at which the poll was demanded.
58. In the case of an equality of votes, whether on a show of hands or on a poll, the chairman of the meeting at which the show of hands takes place, or at which the poll is demanded, shall be entitled to a second or casting vote.

59. A poll demanded on the election of a chairman, or in a question of adjournment, shall be taken forthwith. A poll demanded on any other question shall be taken at such time as the chairman of the meeting directs.
60. Any ordinary resolution of the Company determined on without any general meeting and evidenced by writing under the hands of all the directors or a sole director and of members of the company holding three-fourths of the issued shares of the Company shall be as valid and effectual as an ordinary resolution duly passed at a general meeting of the Company fully convened and held.

### **VOTES OF MEMBERS**

61. On a show of hands every member present in person shall have one vote. On a poll every member shall have one vote for each of which he is the holder.
62. In the case of joint holders the vote of the senior who tenders a vote, whether in person or by proxy, shall be accepted to the exclusion of the votes of the other joint holders; and for this purpose seniority shall be determined by the order in which the names stand in the register of member.
63. A member of unsound mind, or in respect of whom an order has been made by a court having jurisdiction in lunacy, may vote, whether on a show of hands or on a poll, by his committee, a curator bonis, or other person in the nature of a committee or curator bonis, or other person may, on a poll, vote by proxy.
64. No member shall be entitled to vote at any general meeting unless all calls or other sums presently payable by him in respect of shares in the Company.

65. No objection shall be raised to the qualification of any voter except at the meeting or adjourned meeting at which the vote objected to is given or tendered, and every vote not disallowed at such meeting shall be valid for all purposes. Any such objection made in due time shall be referred to the chairman of the meeting whose decision shall be final and conclusive.
67. The instrument appointing a proxy shall be in writing under the hand of the appointer or his attorney duly authorized in writing, or if the appointer is a corporation, either under the common seal, or under the hand of an officer or attorney so authorized. A member shall not be entitled to appoint more than one proxy to attend on the same occasion, nor may a proxy vote except on a poll.
68. The instrument appointing a proxy and the power of attorney or other authority, if any, under which it is signed or a naturally certified copy of that power or authority shall be deposited at the registered office of the Company not less than forty-eight hours before the time for holding the meeting, or adjourned meeting, or taking of the poll at which the person named in the instrument proposes to vote, and in default the instrument of proxy shall not be treated as valid.
69. An instrument appointing a proxy may be in the following form, or in any other form which the directors shall approve:-

..... Limited

"I ..... of act being a member of the ..... Limited, hereby appoint .....of act as my proxy to vote for me and on my behalf at the ordinary [or extraordinary, as the case may be] general meeting of the Company to be held on the .....day of ..... and at any adjourned meeting thereof".

Signed this ..... day of ..... 20.....

Signature of Member

70. Any corporation which is a member of the Company may by resolution of its directors or other governing body authorize such person as it thinks fit to act as its representative at any meeting of the Company and the person so authorized shall be entitled to exercise the same powers on behalf of the corporation which he represents as that corporation could exercise if it were an individual member of the company.

### **DIRECTORS**

71. The directors shall be not less than two in number and shall be appointed by the subscribers to the Memorandum of Association. Unless and until otherwise determined by the Company by ordinary resolution, the number of directors (excluding alternate directors) shall not be less than two and not more than six.

72. The names of the first directors of the Company are as follows:

**1. ISAACK DAMIAN PILLA**

**2. LEAH PAULO KADUMA**

**3. VASCO DAMIAN PILLA**

73. (1) Remuneration of the directors shall from time to time be determined by the Company in general meeting.

(2) In addition to their usual remuneration the directors shall also be paid such traveling, hotel and other expenses as may reasonably be incurred by them in the exercise of their duties, including any such expenses incurred in connection with their attendance at meetings of director.

74. Any director may in writing appoint any person, who is approved by the majority of the directors, to be his alternate to act in his place at any meeting of the directors to which he is unable to be

present. Every such alternate shall be entitled to notice of meetings of the directors and to attend and vote there at as a director when the person appointing him is not personally present, and where he is a director, to have a separate vote on behalf of the director he is representing in addition to his own vote. A director may at any time in writing revoke the appointment of an alternate appointed by him. Every such alternate shall be an officer of the Company and shall not be deemed to be the agent of the director appointing him. The remuneration of such alternate shall be payable out of the remuneration payable to the director appointing him, and proportion thereof shall be agreed between them. An alternate director need not to hold any share qualification.

75. A director and alternate director shall not require a share qualification by nevertheless shall be entitled to attend and speak at any general meeting of the Company and at any separate meeting of the holders of any class of shares in the company.
76. The Company may by extraordinary resolution remove any director before the expiration of his period of office, and may by an ordinary resolution appoint another person instead. A vacancy occurring in the board of directors may be filled up by the Company by an ordinary resolution.

### **POWERS AND DUTIES OF DIRECTORS**

77. The business of the Company shall be managed by the directors, who may pay all expenses incurred in forming and registering the Company, and may exercise all such powers of the Company as are not, by the Companies Act or any statutory modification thereof, for the time being in force, or by these articles, required to be exercised by the Company in general meeting, subject nevertheless, to the

provisions of these articles and of the said Act, and the exercise of such powers shall be subject to control of any general meeting of the Company specially convened for the purpose, but no resolution of the Company in general meeting shall invalidate any prior act of the directors which would have been valid if that resolution had not been passed.

78. The directors may from time to time appoint one or more of their body to the office of managing director or manager for such term and at such remuneration (whether by way of salary, or commission, or participation in profits, or partly in one way and partially in another) as they may think fit. The office of managing director shall be subject to determination if so factor if he ceases from any cause to be a director, or if the Company in general meeting resolves that his tenure of the office of managing director or manager be determined.
79. The directors may exercise all the powers of the Company to borrow money, and to mortgage or charge its undertaking, property, uncalled capital, or any part thereof, and to issue debentures, debenture stock, and other securities whether outright or as security for any debt liability or obligation of the Company or of any third party.
80. The directors shall duly comply with the provisions of the Companies Act or any statutory modification thereof for the time being in force, and particular with the provisions in regard to registration of the particulars of mortgages and charges effecting the property of the Company, or created by it, and to keeping a register of the directors and secretaries, and to sending to the Registrar of Companies an annual list of members, and a summary of particulars relating thereto, and notice of any consolidation or increase of share capital, or conversion of shares into stock, and copy of special and extraordinary

resolutions and copy of the register of directors and notification of any changes therein.

81. The directors shall cause minutes to be made in the books provided for the purpose:-
- (a) Of all appointments of officers made by the directors;
  - (b) Of the names of the director present at each meeting of the directors and of any committee of the directors;
  - (c) Of all resolutions and proceedings at all meetings of the Company, and of the directors, and of committees of directors and every director present at any meeting of directors of committee of directors shall sign his name in a book to be kept for that purpose.

### **DISQUALIFICATION OF DIRECTORS**

82. The Office of any director shall be vacated, if the director:
- (a) Resigns his office by notice in writing to the Company; or
  - (b) Becomes bankrupt in this territory or in any other territory which is declared to be a reciprocating territory under section 147 of the Bankruptcy Act; or
  - (c) Is found lunatic or becomes of unsound mind; or
  - (d) Is punished with imprisonment for a term exceeding six months without the option of fine; or
  - (e) Is requested in writing by all his co-directors to resign.
83. Any director or any Company or firm of which a director is a member, may enter into contracts with the Company and any director may vote as a director or shareholder in respect of such contract and retain for his own use profits made by him under any such contract; provided always that unless he be at the time sole director he must disclose his interest to his co-directors before the contract is entered into by the directors, and if he be at the time sole directors be

interested in a contract, the contract must be entered into by the Company in general meeting, and before the contract is entered into, the director or directors must disclose his or their interest to the meeting.

### **PROCEEDINGS OF DIRECTORS**

84. The directors may meet together for the dispatch of, adjourn and otherwise regulate their meetings, as they think fit, arising at any meeting shall be decided by a majority of votes. In case of any equality of votes the chairman shall have a second or casting vote. A director may, and the secretary on the requisition of a director shall, at any time summon a meeting of the directors.
85. The quorum necessary for the transaction of the business of the directors may be fixed by the directors and unless so fixed shall be two.
86. The continuing directors may act notwithstanding any vacancy in the body, but, if and so long as their number is reduced below the number fixed by or pursuant to these articles as the quorum of Directors, the continuing director may act for the purpose of increasing the number of directors to that number, or summoning a general meeting of the Company, but for no other purpose.
87. The Directors may elect a chairman of their general meeting and determine the period for which he is to hold office; but if no such chairman is elected, or if any meeting the chairman is not present within five minutes after the time appointed for holding the same, the directors present may choose one amongst themselves to be chairman of their meeting.
88. The directors may delegate any of their powers to committees consisting of such members of their body as they think fit; any

committee so formed shall in the exercise of the powers so delegated, conform to any regulation that may be imposed on them by the directors.

89. A committee may elect a chairman of their meeting; if no such chairman is elected, or if at any meeting the chairman is not present within five minutes after the time appointed for holding the same, the members present may choose amongst themselves to be chairman of their meeting.
90. A committee may meet and adjourn as they think proper. Questions arising at any meeting shall be determined by a majority of votes of the members present, and in the case if an equality of votes the chairman shall have a second or casting vote.
91. All acts done by any meeting of the directors or of a committee of directors, or any person acting as a director, shall, notwithstanding that it afterwards discovered that there was some effect in the appointment of any such directors or persons acting as aforesaid, or that they or any of them were disqualified, be as valid as if every such person had been duly appointed to be a director.
92. A resolution determined on without any meeting of directors and evidenced by writing under the hands of all directors, or sole director, or of all members of a committee, or of sole member of a committee, shall be as valid and effectual as a resolution duly passed at meeting of the directors or of such committee.

### **SECRETARY**

93. The secretary shall be appointed by the directors for such term, at such remuneration and upon such conditions as they may think fit and any Secretary so appointed may be removed by them.
94. No person shall be appointed or hold office as Secretary who is:-

- (a) The sole director of the Company; or
  - (b) a corporation the sole director of which is the sole director of the Company; or
  - (c) the sole director of a corporation which is the sole director of the Company.
95. A provision of the Companies Act or these regulations requiring or authorizing a thing to be done by or to a director and the secretary shall not be satisfied by its being done by or to the same person acting both as director and as, or in place of the secretary.

### **THE SEAL**

96. The Director shall provide for the safe custody of the seal, which shall only be used by the authority of the directors or of a committee of the directors or of a committee of the directors authorized by the directors in that behalf, and every instrument to which the Seal Secretary or by a second director or by some other person appointed by the directors for the purpose but so that the directors may by resolution determine, either generally or in any particular case, that the signature of any director may be affixed by some mechanical means to be specified in such resolution, provided that the use of such means is by resolution restricted to certificates which have first been approved for selling by the Auditors, Transfer Auditors, Transfer Agents or Bankers of the Company in writing.

### **DIVIDENDS AND RESERVE**

97. The Company in general meeting may declare dividends, but no dividend shall exceed the amount recommended by the directors.
98. The directors may from time to time pay the members such interim dividends as appear to the directors to be justified by the profits of the Company.

99. No dividends shall be paid otherwise than out of profits.
100. Subject to the rights of persons, if any, entitled to shares with special rights as to dividends, all dividends shall be declared and paid according to the amounts paid on the shares, but if and so long as nothing is paid according to the amount of the shares. No amount paid on a share in advance of all shares while carrying interest, be treated for purpose of this article as paid on the share.
101. The directors may, before recommending and dividing, set aside out of the profits of the Company such sums as they think proper as reserve or reserves which shall, at the discretion of the directors, be applicable for meeting contingencies, or for equalizing dividends, or for any other purpose to which the profits if the Company may, at the like discretion, either be employed in the business of the Company or be invested in such investments (other than shares of the Company) as the directors may from time to time think fit.
102. If several persons are registered as joint holders of any share one of them may give effectual receipts for any dividends payable on the share.
103. No dividend shall bear interest against the Company.

### **ACCOUNTS**

104. The directors shall cause proper books of accounts to be kept with respect to:-
- All sums of money received and expended by the Company, and the matters in respect of which the receipt and expenditure takes place.
- All sales and purchases of goods by the Company and the assets and liabilities of the Company. Proper books of account mean such books

as are necessary to give a true and fair view of the state of the Company's affairs and to explain its transactions.

105. The books of accounts shall be kept at the registered office of the company, or at such other place or places as the directors think fit, and shall always be open to the inspection of the directors.
106. The directors shall from time to time determine whether and to what extent and at what time and places and under what conditions or regulations the accounts and books of the Company or any of them shall be open to the inspection of members not being director, and no member (not being a director) shall have any right of inspecting any account or book or document of the Company except as conferred by status or authorized by the directors or by the Company in general meeting.
107. The directors shall from time to time in accordance with the Companies Act or any statutory modification thereof for the time being in force, cause to be prepared and to be laid before the Company in general meeting such profit and loss accounts, balance sheet, group accounts (if any) and reports as are referred to in those sections.
108. A copy of every balance sheet (including every document required by the law to be annexed thereto) which is to be laid before the Company in General meeting before the date of the meeting together either a copy of the auditor's report, shall not less than twenty one days be sent to every member of, and every holder of debentures of, the Company and to every person registered under regulation 19. Provided that the regulation shall not require a copy of those documents to be sent to any member of whose address the Company is not aware or to more than one of the joint holders of any shares or debentures.

## **CAPITALISATION OF PROFITS**

109. The Company in its general meeting may upon the recommendation of the directors resolve that, the desire to capitalize any part of the amount for the time being standing to the credit of any of the Company's reserve accounts or to the credit of any of the Company's reserve accounts or to the credit of the profit and loss account or otherwise available for distribution, and accordingly that such sum be set free for distribution amongst the members who would have been entitled there to distributed by law of dividend and in the same proportions on condition that the same be not paid in cash but be applied either in or towards paying up any amounts for the time being unpaid on any shares held by such members respectively or paying up in full unused shares or debentures of the Company to be allotted and distributed, credited as fully paid up to and amongst such members in the proportion aforesaid, or partly in the one way and partly in the other, and the directors shall give effect to such resolution.

Provided that a share premium account and capital redemption reserve fund may, for the purpose of this regulation, only be applied in the paying up of unused shares to be issued to members to the company as fully paid bonus shares.

110. Whenever such resolution as aforesaid shall have been passed, the directors shall make all appropriations and applications of the undivided profits resolved to be capitalized thereby, and all allotments and issue of fully paid up shares or debentures, if any, and generally shall do all acts and things to give effect thereto, with full power to the directors to make such provision by the issue of fractional certificates or by payment in cash or otherwise as they think fit for the case of share of debentures becoming distributable in fractions, and also to authorized any person to enter on behalf of all members entitled thereto into an agreement with the Company

providing for the allotment to them respectively, credited as fully paid up, of any other shares or debentures to which they may be entitled up on such capitalization, or (as the case may require) for the payment up by the Company of their behalf, by the application thereto of their respective proportions of the profits of the resolved to be capitalized of the amounts or any part of the amounts remaining unpaid on their existing shares, and agreement made under such authority shall be effective and binding on all such members.

### **AUDIT**

111. Auditors shall be appointed and their duties regulated in accordance with the Companies Act or any statutory modification thereof for the time being in force.

### **NOTICE**

112. A notice may be given by the Company to any member either personally or by sending it by post to him or to his registered address, or if has registered address in Tanzania, to the address, if any, within Tanzania supplied by him to the Company for giving of notices to him. Where a notice is sent by post, service of the notice shall be deemed affected by properly addressing, prepaying and posting a letter containing the notice and, unless the contrary is proved, to have been effected at the time at which the latter would be delivered in the ordinary course of post.
113. If a member has no registered address in Tanzania and has not supplied to the Company an address within the Republic of Tanzania for the giving of notices to him, a notice addressed to him, and displaced in the registered office of the company, shall be deemed to do dully given on the day on which it is so displayed.

114. A notice may be given by the Company to the joint holders of a share by giving the notice to the joint holder named first in the register in respect of the share.
115. A notice may be given by the Company to the persons entitled to a share in consequence of the death or bankruptcy of a member by sending it though the post in a prepaid letter addressed to them by name, or by the title of representatives of the deceased, or trustees of the bankrupt, or by any like description, at the address, if any, in the United Republic of Tanzania supplied for the purpose by the persons claiming to be so entitled, or (until such as address has been so supplied) by giving the notice in any manner in which the same might have been given if the death or bankruptcy had not occurred.
116. Notice of any general meeting shall be given in the same manner hereinbefore authorized to:
- (a) Every member of the Company except those members who (having no registered address within the United Republic of Tanzania) have not supplied to the Company an address within The United Republic of Tanzania for the giving of notices to them.
  - (b) Every person entitled to share in consequence of death or bankruptcy of a member, who, but for his death or bankruptcy, would be entitled to receive notice of the meeting.
  - (c) The auditors for the time being of the company.
- No other person shall be entitled to receive notices of general meetings.



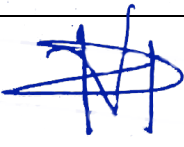
#### **WINDING UP**

117. If the Company shall be wound up, the liquidator may, with the sanction of an extraordinary resolution of the Company and any other

sanction required by the Companies Act, divide amongst the members in specie of kind the whole or any part of the assets of the Company (whether they shall consist of property of the same kind or not) and may, for such purpose set such value as he deems fair upon any property to be divided as aforesaid and may determine how such decision shall be carried out as between the members or different classes of members. The liquidator may, with sanction, vest the whole or any part of the assets in trustees upon such trusts for the benefit of the contributors as the liquidator, with the like sanction shall think fit, but so that no member shall be compelled to accept any shares or other securities whereon there is any liability

### **INDEMNITY**

118. Subject to the provisions of the Companies Act, every director, managing director, agent, auditor, secretary and other officer for the time being of the Company shall be indemnified in case of any proceedings, whether civil or criminal, in which judgment is given in his favor or in which he is acquitted.

<b>S/N</b>	<b>Names and Addresses of Subscribers</b>	<b>Number of Shares taken by the Subscribers</b>	<b>Signatures of Subscribers</b>
1.	ISAACK DAMIAN PILLA, P.O. BOX 124, TUNDUMA- SONGWE, TANZANIA.	<b>65</b>	
2.	LEAH PAULO KADUMA, P.O. BOX 128, TUNDUMA- SONGWE, TANZANIA.	<b>20</b>	
3.	VASCO DAMIAN PILLA, P.O.BOX 124, TUNDUMA- SONGWE, TANZANIA.	<b>15</b>	

Dated this ..... day of ..... 2026

WITNESS to the above Signatures: -

Name .....

Signature.....

Postal Address.....

Qualification.....