

**TANZANIA INVESTMENT AND SPECIAL ECONOMIC ZONES AUTHORITY
DIRECTORATE OF INVESTMENT FACILITATION**

Figure 1



A group photo at Aleka Offices with one of the shareholders Mr Alfred Msemu.

Report On:

Date: 20th March, 2026.

PROJECT'S PROFILE				
S/N	ITEM	DESCRIPTION		
1.	Company Name	ALEKA HOLDING LIMITED		
2.	Project Location	PLOT NO. 44 BLOCK "D" MIKOCHE NI INDUSTRIAL AREA		
3.	Project Core Activities	Manufacturing of medical devices		
4.	Address & Mobile Number	Viden R. Clemmence Email: hello@aleka.tech +255 758 710225		
5.	Investor Contact Person	Viden R. Clemmence CEO		
6.	Shareholders	Name	Nationality	% Share
		Alfred Christopher Msemu	Tanzanian	35%
		Viden Remmigius Clemmence	Tanzanian	35%

		Unallocated shares	Tanzanian	30%
7	Business Plan details	Total investment planned	Usd	
		Jobs projected	18	
		Unique value	Quality with quantity	
		Investment duration	2026 - 2030	
8	Validation period	Dec, 2030		
9	Report author (s)	Dotto Nyirenda		

1.0.INTRODUCTION/BACKGROUND

Aleka Holding Limited is a company registered with TISEZA and being issued with a Certificate of Incentives No.202331101.The total financial capital of the project are estimated to be valued at 8.3 Million USD. However, this report focuses on a project located on plot No. 44 Block "D" Mikocheni Industrial area,Kinondoni, Dar es salaam region.

2.0. PROJECT LOCATION

The Project office is located at plots No. 44 Block "D", Mikocheni Industrial area, Kinondoni district Council in Dar es salaam region.

3.0 OBJECTIVE OF THE VISIT

The site visit was made in response to the application made by Aleka Holdings Limited for extension targeting new product lines (Rapid test kits, Island wound dressings, Elastic gauze rolls). Fully operationalise direct to consumer (D2D) channel via Dig cash.

As a procedure for TISEZA it requires to conduct a Project Verification Visit to ascertain the status of implementation of the project in so as to assist the operation of the extension of the project

4.0 PVV METHODOLOGY/ MODUS OPERANDI

Both secondary and primary information were used to attain adequate, appropriate and reliable information in which interview, observation and documentary review methods were included

1 Documentary review

This method was used to gather secondary information from documents and records which supported significance and accuracy of the project visit verification. This includes reviewing of business plan and operational reports.

2 Observation method

The project visit was employed observations to collect some of the critical information on the project development such as buildings constructions and plant installation

3. Interview

Interview was employed to collect information of detailed project operational progress, challenges affecting the project, future project plan and opinions of the investor.

5.0 ON-FIELD OBSERVATIONS AND FINDINGS

During a visit I was able to see the actual development made on the plot which includes the building area which has a reception office, board room meeting room, clean room and storage room.

Either the building is enclosed within a boundary wall fence built with reinforced concrete pillars and beams filled with sand cement bricks which are plastered and painted on both sides. I therefore conclude that in order for the project to be able to produce reliable, quality and affordable medical they need assistance of TISEZA certificate of incentive for import duty exception.

In reviewing the documents and implementation information, we found that the amount that has already been used is estimated to be **2,077,778.10** US dollars, which is equal to 25 % percent of the total cost of the project

6.0. LEVEL OF INVESTMENT

- **Analytical assessment against business plan** (in this section it is important to assess what you are seeing on the ground and compare to the Business Plan)

Item as per business plan projection	Investment amount indicated in business plan	Estimated actual investment (based on your observation)	Estimation justification	Percentage allocation
	USD			
Equipment	-	38,880.92		50
Land/ Buildings	524,000	324,038.13	Progress report valuation report and physical building	90
Vehicles	-	-	Progress report & valuation report	100+
Plants& Machinery	3,611,288.02	1,122,539.02	Parts of machine in the container	60
Others	-	-		
Start-up expenses	539,949.00	196,855.96		70

Working capital	3,635,875.00	395,464.07	Progress report, valuation report	70
Total/Average	8,311,112.40	2,077,778.10	Valuation report	

7.0 CHALLENGES AND KEY RISKS

Challenges:

- Working capital constraints which reduced advances, cash flow pressure on operations.
- Low production utilisation
- Regulatory lead times (TMDA) delay in new product line certifications.
- Supply chain delays

Key risks and rating:

Risk Category	Rating (examples)
Investor-related Risk	Substantial
Implementing environment Risk	Moderate
- Capacity	Substantial
- Governance/Policy	Moderate
Project Risk	Moderate
- Design	Moderate
- Social and Environmental	Moderate
- Financial	Moderate
- Delivery Monitoring and Sustainability	Moderate
Overall Implementation Risk	Moderate

Explain risk rating

- An investor wants to benefit with import duty exemption on importation, which will assist the company to increase productivity and sales margin, If he does not meet the criteria to get tariff incentive. Based on the progress achieved so far, the risk rating in this investment is moderate.

8.0 INVESTORS FUTURE PLAN & ASSUMPTIONS

Implementation Support Plan

Time	Focus	Needs
Year 1-2	<ul style="list-style-type: none">○ Import of equipment and machinery○ Construction of factory	<ul style="list-style-type: none">○ TISEZA's and TRAs approval of import list○ Approval of expats work permits
Year 1-2	<ul style="list-style-type: none">○ Market testing	<ul style="list-style-type: none">○ Ministry of Industries and Trade support
		<ul style="list-style-type: none">○ TBS permit
Years 2-3	<ul style="list-style-type: none">○ Implementing phase 2	<ul style="list-style-type: none">○ Exemption on equipment○ Utility supply & improvement
Year 1-3	<ul style="list-style-type: none">○ Focusing on expanding local market	<ul style="list-style-type: none">○ Demand in local market is high.


Assumptions:

- Investor expected to continue importation of medical products (Band aid, Hyperfix, Masks) Phase 2: expansion (test kits, wound dressing and gauze)
- Policies within the sector are expected to remain stable

9.0 RECOMMENDATIONS

I recommend approval for the extension for this project because more than 60% of the work has already been completed, and the project falls within a five-year span, making it suitable to benefit from the extension

10.0 SIGNATURE

S/n	Name	Position	Date	Signature
1.	Dotto Nyirenda	Investment Officer	20 March, 2026	

11. ANNEXES

- Field visit pictures
- Other documents



A picture which shows a storage room at Aleka Holdings Limited



A picture which shows a shelf for storage of medicines



A machine for packaging of medicines

ASANTE