

**USHIRIKA ELECTRO LIMITED
KISARAWA, KIGAMBONI
P.O. BOX 19866, DAR ES SALAAM**

Director General,

22nd January, 2026

Tanzania Investment and Special

Economic Zones Authority

P. O. Box 938, Dar es Salaam

TANZANIA

Dear Sir/Madam

RE: COVERING LETTER

Please find attached list of documents as part of requirements of application for certificate of incentives.

- (i) 1 copy of the project's Business Plan/Feasibility Study
- (ii) A dully filled TIC application forms (registration form)
- (iii) A copy of the company's Memorandum and Articles of Association.
- (iv) A certified copy of the Certificate of company Incorporation
- (v) Evidence of sufficient finance capital available to implement the project
- (vi) Evidence of land ownership for the location of the project (*certified lease agreement*)
- (vii) Company Board Resolution to register the project with TIC.

I thank you in advance.

Sincerely

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Zheng Xiaoqiang

Director

USHIRIKA ELECTRO LIMITED