



**PRESIDENTS OFFICE MINISTRY OF PLANNING AND INVESTMENT
TANZANIA INVESTMENT AND SPECIAL ECONOMIC ZONES AUTHORITY
M&E AND AFTERCARE UNIT DATA COLLECTION TOOL**

Please fill in all areas as indicated

1. Company & Project Information

S/N	Information Type	Current Project Status information				
2.	Company Name	ALEKA HOLDINGS LIMITED				
3.	Address and contacts	Postal Address		Email address	Mobile	
		P.O. Box 10837, Dar es Salaam		hello@aleka.tech	+255 758710225	
		Region	District	Street	Block No,	Plot No
		Dar es Salaam	Kinondoni	Mikocheni	D	44
4.	Contact Person	Name		Position	Phone	Email
		Viden R. Clemmence		CEO	+255 758710225	hello@aleka.tech
5.	Current Shareholder's Information	Names			Nationality	% Shares
		ALFRED CHRISTOPHER MSEMOM			Tanzanian	35%
		VIDEN REMMIGIUS CLEMMENCE			Tanzanian	35%
6.	Project Objective	Manufacturing of Medical Devices				
7.	Project Status of Implementation	Fully Implemented		Implementation on-going (%)	Not implemented / why	
				Phase 1 operational (Band-Aid, Hyperfix, Masks). Phase 2 expansion (Test Kits, Wound Dressings, Gauze) in progress.		

8. If Implemented or Implementation on-going State the Project Expenditure

	Planned Expenditure (USD)	Amount Spent so Far (USD)	Equity Local	Equity Foreign	Loan Local	Loan Foreign
Land and Buildings	\$524,000.00	\$324,038.13	\$235,556.45	\$88,481.68		
Plant and machinery	\$3,611,288.02	\$1,122,539.02	\$816,019.10	\$306,519.92		
Vehicles/Aircrafts	-	-				
Furniture & equipment	-	\$38,880.92	\$28,264.12	\$10,616.80		
Pre-operational Costs	\$539,949.00	\$196,855.96	\$143,102.57	\$53,753.39		
Working Capital	\$3,635,875.00	\$395,464.07	\$287,478.86	\$107,985.21		
GRAND TOTAL	\$8,311,112.40	\$2,077,778.10	\$1,510,421.10	\$567,357.00		

9.	Project Capacity	Installed Capacity		Band-Aid: 1,218,462 boxes/yr; Hyperfix: 79,200 boxes/yr; Masks: 456,192 boxes/yr	Operating Capacity	Band-Aid: 15.21%; Hyperfix: 40%; Masks: 23.15%		
10.	Direct Jobs	Total	Foreign-Men	Foreign-Women	Local-Men	Local-Women		
		18	0	0	8	10		
11.	Indirect Jobs	Total	Not quantified		Men	Not quantified	Women	Not quantified



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12. Information on challenges encountered and interventions made in executing the project

S/N	Challenges	Impact to the Project	Solutions	Action by TIC
i	Working Capital Constraints	Reduced advances; cash flow pressure on operations	Seeking equity/debt financing for Phase 2 expansion	Facilitate investment facilitation
ii	Low Production Utilisation	Below-optimal capacity (Band-Aid 15%, Masks 23%)	D2C sales; expanded product range	Support market access
iii	Regulatory Lead Times (TMDA)	Delays in new product line certifications	Proactive TMDA engagement; facility inspections invited	Facilitate TMDA liaison
iv	Supply Chain Delays	Shipping and port clearance delays for imports	6-month raw material buffer stocks maintained	

13. Future Plans

Over 2026-2027, Aleka Holdings plans to:

1. Commission production lines for Rapid Test Kits (Hepatitis B/C/HIV, Malaria, Syphilis, HCG), Island Wound Dressings, and Elastic Gauze Rolls - total machinery CAPEX USD 3,611,288;
2. Fully operationalise Direct-to-Consumer (D2C) channel via Digicash, targeting 25% revenue increase;
3. Close Phase 2 financing of approx. USD 8.3 million through equity/debt;
4. Hire 14-26 additional full-time production staff with focus on women and youth.

14. General Comments and Recommendations

TISEZA has been providing tremendous support for Aleka Holdings. To date, the company has invested USD 2,077,778.10 — representing 25% of the total planned Phase 2 CAPEX of USD 8,311,112.40 — in its medical device manufacturing facility at Mikocheni, Dar es Salaam.

This investment covers warehouse upgrade works, Phase 2 machinery procurements, TMDA & ISO regulatory certifications for new product lines, and scaled-up raw material procurement. The facility currently employs 18 direct staff (8 men, 10 women), with indirect employment growing through suppliers, logistics providers, and compliance consultants.

Phase 2 expansion targets new product lines — Rapid Test Kits, Island Wound Dressings, and Elastic Gauze Rolls — requiring a total CAPEX of USD 8,311,112.40, of which the remaining 75% (USD 6,233,334.30) is being actively financed through equity and debt arrangements.

The company requests TISEZA's continued facilitation of the Certificate of Incentives and investment promotion support. We as a company look forward to growing better with the support of TISEZA and Tanzania.