

MUSUMBA STEEL TANZANIA LIMITED

PROJECT PROGRESS REPORT FOR THE PERIOD OF 2024 TO 2025

SUBMITTED TO TANZANIA INVESTMENT AND SPECIAL ECONOMIC ZONES AUTHORITY

DECEMBER 2025

1. INTRODUCTION

Musumba Steel Tanzania Limited is a duly registered investment company operating under the laws of the United Republic of Tanzania and licensed by the Tanzania Investment Centre (TIC), with its registered address at P.O. Box 612, Kahama District, Shinyanga Region, Tanzania. The Company is incorporated under registration number **157898175** and holds TIC Certificate Number **202211965**.

The Company is engaged in large-scale manufacturing, fabrication, processing, repair, installation, and logistics activities across metal, electrical, rubber, plastic, fibre optic, and transport-related sectors. The core objective of the investment is to contribute to Tanzania's industrialization agenda through value addition, import substitution, employment creation, technology transfer, and development of local supply chains. The project focuses on the manufacture of basic iron and steel products, roofing sheets, tubes and pipes, structural metal products, electrical and electronic components, rubber and plastic products, as well as the provision of repair, installation, transportation, warehousing, and logistics support services.

This progress report is submitted to TIC in compliance with reporting requirements and provides an overview of planned activities for the reporting period and achievements attained to date in the implementation of the project.

2. PLANNED ACTIVITIES FOR THE PERIOD

During the reporting period, Musumba Steel Tanzania Limited planned to undertake the following key activities:

2.1 Infrastructure Development

- Acquisition and preparation of industrial land for manufacturing and storage facilities.
- Construction of factory buildings, warehouses, workshops, and administrative offices.
- Installation of utilities, including power supply, water systems, drainage, and internal road networks.

2.2 Machinery and Equipment Procurement

- Procurement and installation of machinery for:
 - Manufacture of basic iron and steel products, including roofing sheets, tubes, pipes, and reinforcing bars (rebar).
 - Casting of ferrous and non-ferrous metals.

- Forging, pressing, stamping, roll-forming, and powder metallurgy.
- Manufacture of structural metal products, nails, wire mesh, plates, and tanks.
- Manufacture of cutlery, hand tools, and general hardware.
- Procurement of machinery for the production of rubber tyres, tubes, and other rubber products.
- Installation of equipment for the manufacture of plastic products.
- Installation of production lines for fibre optic cables, electric wires and cables, wiring devices, lighting equipment, domestic appliances, and other electrical equipment.

2.3 Operational Setup

- Recruitment and training of technical, managerial, and operational staff.
- Development of internal policies on quality control, occupational health and safety, environmental management, and compliance.
- Establishment of production workflows and standard operating procedures.

2.4 Logistics and Support Services

- Acquisition of freight transport vehicles for road transportation.
- Planning for sea, coastal, inland water, and air freight transport arrangements.
- Establishment of warehousing and storage facilities.
- Setup of cargo handling and transportation support services.

2.5 Professional and Technical Services

- Establishment of architectural and engineering support units.
- Setting up technical testing, analysis, and quality assurance laboratories.
- Development of specialized design and technical consultancy services.

3. ACHIEVEMENTS MADE TO DATE

The Company has made significant progress in the implementation of the project as outlined below:

3.1 Land Acquisition and Infrastructure Development

- Successfully acquired industrial land measuring approximately **28.5 acres located at Block “H”, Kwala within Kibaha District in Pwani region**, designated for manufacturing and logistics operations.

- Completed construction of:
 - Main factory building for metal and steel production.
 - Warehousing facilities for raw materials and finished goods.
 - Workshops for machinery repair and installation services.
 - Administrative offices and staff facilities.
- Installed electricity supply, water systems, and internal access roads within the project site.

3.2 Machinery Installation and Production Readiness

- Installed and commissioned machinery for:
 - Production of roofing sheets, tubes, pipes, wire mesh, nails, and reinforcing bars.
 - Casting and treatment of iron, steel, and non-ferrous metals.
 - Forging, pressing, stamping, roll-forming, and machining operations.
- Installed initial production lines for rubber and plastic products.
- Procured equipment for the manufacture of electric cables, fibre optic cables, lighting equipment, and wiring devices.

3.3 Commencement of Manufacturing Operations

- Commenced pilot production of the following materials upon obtaining Tanzania Bureau of Standards (TBS) License for production:
 - Roofing sheets and structural metal products.
 - Wire mesh, nails, and steel plates.
 - Metal tanks, reservoirs, and containers.
- Initial production batches have been supplied to local distributors and construction companies.

3.4 Human Resource Development

- Recruited over **10 employees**, including engineers, technicians, machine operators, quality control officers, logistics staff, and administrative personnel.
- Conducted technical training programs focusing on machinery operation, safety standards, and quality assurance.
- Implemented occupational health and safety measures in compliance with national regulations.

3.5 Repair, Installation, and Support Services

- Operationalized repair services for fabricated metal products, machinery, electrical equipment, and electronic equipment.
- Successfully completed installation of industrial machinery for selected third-party clients.
- Established maintenance workshops to support internal operations and external clients.

3.6 Logistics, Transport, and Warehousing

- Acquired a fleet of freight transport trucks for road transportation of raw materials and finished goods.
- Operationalized warehousing and storage facilities with inventory management systems.
- Initiated cargo handling and transportation support services for internal logistics and selected external clients.

3.7 Compliance, Quality, and Technical Services

- Established internal quality control and technical testing units.
- Implemented metal treatment, coating, and machining processes to meet industry standards.
- Engaged local consultants for architectural, engineering, and specialized design services.

3.8 Economic and Social Impact

- Contributed to import substitution by locally manufacturing products previously imported.
- Created direct and indirect employment opportunities.
- Strengthened local supply chains by sourcing raw materials and services locally where possible.

4. CORPORATE INFORMATION

S/No.	Information	Description	Current Project Status
1.	Shareholder's Information	<p>a. ALBERT UWIRAGIYE Address: Bujumbura, Burundi, House Number 08, Kiriri Street near Kiriri Garden Hotel. Nationality: Burundian</p> <p>b. FRANCOIS UWIRAGIYE Address: Bujumbura, Burundi, House Number 08, Kiriri Street near Kiriri Garden Hotel. Nationality: Burundian</p> <p>c. SYLVIE UWIRAGIYE Address: Bujumbura, Burundi, House Number 08, Kiriri Street near Kiriri Garden Hotel. Nationality: Burundian</p>	Good
2.	Company Communication Information	Name: ALBERT UWIRAGIYE	
		Phone Number: +255 766 280 903	
		Email: albert.uwiragive19@gmail.com	
3.	Contact Person	Name: ALBERT UWIRAGIYE	
		Phone Number: +255 766 280 903	
		Email: albert.uwiragive19@gmail.com	

4.	Incorporation	Incorporation Number: 157898175	
5.	TIN information	Taxpayer Identification Number: 157-898-175	
6.	Project Objective	Manufacturing of steel and other related iron products.	
7.	Capacity	PROD	
8.	Direct Employment	26 LOCALS	
		14 FOREIGNERS	
9.	Indirect employment	23	

5. PROJECT FINANCIAL EXPENDITURE TO DATE (USD):

	Local (TZ)	Rate	USD
Land and Buildings	8 567 233 912	2550	3 359 700
Plant and machinery	6 122 781 472	2550	2 401 091
Vehicles/Aircrafts	538 912 823	2550	211 338
Furniture	78 118 390	2550	30 635
Office equipment	32 280 614	2550	12 659
Insurance Cover	17 982 242 861	2550	7 051 860
Pre-operational expenses	2 312 264 262	2550	906 770
Working sub-total capital			
GRAND TOTAL	34 866 207 500		13 946 483

6. PROJECT FINANCING

	Amount (USD)	
Local Equity	0	
Local Loans	1 500 000	
Foreign Equity	4 044 117.6	
Foreign Loans	4 144 923.6	
Total Investment	9 689 101. 2	

7. PROBLEMS AND SOLUTIONS

7.1. Problems

During the reporting period, the Company encountered several operational and structural challenges. These included delays in the full commissioning of manufacturing activities due to the high capital requirements associated with heavy industrial machinery, fluctuations in the supply and cost of raw materials (particularly iron, steel, and non-ferrous metals), and logistical constraints related to transportation and warehousing infrastructure, as well as delays in the issuance of TBS licenses and approvals. Additionally, compliance with technical standards, testing requirements, and regulatory approvals for specialized manufacturing processes required more time than initially projected.

7.2. Solutions

To address these challenges, the Company adopted a phased implementation approach, prioritizing core manufacturing lines such as basic iron and steel products, roofing sheets, and reinforcing bars. Strategic supplier engagements were undertaken to stabilize raw material supply and pricing. The Company also strengthened its logistics framework by integrating road and water freight solutions and improving warehousing arrangements. On compliance matters, the Company engaged qualified technical consultants and engineers to ensure adherence to applicable standards, testing requirements, and regulatory obligations, thereby minimizing future delays.

8. FUTURE PLANS

The Company plans to expand its manufacturing capacity progressively across its approved objectives, with particular focus on fabricated metal products, electrical and electronic wires and cables, rubber and plastic products, and special-purpose machinery. In the medium term, the Company intends to invest in advanced treatment, coating, and machining technologies to enhance product quality and competitiveness.

Further plans include strengthening installation, repair, and maintenance services for fabricated metal products, machinery, and electrical equipment, as well as expanding transportation and logistics services, including warehousing and cargo handling. The Company also aims to develop in-house technical testing, engineering consultancy, and specialized design capabilities to support both internal operations and third-party clients.

9. RECOMMENDATIONS AND ANY OTHER COMMENTS

It is recommended that the Company continues to benefit from TIC facilitation, particularly in relation to regulatory coordination, infrastructure support, and investment incentives relevant to large-scale manufacturing and logistics operations. Continued collaboration with government authorities and technical institutions will be essential to support skills development and technology transfer.

Overall, the Company remains committed to contributing to industrial growth, value addition, employment creation, and investor confidence in Tanzania. With continued support and the successful implementation of its future plans, the project is expected to achieve full operational capacity and make a significant contribution to the manufacturing and transportation sectors.

10. CONCLUSION

Musumba Steel Tanzania Limited has made substantial progress in implementing its approved investment project and remains committed to the full realization of its manufacturing, logistics, and support service objectives. The Company continues to align its operations with Tanzania's industrial development policies and TIC requirements.

Further investments will focus on expanding production capacity, enhancing technology, diversifying product lines, and increasing export-oriented manufacturing. The Company respectfully submits this report to the Tanzania Investment Centre for review and remains available to provide any additional information as may be required.



ALBERT UWIRAGIYE

For and on behalf of MUSUMBA STEEL TANZANIA LIMITED