

**THE COMPANIES ACT (ACT NO. 12 OF 2002)**

**COMPANY LIMITED BY SHARES**

**AND**

**MEMORANDUM OF ASSOCIATION AND ARTICLES OF ASSOCIATION**

**OF**

**BETRIEBSYSTEM COMPANY LIMITED**

**INCORPORATED THIS ..... DAY OF OCTOBER 2025**

**Drawn by**  
B&E Ako Law  
Ursino Street | Regent Estate  
P. O. Box 71748,  
Dar es salaam,  
Tanzania.

THE COMPANIES ACT (ACT NO. 12 OF 2002)

COMPANY LIMITED BY SHARES

MEMORANDUM OF ASSOCIATION



OF

BETRIEBSYSTEM COMPANY LIMITED

1. The name of the Company is **BetriebSystem Company Limited**.
2. The registered office of the Company will be situated in Tanzania.
3. The objects for which the Company is formed are: -
  - a. Web-Service, Hosting and Consulting on renewable energies, e-mobility and logistics services
  - b. Computer programming activities
  - c. Computer consultancy and computer facilities management activities
  - d. Data processing, hosting and related activities
  - e. Web-portals
  - f. Activities of head office
4. The liability of the Members is limited.
5. The share capital of the Company is Tanzania Shillings Fifteen Million (TZS 15,000,000/=) divided into a One Thousand Five Hundred shares (1,500) ordinary shares of Shillings Ten Thousand Only (10,000/=) each and the Company shall have the power to divide the original or any increased capital into several classes, and to attach thereto any preferential, deferred, qualified or other special rights, privileges, restrictions or conditions.

WE, the several persons, whose names and addresses are subscribed, are desirous of being formed into a Company, in pursuance of this Memorandum of Association, and we

respectively agree to take the number of shares in the capital of the Company set opposite our respective names.

Names, Postal Addresses and Occupations of Subscribers	Number of Shares taken by each Subscriber	Signature & Seal/Rubber Stamp of Subscribers
Marc-André Fischer P. O. Box 2124 Likamba Arusha, Tanzania.	1499	
Abubakari Kombo Mruma P. O. Box 2124 Likamba Arusha, Tanzania.	1	

Dated this...<sup>16<sup>th</sup></sup>..... day of October 2025.

WITNESS to the above Signatures: -

Signature.....

Postal Address: .....<sup>34534 - Dar es Salaam</sup>

Qualification: .....<sup>Advocate</sup>.....



**THE COMPANIES ACT (NO. 12 OF 2002)**

**COMPANY LIMITED BY SHARES**

**ARTICLES OF ASSOCIATION**

**OF**

**BETRIEBSSYSTEM COMPANY LIMITED**

**PRELIMINARY**

1. The Regulations contained in part ii of table A (which makes reference to part I table A) shall apply with modifications as hereafter contained and in case of conflict(s) between either part i or ii of table A and these Articles, the articles shall prevail.

**INTERPRETATION**

2. In these Articles, unless the subject or context otherwise requires:
  - 2.1 The words standing in the first column of the following table shall bear the meanings set opposite to them respectively in the second column thereof:

**WORDS**

**MEANING**

- 2.1.1 "the Act" means the Companies Act, Number 12 of 2002 of the Laws of Tanzania or its re-enactment or modification thereof.
- 2.1.2 "Articles of Association" means the articles of association of the Company and any reference to "Articles" shall be referenced to mean these Articles of Association.
- 2.1.3 "the Auditors" means the Auditors as appointed from time to time of the Company.
- 2.1.4 "Board" means the Board of Directors of the Company, or the Directors present at a duly convened meeting of Directors at which a quorum is present.

- 2.1.5 "Chairman" means the person who holds the casting vote, appointed to preside over a members' meeting by the members themselves on an annual rotation basis.
- 2.1.6 "Company" means **BETRIEBSYSTEM COMPANY LIMITED**.
- 2.1.7 "Directors" means the Directors of the Company including Alternate Directors and "Director" shall be construed accordingly.
- 2.1.8 "Member" means a Shareholder (or Representatives of Shareholder by valid proxy) present in a general or extraordinary meeting and members shall be construed accordingly.
- 2.1.9 "Month" means calendar month.
- 2.1.10 "Office" means the Registered Office for the time being of the Company.
- 2.1.11 "Paid up" means paid up or credited as paid-up shares.
- 2.1.12 "Pre-emption Right" means the right to acquire shares as and when they become available by the existing shareholders prior to them being offered to other parties.
- 2.1.13 "Register" means the Register of Members of the Company.
- 2.1.14 "Regulations" means these Articles.
- 2.1.15 "Ordinary resolution" means a resolution passed by a simple majority in numbers (i.e. 51%) at an ordinary meeting.
- 2.1.16 "Extra ordinary resolution" means a resolution passed by the majority of not less than three-fourth of such members are being entitled so to do vote in person or by proxy at a general meeting of which notice specifying the intention to propose the resolution as an extra ordinary resolution has been dully given.
- 2.1.17 "A special resolution "means a resolution which has been passed by a minimum three fourths of members as is required for the passing for the passing of the extra ordinary resolution at a general meeting of which not less than twenty-one days' notice, specifying the intention to propose a resolution as a special resolution, has been dully given.

- 2.1.18 "Seal" means the Common Seal of the Company.
- 2.1.19 "Secretary" means the Secretary of the Company and any other person appointed to perform the duties of the Secretary.
- 2.1.20 "Shares" means ordinary shares of Tanzania Shillings Fifteen Million only being the authorised share capital.
- 2.1.21 "Shareholders Agreement" means an agreement entered into between the shareholders after the incorporation of the Company.
- 2.1.22 "Subscribers" mean any other person who will be so called according to the qualifications herein contained and by resolution of members.
- 2.1.23 "Tanzania" means the United Republic of Tanzania.
- 2.1.24 "Territory" means Mainland Tanzania.
- 2.1.25 "TZS" means the currency of the United Republic of Tanzania being the currency of the Territory.
- 2.1.26 "In Writing" means written or produced by any substitute for writing or partly written and partly so produced.

Expressions referred to writing shall, unless the contrary intention appears, be construed as including references to printing, lithography, photography, and other modes of representing or reproducing words in a visible form.

Unless the context otherwise requires, words or expressions contained in these regulations shall bear the same meaning as in the Act or any statutory modification thereof in force at the date at which these Regulations become binding on the Company.

3. The Company is a private Company and accordingly:

- (a) The right to transfer shares is restricted in the manner hereinafter prescribed,
- (b) The number of members of the Company is limited to fifty as further provided for in the Act,

- (c) Any invitation to the public to subscribe for any shares or debentures of the Company is prohibited,
- (d) The Company shall not have power to issue share warrants to bearers.

#### MEMBERS

- 4. The number of members with which the company proposes to be registered is two (2) but the directors may from time to time register an increase of members.
- 5. The subscribers to the memorandum of association and such other persons as the directors shall admit to membership shall be members of the company.

#### GENERAL MEETINGS

- 6. The Company shall in each year hold a general meeting as its annual general meeting in addition to any other meetings in that year and shall specify the meeting as such in the notice calling it; and not more than fifteen months shall elapse between the date of one annual general meeting of the company and that of the next.

Provided that so long as the company holds its first annual general meeting within eighteen months of its incorporation, it need not hold it in the year of its incorporation or in the following year. The annual general meeting shall be held at such time and place, as the directors shall appoint.

- 7. All general meetings other than annual general meetings shall be called extraordinary general meetings.
- 8. The directors may, whenever they think fit, convene an extraordinary general meeting, and extraordinary general meetings shall also be convened on such requisition, or in default, may be convened by such requisitions, as provided by Section 133 of the Act. If at any time there are not within the Tanzania sufficient directors capable of acting to form a quorum, any director or any two members of the company may convene an extraordinary general meeting in the same manner as nearly as possible as that in which meeting may be convened by the directors.

## NOTICE OF GENERAL MEETINGS

9. Every general meeting shall be called by twenty-one clear days' notice in writing at the least. The notice shall specify the place, the day and hour of meeting and, in case of special business, the general nature of that business:

Provided that a meeting of the company shall, notwithstanding that it is called by shorter notice than that specified in this article be deemed to have been duly called if it so agreed: -

- a. in the case of a meeting called as the annual general meeting, by all the members entitled to attend and vote thereat; and
  - b. in the case of any other meeting, by a majority in number of the members having a right to attend and vote at the meeting, being a majority together representation not less than ninety – five percent of the total voting rights at that meeting of all the members.
10. Subject to the provisions of the articles, the notice shall be given to all the members, to all persons entitled to a share in consequence of the death or bankruptcy of a member and to the directors and auditors. The accidental omission to give notice of a meeting to, or the non-receipt to notice of a meeting by, any person entitled to receive notice shall not invalidate the proceedings at that meeting.

## PROCEEDINGS AT GENERAL MEETINGS

11. All business shall be deemed special that is transacted at an extraordinary general meeting, and also all that is transacted at an annual general meeting, with the exception of declaring a dividend, the consideration of the accounts, balance sheets, and the reports of the directors and auditors, the election in the place of those retiring and the appointment of, and the fixing of the remuneration of the auditors.
12. No business shall be transacted at any general meeting unless a quorum of members is present at the time when the meeting proceeds to business; two persons, entitled to vote on the business to be transacted, each being a member or a proxy for a member or a duly authorized representative of a corporation, shall be a quorum.
13. If within half an hour from the time appointed for the meeting quorum is not present, or if during the course of a meeting a quorum is not present, the meeting

shall stand adjourned to the same day in the next week, at the same time and place, or to such other day and at such other time and place as the directors may determine.

14. The Chairman, if any, of the board of directors or in his absence some other director nominated by the directors shall preside as chairman of the general meeting, but if neither the chairman nor such other director (if any) be present within fifteen minutes after the time appointed for the holding of the meeting and willing to act, the directors present shall elect one of their member to be chairman of the meeting and, if there is only one director and willing to act, he shall be chairman.
15. If at any meeting no director is willing to act as chairman or if no director is present within fifteen minutes after the time appointed for holding the meeting, the members present shall choose one of their numbers to be a chairman of the meeting.
16. The Chairman may, with the consent of any meeting at which a quorum is present (and shall if so directed by the meeting), adjourn the meeting from time to time and from place to place, but no business shall be transacted at any adjourned meeting other than the business which might properly have been transacted at the meeting had the adjournment not taken place. When a meeting is adjourned for fourteen days or more, at least seven clear days' notice of the adjourned meeting shall be given specifying the time and place of the meeting and the general nature of the business to be transacted. Save as aforesaid it shall not be necessary to give any notice of an adjournment or of the business to be transacted at an adjourned meeting.
17. At any general meeting a resolution put to the vote of the meeting shall be decided on a show of hands unless a poll is (before or on the declaration of the result of the show of hands demand: -
  - a. by the chairman; or
  - b. by at least (two) members present in person or by proxy; or
  - c. by any member or members present in person or by proxy and representing not less than one – tenth of the total voting rights of all the members having the right to vote at the meeting.

Unless a poll be so demanded a declaration by the chairman that a resolution has on a show of hands been carried or carried unanimously, or by a particular

majority, or lost and an entry to the effect in the book containing the minutes of proceedings of the company shall be conclusive evidence of the fact without proof of the number or proportion of the votes recorded in favour of or against such resolution.

The demand for a poll may, before the poll is taken, be withdrawn.

18. Except as provided in article 18, if a poll is duly demand it shall be taken in such manner as the chairman directs, and the result of the poll shall be deemed to be the resolution of the meeting at which the poll was demand.
19. In the case of an equality of votes, whether on a shoe of hands or on a poll, the chairman of the meeting shall be entitled to a second or casting vote.
20. A poll demanded on the election of a chairman, or on a question of adjournment, shall be taken immediately. A poll demanded on any other question shall be taken either immediately or at such time as the chairman of the meeting directs, and any business other than upon which a poll has been demanded may be proceeded with pending the taking of the poll.
21. A resolution in writing executed by or on behalf of each member who would have been entitled to vote upon it if it had been proposed at a general meeting at which he was present shall have effect as if it had been passed at a general meeting duly convened and held and consist of several instruments in the like form each executed by or on behalf of one or more member.

#### **VOTE OF MEMBERS**

22. Every member shall have one vote.
23. A member in respect of whose estate a manager has been appointed under Section 26 of the Mental Diseases Act, may vote, whether on a show of hands or on a poll, by his said manager, and any such manager may, on a poll, vote by proxy.
24. No member shall be entitled to vote at any general meeting unless all moneys presently payable by him to the company have been paid.
25. On a poll vote may be given either personally or by proxy.
26. The instrument appointing a proxy shall be in writing under the hand of the appointer or of his attorney duly authorized in writing, or, if the appointer is a

corporation, either under sea) or under the hand of an officer or attorney duly authorized. A proxy need not be a member of the company.

27. The instrument appointing a proxy and the power of attorney or other authority, if any, under which it is signed or a notarially certified copy of that power or authority shall be deposited at the registered office of the company or at such other place within the Territory as is specified for that purpose in the notice convening the meeting, not less than 48 hours before the time for holding the meeting of adjourned meeting at which the person named in the instrument proposes to vote, or, in the case of a poll, not less than 24 hours before the time appointed for the taking of the poll, and in default the instrument of proxy shall not be treated as valid.

28. An instrument appointing a proxy shall be in the following form or a form as near hereto as circumstances admit: -

"..... Limited  
I/We ..... of ....., being a member/ members of the above – named company, hereby appoint ....., of or failing him ..... of ....., as my/our proxy to vote for me/us on my/or behalf at the {annual or extraordinary, as the case maybe} general meeting of the company to be held on the ..... day of .....2025....., and at any adjournment thereof.  
Dated this..... day of .....2025.

29. Where it is desired to afford members an opportunity of voting for or against a resolution the instrument appointing a proxy shall be in the following form or a form as near thereto as circumstances admit: -

"..... Limited.  
I/We .....of ..... Being a member/members of the above-named company, hereby appoint of ..... of ..... or failing him ..... of ....., as my/our proxy to vote for me/us on my/our behalf at the {annual or extraordinary, as the case may be} general meeting of the company to be held on the .....day of.....2025, and at any adjournment thereof.  
Dated this..... day of .....2025.

This form is to be used\* in favour of/against the resolution. Unless otherwise instructed, the proxy will vote as he thinks fit.

\*Strike out whichever is not desired."

30. The instrument appointing a proxy shall be deemed to confer authority to demand or join in demanding a poll.
31. A vote given in accordance with the terms of an instrument of proxy, or poll demanded by proxy, or by the duly authorized representative of a corporation shall be valid notwithstanding the previous determination of the authority of the person voting or demanding a poll unless notice of the determination was received by the company at its registered office (or at such other place at which the instrument of proxy was duly deposited) before the commencement of the meeting or adjourned meeting at which the proxy is used.

#### **CORPORATIONS ACTING BY REPRESENTATION AT MEETINGS**

32. Any corporation which is a member of the company may by resolution of its directors or other governing body authorize such person as it thinks fit to act as its representative at any meeting of the company, and the person so authorized shall be entitled to exercise the same powers on behalf of the corporation which he represents as that corporation could exercise if it were an individual member of the company.

#### **DIRECTORS**

33. The Number of the directors and the names of the first directors shall be determined in writing by the subscribers of the memorandum of association or a majority of them and until such determination the signatories to the Memorandum of Association shall be the first directors. Unless otherwise determined by ordinary resolution, the number of directors shall not be subject to any maximum but shall be not less than two.
34. The remuneration of the directors shall from time to time be determined by the Company in general meeting. Such remuneration shall be deemed to accrue from day to day. The directors shall also be paid all travelling, hotel and other expenses properly incurred by them in attending and returning from meetings of the directors or any committee of the directors or general meetings of the company or in connection with the business of the company.

35. The following persons shall be first Directors to the Company: -
1. Marc-André Fischer.
  2. Abubakari Kombo Mruma.

#### **BORROWING POWERS**

36. The director may exercise all the powers of the company to borrow money, and to mortgage or charge its undertaking and property, or any part thereof, and to issue debentures, debenture stock and other securities, whether outright or as security for any debt, liability or obligation of the company or any third party.

#### **POWERS AND DUTIES OF DIRECTORS**

37. Subject to the provisions of the Act, the memorandum and the articles and to any directors given by special resolution, the directors, who may exercise all the powers of the company, shall manage the business of the company. No alteration of the memorandum or articles and no such directions shall invalidate any prior act of the directors, which would otherwise have been valid. The powers given by this article shall not be limited by any special power given to the directors by the articles and a meeting of directors at which a quorum is present may exercise all powers exercisable by the directors.
38. The directors may by power of attorney appoint any person to be the attorney or agent of the company for such purposes and on such conditions as they determine, including authority for the attorney or agent to delegate all or any of his powers.
39. All cheques, promissory notes, drafts, bills of exchange and other negotiable instruments, and all receipts for moneys paid to the company, shall be signed, drawn, accepted, endorsed, or otherwise executed, as they case may be, in such manner as the directors shall from time to time by resolution determine,
40. The directors shall cause minutes to be made in books provided for the purpose: -
- a. of all appointments of officers made by the directors;
  - b. of the names of the directors present at each meeting of the directors and of any committees of the directors;
  - c. of all resolutions and proceedings at all meetings of the company, and of the directors, and of committees of directors.

## DISQUALIFICATION OF DIRECTORS

41. The office of director shall be vacated if the directors: -
- a. Without the consent of the company in general meeting holds any other office of profit under the company; or
  - b. Becomes bankrupt or makes any arrangement or composition with his creditors generally; or
  - c. Ceases to be a director by virtue of any provision of the Act or becomes prohibited by law from being a director; or
  - d. Becomes of unsound mind; or
  - e. Resigns his office by notice in writing to the company; or
  - f. Is directly or indirectly interested in any contract with the company and fails to declare the nature of his interest in manner required by the Act.

A director shall not vote in respect of any contract in which he is interested or any matter arising thereat, and if he does so vote shall not be counted.

42. The company may by ordinary resolution appoint a person who is willing to act as director to fill a vacancy or be an additional director.
43. The directors may appoint a person who may act as a director, either to fill a vacancy or as an additional director, but so that the total number of directors shall not at any time exceed the number fixed by or in accordance with these articles. Any director so appointed shall hold office only until the next following annual general meeting and shall then be eligible for re – election.
44. The company may by ordinary resolution, of which special notice had been given in accordance with Section 144 of the Act, remove any director before the expiration of his period of office notwithstanding anything in the article or any agreement between the company and such director. Such removal shall be without prejudice to any claim such director may have for damages for breach of any contract of service between him and the company.
45. The company may by ordinary resolution appoint another person in place of a director removed from office under the immediately preceding article. Without prejudice to the powers of the directors under article 40 the company in general meeting may appoint any person to be a director either to fill a vacancy or as an additional director.

46. Subject to the provisions of the articles, the directors may regulate their meetings as they think fit. Questions arising at a meeting shall be decided by a majority of votes. In case of an equality of votes, the chairman shall have a second or casting vote. A director may, and the secretary at the request of a director shall, call a meeting of the directors. It shall not be necessary to give notice of a meeting of directors to any directors who are absent from Tanzania.
47. The quorum necessary for the transaction of the business of the directions may be fixed by the directors and unless so fixed shall be two.
48. The continuing directors may act notwithstanding any vacancy but, if and so long as their number is reduced below the number fixed by or pursuant to the articles of the act for the purpose of increasing the number of directors to that number, or summoning a general meeting of the company, but for no other purpose.
49. The directors may appoint one of their members to be the chairman of the board of directors and determine the period of which he is to hold office. Unless he is unwilling to do so, the director so appointed shall preside at every meeting of directors at which he is present. But if no such chairman is appointed, or if he is unwilling to preside, or if at any meeting the chairman is not present within five minutes after the time appointed for holding the same, the directors present may choose one of their number to be chairman of the meeting.
50. The directors may delegate any of their powers to any committee consisting of one or more directors; any committees so formed shall in the exercise of the powers so to any such regulations, the proceedings of a committee with two or more members shall be governed by the articles regulating the proceedings of directors so far as they are capable of applying.
51. All act done at the meeting of the directors or of a committee of directors or by a person acting as a director shall, notwithstanding that it be afterwards discovered that there was some defect in the appointment of any such director, or that any of them were disqualified from holding office, or had vacated office, or were not entitled to vote, be as valid as if every such person had been duly appointed and was qualified and had continued to be a director and was entitled to vote.
52. A resolution in writing signed by all the directors entitled to receive notice of a meeting of the directors, or of a committee of directors, shall be as valid and effectual as if it had been passed at a meeting of the directors or {as the case may

be) a committee of directors duly convened and held, and may consist of several documents in the like form each signed by one or more directors.

#### **SECRETARY**

53. The Secretary shall be appointed by the directors for such term, at such remuneration and upon such conditions as they may think fit; and any secretary so appointed may be removed by them.
54. A provision of the Act or these articles requiring or authorizing a thing to be done by or to a director and the secretary shall not be satisfied by its being done by or to the same person acting both as director and as, or in place of, the secretary.

#### **THE SEAL**

55. The seal shall only be used by the authority of the directors or of a committee of the directors authorized by the directors. The directors may determine who shall sign any instrument to which the seal is affixed and unless otherwise so determined it shall be signed by a director and by the secretary or by a second director.
56. The directors shall cause proper books of account to be kept with respect to: -
  - a. all sums of money received and expended by the company and the matters in respect to which the receipt and expenditure takes place;
  - b. all sales and purchase of goods by the company; and
  - c. the assets and liabilities of the company.

Property books shall not be deemed to be kept if there are not kept such books of account as are necessary to give a true and air view of the state of the company's affairs and to explain its transactions.


57. The books of account shall be kept at the registered officer of the company, or subject to Section 151 (4) of the Act, at such other place or places as the directors think fit and shall always be open to the inspection of the directors.
58. No member shall (as such) have right of inspecting any accounting records or other book or document of the company except as conferred by statute or authorized by the directories or by ordinary resolution of the company.
59. The directors shall from time to time in accordance with Sections 153,155 and 150 of the Act, cause to be prepared and to be laid before the company in general


meeting, such profit and loss accounts, balance sheets, group accounts (if any) and reports as are referred to in those Sections.

60. In accordance with Section 164 of the Act, the copy of the company's annual accounts to be laid before the company in general meeting together with a copy of the directors' report and the auditors shall not less than twenty – one days before the date of the meeting be sent to every member of, and every holder of debentures of, the company. Provided that this regulation shall not require a copy of those documents to be sent to any person of whose address the company is not aware or to more than one of the joint holders of any debentures.

#### AUDIT

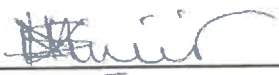
61. Auditors shall be appointed, and their duties regulated in accordance with Sections 170 to 179 of the Act.
62. Any notice to be given to or by any person pursuant to the articles shall be in writing except that a notice calling a meeting of directors need not be in writing. The company may give any notice to a member either personally or by sending it by post in a prepared envelope addressed to the member at his registered address, or by leaving it at that address. Where a notice is sent by post, service of the notice shall be deemed to be effected by properly addressing, prepaying, and posting a letter containing the notice, and to have been effected at the expiration of seventy – two hours after the letter containing the same was posted. A member whose registered address is not within the Tanzania and who gives to the company an address within the Tanzania at which notices may be given him shall be entitled to have notices given to him at that address, but otherwise no such member shall be entitled to receive any notice from the company.

Names, Postal Addresses and Occupations of Subscribers	Number of Shares taken by each Subscriber	Signature & Seal/Rubber Stamp of Subscribers
Marc-André Fischer P. O. Box 2124 Likamba Arusha, Tanzania.	1499	

Abubakari Kombo Mruma. P. O. Box 2124 Likamba Arusha, Tanzania.	1	
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Dated this 16<sup>th</sup> day of October 2025.

**WITNESS** to the above Signatures: -

Signature: 

Postal Address: 34534 Dar es Salaam

Qualification: Advocate

