

# BATA FRAY CO. LIMITED

P.O. Box 105069, DAR ES SALAAM TEL: +255742642276

26<sup>th</sup> March, 2026

The Executive Director,  
Tanzania Investment and Special  
Economic Zones Authority (TISEZA)  
P.O. Box 938,  
Dar es Salaam, Tanzania.

Dear Sir/Madam,

**RE: REQUEST FOR AMENDMENT OF TIC CERTIFICATE OF INCENTIVES NO:  
202410287**

Refer to the heading above.

We are writing on behalf of **BATA FRAY CO. LIMITED** regarding our Certificate of Incentives. We would like to request an amendment to the list of shareholders as currently appearing on the certificate.

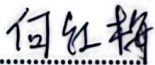
The current certificate does not accurately reflect the full list of shareholders. We wish to update the records so that all rightful shareholders are properly included and correctly captured in your system.

**The correct list of shareholders should be as follows:**

- |               |             |
|---------------|-------------|
| 1. HE HONGMEI | Shares 25%  |
| 2. WU LIANG   | Shares 25 % |
| 3. ZHANG LEI  | Shares 25 % |

We look forward to your positive response and the issuance of the amended certificate.

Yours Faithfully,



HE HONGMEI

Managing Director

**BATA FRAY CO. LIMITED**  
**P. O. Box 105069**  
**DAR ES SALAAM**